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# FINANCIAL TIMES

Europe's Business Newspaper

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## Shooting erupts over Angolan elections

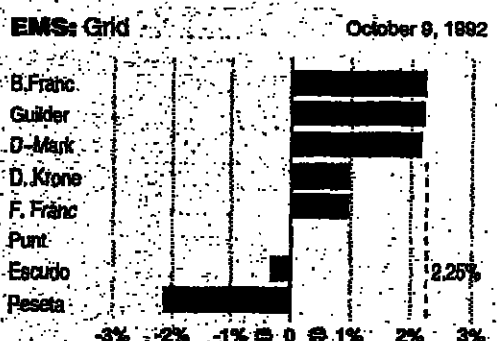
Heavy shooting erupted in the Angolan capital Luanda as tension mounted between anti-rebel police and armed soldiers of UNITA, the rebel movement defeated in the country's first democratic elections two weeks ago.

The shooting caused panic in the city centre and raised fears of a violent showdown between the government and UNITA, which has alleged that the elections were fraudulent. At least two civilians were killed. Page 14

**Serbs defy 'no-fly' rulings** Serb military aircraft defied a United Nations ban on military flights over Bosnia. Page 14

**UK and the ERM** A quarter of the UK's top institutional fund managers believe the UK will never return to the European exchange rate mechanism. Page 14; Editorial Comment, Page 12

**European Monetary System** Speculation that the Bundesbank will cut official interest rates helped to ease tensions in the European exchange rate mechanism grid last week. The French franc, arguably the best barometer of the stability of the grid's core currencies, ended at FF63.366, although it continues to be protected by France's high interest rates. Pressure on the weakest three currencies, the punt, escudo and peseta remained strong, with all three currencies close to their ERM floors against the D-Mark. Currencies, Page 25



The chart shows the member currencies of the exchange rate mechanism measured against the weakest currency in the EMS's narrow 2.25 per cent fluctuation band. In practice, currencies in the narrow band cannot rise more than 2.25 per cent from the weakest currency in that part of the system. The Spanish peseta and Portuguese escudo operate with 5 per cent fluctuation bands.

**US veto cuts** The US Federal Reserve has not ruled out further cuts in interest rates before the US presidential election on November 3, according to Alan Greenspan, the Fed chairman. He said policies would not stop another easing of rates if required on economic grounds. Page 2

**Iraq frees Americans** The American arrested by Iraqi security forces on the disputed Kuwaiti border returned to Kuwait. Iraq told Sweden it would reconsider the case of three Swedes jailed for illegally entering the country.

**Palestinian hunger strike ends** Palestinian prisoners ended their two-week-old hunger strike which triggered a wave of unrest in the occupied territories, according to the Israeli police ministry. Palestinians call off hunger strike, Page 6

**Radioactive alert** Two containers housing highly radioactive caesium and strontium were seized by German officials, who said that 20kg of bomb-grade uranium was still missing. The containers appeared to originate from stores in the former Soviet Union.

**El Al crash mourners**

Thousands of mourners visited the site of the El Al cargo Boeing 747 crash in an Amsterdam suburb, one week after the disaster. Officials now estimate that 75 people died, but say the exact number may never be known as up to 30 per cent of the victims may have been entirely consumed by the fire. Meanwhile, investigators have found fragments which may be part of a second engine from the jet.

**Dan-Air rescue talks** Talks between Richard Branson, chairman of Virgin Atlantic, and troubled UK independent carrier Dan-Air are expected to reach a crisis point during the next 48 hours amid signs that another group has emerged as a potential rescuer. Page 15

**Turkey in Arab electricity links** Turkey, Syria, Jordan, Iraq and Egypt approved a multi-million dollar plan to link their electricity networks by 1997. Page 6

**ANC leader killed** A regional leader of the African National Congress and three youths were killed near Johannesburg when gunmen opened fire on their car.

**Faldo wins** The UK's Nick Faldo defeated Jeff Sluman of the US 8 and 7 to win the World Match Play golf championship at Wentworth in southern England.

**Columbus anniversary** Pope John Paul, in the Dominican Republic, praised Christopher Columbus for bringing Christianity to the New World, but lamented that native Americans were still suffering 500 years later. In Genoa, birthplace of Columbus, 20,000 people marched through the city to protest at celebrations to mark the 500th anniversary of his landing in America. Observer, Page 13

## Bitter prelude to US presidential debate

By Jurek Martin in Washington

THE BITTER war of words between the campaigns of President George Bush and Governor Bill Clinton continued yesterday as their candidates and Mr Ross Perot, the other contender, prepared for last night's critical first televised presidential debate.

Mr Charles Black, a senior adviser to Mr Bush, charged in a television interview that Mr Clinton "must meet a threshold level of trust, which he has not passed yet". He insisted that Mr Clinton's 1970 trip to Moscow raised

"a legitimate question" about the Democratic candidate's judgment. In another interview yesterday, Ms Lynn Martin, the labour secretary, did likewise.

Mr James Carville, Mr Clinton's chief political strategist, asserted on the same programme that Americans found "a little silly" Mr Bush's questioning of his opponent's patriotism. "It was 23 years ago. Who remembers? Let's get on with what's wrong with the country and the economy," he said.

Mr George Stephanopoulos, the Democratic's communications

director, again raised Mr Bush's involvement with the Iran-Contra scandals and with the courting of Kuwait as evidence that could be used against Mr Bush's "judgment". He drew particular attention to the latest revelations in the BNL affair.

Last night's debate might be a pivotal moment in the campaign. It constitutes probably the president's last opportunity to cut into Mr Clinton's appreciable lead in all the public opinion polls, which continue to suggest that the sharply negative turn in

Republican campaigning is having no impact on voter sentiment.

A national poll out this week-end by Newsweek gave Mr Clinton 44 per cent, Mr Bush 35 per cent and Mr Perot 12 per cent.

This survey, virtually unchanged in its overall numbers from last week's, has of late consistently given Mr Clinton a smaller lead than others, which are now mostly in the 14-16 points range.

Two polls in key swing states told a similar story. In Georgia, which Mr Bush carried by 19 points in 1988, Mr Clinton was

ahead by 44-38-7. In Michigan, another comfortable Republican victory four years ago, the split was 50-31-8.

The Washington Post endorsed Mr Clinton in an editorial yesterday. Its preference was not surprising, but its language towards Mr Bush was conspicuously harsh.

"The choice for president this time around is easy," the editorial began. "The country is drifting and worn down; it badly needs to be re-energised and

Continued on Page 14

## France threatens summit boycott over trade row

By Lionel Barber and David Dodwell in Brussels and David Gardner in Dublin

FRANCE has threatened to boycott this week's emergency European Community summit in Birmingham if the EC makes concessions to the US on subsidised farm trade in negotiations which opened in Brussels yesterday.

The French threat risks derailing the finely balanced talks, seen as the last chance this year to settle a two-year farm trade dispute which has stalled plans for the so-called Gatt Uruguay Round - to liberalise world trade.

Last night Mr Roland Dumas, the French foreign minister, said on regional television: "We are much too far from the goal," adding that France wanted an accord "but not to the detriment of its vital interests".

EC officials were told last week that French president Francois Mitterrand would refuse to attend the Birmingham summit if he was put under pressure to endorse concessions in the Uruguay Round that were unacceptable to his government.

The message was delivered by Mr Jean-Pierre Solisson, the French farm minister, during talks in Brussels with Mr Jacques Delors, European Commission president, and Mr Frans Andriessen, the Dutch commis-

sioner responsible for external affairs. Mr Solisson also warned of a farmers' revolt if new concessions were made, according to several EC officials.

Mr Ray MacSharry, EC agriculture commissioner, offered France assurances before yesterday's meeting that any agreement would require consensus within the Community, even though Paris technically cannot veto a deal. "It is not a matter of out-voting the French," he said.

Until today's resumption of the talks - which could continue tomorrow - both sides are saying nothing on the detail of the negotiations.

Mr MacSharry merely said: "We are looking at different formulas." "Everyone is very conscious of the situation in France at the moment," said one official. "The French farm minister has been making it plain in Brussels how difficult it is going to be to achieve support in France for the kind of Uruguay Round deal that negotiators are currently talking about."

A French boycott of Birmingham would sink hopes of presenting a much-needed display of EC unity after the recent monetary and political crisis in Europe.

French fears have risen in response to signals that President George Bush is anxious to seal a deal in order to bolster his faltering re-election campaign. Likewise, US farm lobbies last week

warned that the administration was on the brink of a "sell-out". Yesterday's Brussels talks, held amid very tight secrecy, included Mrs Carla Hills, special US trade representative, Mr Andriessen, Mr MacSharry, and Mr Ed Madi-

gan, the US agriculture secretary. First to meet were Mrs Hills and Mr Andriessen. Apart from farm trade, it was expected they would discuss obstacles to settlement of the Uruguay Round - principally disputes over multilateral tariff cuts and liberalisation of world trade in services.

Progress on farm talks has been blocked on two critical issues:

- The EC's refusal to accept a 24 per cent cut in the volume of subsidised farm exports in addition to a 36 per cent cut in their value.
- EC insistence that compensation to European farmers for price cuts agreed in May's reform of the Common Agriculture Policy should not be regarded as subsidies. The proposed Uruguay Round agreement demands a 20 per cent cut in domestic farm subsidies over six years.

A number of simmering trade disputes - held in abeyance while talks continue - are poised to erupt if a Uruguay Round agreement is further delayed.

Stiff defence planned, Page 2  
Hopes on subsidiarity, Page 12



Sole candidate: Georgian leader Eduard Shevardnadze casts his vote in yesterday's parliamentary elections. Story, Page 3

## Currency crisis could have been avoided, says Ciampi

By Robert Graham in Rome and David Marsh in London

THE CRISIS on European foreign exchange could have been avoided if EC members had accepted a German-Italian proposal for a general currency realignment last month, according to Mr Carlo Azeglio Ciampi, governor of the Bank of Italy.

Mr Ciampi's comments, in an interview with the Financial Times, seem likely to spark fresh controversy over the circumstances surrounding the lira's devaluation on the weekend of September 12-13.

In particular, the statement may raise questions about Britain's refusal to devalue sterling after Mr Norman Lamont, UK chancellor of the exchequer, had held a meeting at the Treasury with his top monetary officials on Sunday, September 13.

Three days later, on "Black Wednesday" - September 16 - Britain was forced to suspend its membership of the exchange rate mechanism after heavy international selling forced sterling below its D-Mark floor.

Mr Ciampi made clear that he was not directing his remarks against any particular EC member. But he implied that Britain, as well as other weaker currency countries, should have joined in the Italian devaluation a month ago, as a means of defusing ten-

sion in the ERM. He suggested that, if other countries had devalued along with the lira, the Bundesbank would have increased the scale of its interest rate cuts - decided in principle on Saturday, September 12 and publicly announced after a meeting of the Bundesbank council on September 14.

"The crisis which emerged last month could have been avoided if the member states had grasped the opportunity provided by the German and Italian proposal of September 12 for a general realignment, within the bounds set by an appreciation of the D-Mark and an equal depreciation of the lira, coupled with a decrease in interest rates in Germany," Mr Ciampi said.

"Unfortunately, the realignment was limited to the lira/D-Mark exchange rate, so that the accompanying reduction in German rates was only small. This left plenty of scope for the market to mount further speculative attacks against other currencies."

The British government has denied receiving a request to join in any devaluation as part of the ERM realignment deal worked out by Italy and Germany. British officials reject the view that an Italian-German "proposal" for a wider realignment was on offer that weekend.

However, it has emerged that, during the September 13 meeting

at the UK Treasury, British officials briefly broached the possibility that sterling could join in the Italian devaluation.

The issue was raised at the meeting by Sir Terry Burns, permanent secretary at the Treasury, as an option, according to UK officials. Any likelihood that sterling would follow the lira by devaluing was, however, immediately scotched by Mr Lamont.

The Treasury meeting came about 12 hours after the British government had first heard of the Italian-German plan, in a series of telephone calls. Mr Ciampi felt this was probably not the best way to persuade other ERM members of the merits of a general realignment.

UK officials say the lira devaluation, including the accompanying Bundesbank interest rate cuts, was presented as a fait accompli on Saturday evening. Significantly, details of the Bundesbank's cuts - a ¼ point reduction in the Lombard rate, and ½ point declines in the Bundesbank's discount rate and the key money market dealing rate - were communicated to EC members that evening.

One senior UK official said the Italian-German deal was "stitched up before anyone else was given information about it".

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## NEWS: INTERNATIONAL

Federal Reserve chairman says election-year politics will not prevent an easing, if needed

## Greenspan refuses to rule out US rate cut

By Michael Prowse  
in Washington

THE Federal Reserve has not ruled out further cuts in interest rates before the US presidential election on November 3, according to Mr Alan Greenspan, the Fed chairman.

In a rare press conference, Mr Greenspan said election-year politics would not prevent another easing of rates if this were needed on economic grounds. "Obviously, if further actions are needed, the Fed will

do so," he said. "If not, not." Mr Greenspan said it would be "irresponsible" for the Fed to "abstain from actions largely or solely because there is an election and campaign under way".

His remarks seemed intended to reassure financial markets, which ended last week in an apprehensive mood after a widely expected cut in short-term rates failed to materialise. On Friday the Dow Jones index fell almost 40 points to close at its lowest level this year. The yield on

30-year bonds rose above 7.5 per cent for the first time in several weeks. Markets had expected the Fed to act after a string of weak economic figures - including fresh falls in employment - seemed to indicate the fragile US recovery was again losing momentum. On Friday markets were further unsettled by a Financial Times report indicating the Fed probably would not cut rates again before the election as evidence of a slowdown was, according to a senior Fed official, "inconclusive".

After a weekend meeting of top US executives at Hot Springs, Virginia, Mr Greenspan said he was concerned by the sluggish economy. "It's clear we still have growth but it's also clear it's not accelerating at this stage."

However, he left his interest rate options open by referring to an "incredible degree of uncertainty" about the economic outlook. The Fed was watching closely to see whether consumers and businesses would spend more freely after a

lengthy period paying off debts. Just-published minutes of an August 18 meeting of the Federal Reserve Open Market Committee (FOMC), the top policy-making body, show that a majority of the committee favoured giving Mr Greenspan discretion to cut short-term rates by up to half a point. However, Mr John LeWare, a governor, and Mr Thomas Meltzer, president of the St Louis Fed, both opposed a bias towards further easing of monetary policy.

Mr Greenspan opted for a quarter point cut to 3 per cent on September 4. The minutes show that the Fed expected the economy to expand at a "subdued rate". Minutes from last Tuesday's FOMC meeting will not be released for six weeks.

If the Fed does opt to cut interest rates again it is likely to lower the discount rate by half a point to 2.5 per cent. This would be accompanied by a quarter or half point cut in the federal funds rate - the cost of overnight money for banks.

## Foreign groups to keep up California tax fight

By Louise Kohoe  
in San Francisco

BARCLAYS BANK of the UK and other foreign companies with operations in California are to continue their eight-year legal challenge against the state's "unitary tax" method, despite a decision by the US Supreme Court not to take up the case.

Unitary tax is calculated on the basis of a company's worldwide earnings and taxes a portion of them according to the percentage of activity in the state. A company that has 10 per cent of its world sales, property and payroll in California, for example, would be taxed on 10 per cent of its worldwide profits even if the California operation makes no profit. Most other states and the US government have such taxes on a percentage of profits reported within their borders.

Barclays Bank, with the support of other multinational corporations and several foreign governments, filed a suit eight years ago charging that the California tax assessment system was unconstitutional as it interfered with the US federal government's ability to conduct foreign policy.

"The Supreme Court decision is a disappointment," said Ms Joanne Garvey, a San Francisco attorney acting for Barclays. But the fight would continue in the California state court system where a decision was pending on another element of the dispute, she said.

At issue is \$792m in taxes paid up to 1988, when California relaxed its unitary tax rules, offering foreign multinational companies an alternative tax assessment method based only on US operations. Barclays, on behalf of all foreign multinationals, is seeking a refund.

The California Supreme Court had referred back to the state Appeals Court the issue of whether calculating unitary tax placed an unfair burden on foreign multinationals, Ms Garvey said.

Barclays' challenge was presented to the country's chief justices after it was rejected by the California Supreme Court in May. Last week they decided unanimously not to reconsider the state court's decision.

## Amsterdam mourns air crash dead

THOUSANDS of people filed, silently past the site of the Netherlands' worst air disaster yesterday as Amsterdam mourned the 75 people killed when an El Al jet smashed into blocks of flats in the Bijlmermeer suburb a week ago. Reuter reports from Amsterdam.

A bugler sounded The Last Post in pouring rain as Mr Ed van Thijn, the city's mayor, laid a wreath some 50 metres from the point where the Israeli jet left a huge hole in the two adjoining 10-storey blocks.

Some of the bereaved among the estimated 10,000 present, fainted and had to be helped to their feet.

"I lost two sisters and two children. They found one of my sisters and jewellery belonging to the other. They didn't find the children's bodies," said a 20-year-old Surinamese woman as she gazed blankly at the proceedings.

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## EC officials plan stiff defence of policy powers

By Lionel Barber in Brussels

THE European Commission will today mount a vigorous defence of its powers to draft Community policy, striking back at critics before Friday's EC summit in Birmingham.

In a high-level meeting in Brussels, senior Commission officials will finalise a paper on "subsidiarity" - the principle of devolving powers to the lowest appropriate level, which EC governments believe is vital to recapture public support for the Maastricht treaty.

Mr Jacques Delors, European Commission president, presented an outline of the paper during talks with Mr Douglas Hurd, British foreign secretary, on Saturday. Both sides described the talks as helpful in the UK-led effort to prepare a political declaration on subsidiarity at the Birmingham summit.

In its paper, the Commission is expected to propose limited reforms in order to counter charges that it is a remote, overcentralised bureaucracy.

The reforms are likely to include a pledge to consult member states fully before proposing policy directives, as well as an explanation of why Brussels believes an EC-wide directive is necessary.

The Commission is also

likely to argue that no single area of Commission competence should be targeted for attack; and that its power to be solely responsible for drafting legislation must be left intact.

As EC president, the UK is leading intense diplomatic efforts to forge an EC consensus on subsidiarity to help secure early ratification of the Maastricht treaty, both in Britain and ahead of a likely second referendum in Denmark.

British officials said yesterday the summit in Birmingham would focus on "the way things are done", but an agreement on the general criteria for subsidiarity might have to wait until the Edinburgh summit in December.

Other states, notably France, are resisting efforts to draw up a list of areas or subjects to be covered by subsidiarity criteria.

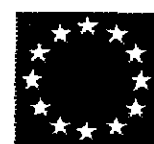
Another reform gaining ground is for the Council of Ministers to conduct some of its business in public, to promote greater transparency in EC decision-making.

However, a suggestion by Mr John Major, UK prime minister, that EC leaders should each deliver a five-minute speech in public on the future of the EC has met a cool reception from European leaders.



Uffe Ellemann-Jensen: must lay down clear rules

## Danes seek 'substantial' alterations to treaty



THE Danish government yesterday said it would not submit the Maastricht treaty to a second referendum unless it offered "substantial changes" which took account of the concerns expressed by Danish voters when they rejected the treaty last June, wrote Robert Mauthner, Diplomatic Editor, and Hilary Barnes in Copenhagen.

"We will not hold a second referendum on the same basis as before. I'm not going to present the Danish voters with the same question, dressed up in some fancy clothes," Mr Uffe Ellemann-Jensen said in an interview with Mr Brian Walden of London Weekend Television.

Although the Danish foreign minister did not call for formal amendments to the text, he stressed his government was looking for "clarifications" of matters of vital interest to Denmark which were already in the treaty.

In particular, Denmark, in common with other member states such as Britain and Germany, wanted clarification of "subsidiarity," the principle that decisions should only be taken by European Community institutions if their objectives could not be as effectively

achieved by national governments. "You have to put flesh and blood on what is only a principle in the treaty. We will have to lay down clear rules on how decisions are taken."

The minister, who was speaking two days after his government had published a white paper containing eight possible options which Denmark and its partners could pursue to overcome the obstacles to ratification of the Maastricht treaty, also said Denmark wanted some "special deals" on specific issues.

Although he denied Denmark wanted to exclude sensitive matters such as defence, education and health from the treaty, it wanted the principle of subsidiarity to be applied to them in the form of opt-out clauses, of the kind obtained by the UK for the social chapter of the treaty.

Another important issue on which Denmark wanted to reserve the right to opt out was adoption of a single Community currency.

Meanwhile, Mr Poul Nyrup Rasmussen, leader of the Danish opposition Social Democratic party (SDP), has tightened his party's conditions for supporting special arrangements between Denmark and the other 11 EC members.

At a meeting of European Socialist parties in Brussels at

the weekend he stressed any special arrangements must have a legally binding status.

Mr Rasmussen rejected the suggestion that Danish ratification of the treaty should be subjected to a time limit and said his party demanded exemption from any participation in an EC defence policy. Ratification with a time limit, enabling Denmark to withdraw from the treaty if developments were regarded as incompatible with Danish interests, was one of the options suggested in the government's white paper.

Other special arrangements which the SDP is calling for include exemption from participation in economic and monetary union, particularly the common currency, and union citizenship.

The SDP, as the largest party in the eight-party parliament, will have no less influence over the policy which Denmark adopts in negotiations with the other EC member governments this winter than the minority Conservative-Liberal coalition government.

Mr Rasmussen's demand that special arrangements must be legally binding could well increase the difficulty of arriving at an accord with the other EC governments, as well as complicating the process of arriving at an agreed Danish position for the negotiations.

## Ford adds to plant at Bordeaux

FORD is to invest FF440m (\$84.1m) in a new gearbox assembly plant at its transmission plant at Bordeaux, France, writes Kevin Done, Motor Industry Correspondent.

The manual transmissions will be fitted with the planned Sigma small-engine range, in which the US car maker is investing more than \$1bn (\$570m). The four-cylinder, 16-valve Sigma engines will be built at Ford's engine and car assembly plant at Valencia, Spain, and will be fitted in the Fiesta and lower end of the Escort car ranges from 1995.

Ford said it was planning to assemble up to 650,000 of the new transmissions a year.

The Bordeaux plant builds transaxles for the current Fiesta and Escort ranges as well as automatic transmissions.

## Surge in over-the-counter healthcare sales seen

By Paul Abrahams

EUROPEAN sales of over-the-counter (OTC) healthcare products are set to rise by more than 15 per cent a year between 1990 and 1995, making it one of the fastest growing retail sectors.

The increase will be partly driven by Europe's ageing population, which will require more medicines, according to a report by Euromonitor, the London-based market research company.

However, growth is also likely to be fuelled by EC governments switching increasing numbers of prescription products - which are reimbursed by the state - to OTC status. Since patients pay for OTC products, many health ministries are adopting this strategy to control growing expenditure.

The fastest expanding OTC market will be France, with 28 per cent growth projected over the five years to 1995, followed by Germany with 17 per cent. Both countries are expected to switch the largest number of products to OTC status.

The report argues that the OTC monopoly held by pharmacies in EC markets such as France, Belgium, Italy and Spain is being eroded by mass market outlets such as drugstores and supermarkets.

European Commission measures to standardise sales of OTC products are likely to be long and painful, it argues. European-wide mass distribution of OTC products, as exists in the UK with groups such as Boots the Chemist, is not on the horizon, it suggests.

Pharmacy Distribution in Europe to 1995. Euromonitor, 1992. Tel: (071) 251 8024.

## Andalucia left to nurse a post-Expo hangover

THE Seville Expo '92 winds up today after receiving more than 40m visitors over the past six months.

As the red carpet is unfurled for the last time for King Juan Carlos, the frequent Expo visitor who will preside over an extravagant closing ceremony, the immediate question is what Spain has achieved after investing about \$2bn in the biggest world fair to date.

As Expo's promoters tell it, just about everything involved with the exhibition deserves to be consigned to the Guinness Book of Records. There were more national and corporate pavilions, at 98, than at any other similar event and the exhibition grounds boasted the biggest car park, for 40,000 vehicles, anywhere.

They even say, although the figures are disputed, that Expo, managed by a public company expressly created for the purpose, will break even. It is hoped the books will be balanced by the resale of Expo's buildings to a second ad-hoc public company designed to create a research and development park on the fair's site.

What is left for Spain, and for Seville, after the party is over is more difficult to assess.

The fate of Spain's first bullet train in the coming months may serve as an indicator.

The high-speed train links Madrid and Seville and cuts rail travel time between the two cities by more than half, to about two hours 40 minutes. It was inaugurated just in time for Expo's opening in April and

its monopoly trading status and is now the capital of Spain's southern belt of Andalusia, where per capita GDP stands at less than 80 per cent of the European Community's average.

Mr Emilio Casinello, who is tipped to be Spain's next ambassador to London and has been Expo's tireless commissioner general, claims the isolation of Seville and Andalusia is a thing of the past. "There is no possibility of a Spanish Mezzogiorno like in Italy now," he says. "There can be no dissection between the north and south."

He was referring to the billions of dollars that have been pumped into the south in the form of roads, telecommunications, overhauled airports - and the high-speed train.

Mr Jacinto Pelton, Expo's chief executive, says: "We have laid out the land and we have planted the seeds. It is now up to Seville and Andalusia to provide irrigation."

However, the economic climate is not conducive to nurturing Expo's fruits. And nobody now talks of Andalusia as the California of the United States of Europe, as they did when work began on Expo in the booming 1980s.



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## Referendum in Serbia

## Voters hold key to UN sanctions

By Laura Silber in Belgrade

SERBS yesterday voted in a referendum on whether to hold early elections - the outcome of which will play an important role in determining whether United Nations sanctions against Yugoslavia will be lifted.

Confusion yesterday appeared to grip Belgrade, the Serbian capital, because many people were uncertain whether to vote in the snap referendum called by Serbia's ruling Socialists under the control of Serbia's President Slobodan Milosevic.

Mr Milan Panic, the Yugoslav federal prime minister, and Mr Dobrica Cosic, the president of Yugoslavia, both favour early elections to get rid of Mr Milosevic, who is seen by the international community as most responsible for the war in Bosnia. The ousting of Mr Milosevic is seen as essential for lifting UN sanctions.

Yesterday, Mr Andrei Kozyrev, Russia's foreign minister, and peace negotiators Mrs Cyrus Vance and Lord Owen said in Moscow that UN sanctions could be lifted if Mr Panic gained the upper hand against headline Serbs.

They also indicated sanctions might be eased to help people survive the winter.

If the referendum fails, Mr Milosevic could remain in

office for three more years. It would be a blow to Mr Panic and Mr Cosic who have pledged to get UN sanctions lifted and democratise Serbia.

The Socialists called the referendum in the belief it would fail and enable them to remain in power at a time when the Serbian economy is collapsing under the strain of war and sanctions, which include an oil embargo. The rules require a majority of registered voters to vote Yes. It was unlikely more than 3.5m people would vote.

Yes after Serbian television, under Mr Milosevic's control, had denied publicity to the referendum.

Ethnic Albanians, who make up 90 per cent of the 2.1m population of the southern province of Kosovo, yesterday ignored the ballot, heading a boycott of Serbian institutions ordered by pro-independence Albanian leaders.

Turnout was reported to be moderate. Results are due to be announced tomorrow. Some 400,000 refugees, emigrants and Serbs in former Yugoslav republics are eligible to vote.

In a byzantine twist, a handful of leading Socialists appealed for people to a high turnout for the ballot as some Socialists are confident that they could win early elections. Mr Panic yesterday said that early elections would be held whatever the result.

## Iliescu eyes poll victory in Romania

By Virginia Marsh, Bucharest

MR Ion Iliescu, Romania's president, looked to be heading for re-election last night after early estimates indicated a good turnout throughout the country in yesterday's presidential election run-off.

Political analysts had believed Mr Emil Constantinescu, Mr Iliescu's opponent, could only score well if urban voters and especially the young, many of whom did not vote in the first round, turned out in higher numbers than rural voters.

Mr Iliescu, once a close aide to deposed dictator Nicolae Ceausescu, emerged a firm favourite after the first round of presidential voting on September 27 in which he won 47 per cent of the vote, 16 points more than Mr Constantinescu, his nearest rival.

He then outpolled Mr Constantinescu by 2-1 in the countryside where nearly half of Romania's 23m inhabitants live.

The president, who this time needs only a simple majority to secure a four-year second term, is also expected to pick up most of the 11 per cent polled by Mr Gheorghe Funar, an anti-Hungarian nationalist, who finished third in the first round of voting.

Mr Constantinescu, a university rector, refused to give up the fight in the two weeks following September 27 but received little support from the Democratic Convention (DC), the loose coalition of 18 reform-minded opposition parties which nominated him for president.



Georgian prisoners of war wait to be exchanged for Abkhazian prisoners in the town of Gudauta over the weekend

## Shevardnadze set to win mandate

By John Lloyd in Moscow

MR Eduard Shevardnadze, the former Soviet foreign minister, was expected to win a legitimate mandate in yesterday's elections as Georgia's leader, together with backing for his attempt to retrieve territory lost to Abkhazian separatists in the north-west of the state.

Voting in the parliamentary elections in Georgia and for the post of parliamentary leader, for which Mr Shevardnadze, who led the Georgian Communist party until 1985, is the only candidate, went off generally peacefully in the

republic yesterday. However, towns in the autonomous republic of Abkhazia controlled by separatist forces and their north Caucasian allies boycotted the vote.

A heavy turnout was reported by the Central Election Commission in the capital of Tbilisi, with nearly half of the registered voters casting their votes by midday. In the Abkhazian capital of Sukhumi, controlled by Georgian forces but surrounded by Abkhazian forces, half of the vote was reported to have turned out by one o'clock.

No single party or bloc of

parties is expected to control the post-election parliament, since polls report that the main blocs among more than 30 vying for seats all have support of about 12 to 15 per cent. Because of fears of electing a president who usurps effective power - as Mr Zviad Gamsakhurdia, the previous elected president ousted last December, is held to have done - Mr Shevardnadze will be elected by the entire electorate and must find support within parliament, almost certainly by putting together a coalition of parties.

Mr Shevardnadze on Satur-

day pledged that he would recapture the areas of Abkhazia taken from Georgian troops earlier this month. Mr Tengiz Khitovani, the Georgian defence minister yesterday blamed "treason" by commanders and servicemen in deserting their posts in Gagra, the northern town captured by Abkhazians.

Talks between Mr Shevardnadze and Mr Boris Yeltsin, the Russian president and Mr Vladislav Ardzimba, the Abkhazian leader were set for Tuesday - but there are now doubts that they can take place.

## Bonn wants Gorbachev at Brandt service

By Quentin Peel in Bonn

BONN would like Mr Mikhail Gorbachev, the former Soviet leader, to attend the memorial service in Berlin for Mr Willy Brandt, the former German chancellor, in spite of a Russian ban on his leaving the country.

A government spokesman in Bonn confirmed the official attitude yesterday, but insisted that Chancellor Helmut Kohl had taken no initiative to persuade the Russian government to allow Mr Gorbachev to leave the country for the occasion.

Unofficial reports said the German chancellor was "greatly concerned" about the travel ban on the former Soviet leader, and had instructed his officials to do what they could to have it changed.

Bild am Sonntag, the mass-circulation Sunday newspaper, said Mr Kohl had told his staff: "We must do something. If he is not allowed to come, it would be a scandal."

The German Foreign Ministry declined to comment on the report yesterday, but a government spokesman said the government would welcome Mr Gorbachev's attendance at the memorial service for Mr Brandt, scheduled for next Saturday in Berlin.

He was unable to confirm whether Mr Gorbachev had already been officially invited. The travel ban was imposed on Mr Gorbachev after he refused to give evidence before the Russian constitutional court into the activities of the Soviet Communist party.

## 'Neo-Nazis' attack immigrant hostels

SUSPECTED neo-Nazis hurled rocks and petrol bombs at four immigrant hostels in east Germany at the weekend, and 60 were detained in a raid on a "skinhead" meeting place, authorities said yesterday.

Reuter reports from Magdeburg. Police, in a pre-dawn raid on a Magdeburg tavern-restaurant known to be frequented by neo-Nazis, rounded up 60 "skinheads" and seized a range of crude weapons including clubs, knives and a pistol.

Police said two "skinheads" were being held on suspicion of beating to death a young left-wing man in a recent brawl at a youth centre. A third was in custody for several assaults and the rest were freed after identity checks.

Right-wingers, some masked, threw petrol bombs and rocks at hostels housing asylum-

seekers in the towns of Grossraeschen, Teterow, Neubrandenburg and Malchin between Friday night and early yesterday morning.

Fires were put out by security guards and other damage was slight apart from broken windows. The assailants, who escaped, did not attempt to break into the hostels and no injuries were reported.

A "skinhead" gang stormed a cafe in Berlin near Potsdam early on Sunday, battering guests and furnishings with baseball bats. Five people, all Germans, were injured, with six of the neo-Nazis were detained. Other "skinheads" later scuffled with police in Potsdam.

Ten people have died this year in attacks by young right-wingers on foreign asylum-seekers and residents in Germany.

## Violence hits Lyons again

VIOLENCE hit the troubled immigrant suburb of Vaulx-en-Velin, near the French city of Lyons, for the second successive night at the weekend, after police shot dead a teenager, Reuter reports.

Police said about 200 angry youths stoned a police station and burned a dozen cars on Saturday night. They were protesting over the killing of an 18-year-old Moroccan-born youth who tried to force his way through a police road-block last Thursday.

After another stoning incident on Friday night, three youths fired with a sawn-off shotgun from a passing car at police guarding the station but caused no casualties. The incidents come two years after the first serious outbreak of urban rioting in France occurred in Vaulx-en-Velin by the killing of an immigrant youth.

## Political worries fail to deter western investors

Companies are flocking to get brands established before their competitors, reports David Marsh



## THE EUROPEAN MARKET

WESTERN multinational companies are maintaining the momentum of investment in eastern Europe and the former Soviet Union, in spite of increasing political anxieties in several countries. That is the main message emerging from a survey carried out by Creditanstalt, the Austrian Bank, and Business International (now part of the Economist Intelligence Unit).

More than half of investor respondents - 54 per cent - report they are increasing investments in the east European region. However, 17 per cent are lowering their initial investment levels, above all in the former Soviet Union and Yugoslavia. The main reasons for caution are economic and political uncertainties, as well as difficulties surrounding the legal systems in the former communist states.

Western businesses moving into eastern Europe are motivated above all by desire to establish market share and gain low-cost production sites. "Investors are flocking to eastern Europe to get their brands firmly entrenched ahead of their competitors," according to Mr René Gattling, author of the study.

The review of 87 companies which have invested in eastern Europe or which are considering this step shows the former Soviet Union is considered the

## Western investors' problems in E. Europe

Weighted scores of responses

	Belarus	Czechoslovakia	Hungary	Poland	Romania	Slovakia	Ukraine
Finding a suitable partner	35	39	58	37	26	38	21
Political environment too volatile	40	40	15	38	54	75	80
Economic environment too uncertain	60	49	83	53	85	99	53
Legal system too ambiguous	32	37	38	40	26	72	18
Environmental liabilities	13	19	20	13	9	10	6
Restructuring costs too high	11	24	34	12	6	11	4

Source: Business International/Creditanstalt

most difficult area for establishing a foothold. "Cultural differences" with the west are cited as a particular reason for difficulties.

"For many western companies, taking the plunge into the Soviet market is a major risk," says Mr Gattling.

However, 52 per cent of respondents say they are still considering investments in the ex-Soviet republics, with only 22 per cent ruling this out for the moment.

A majority of corporations - 57 per cent - believe Hungary has the easiest investment procedures, because of its longer track record of openness to western companies.

Hungary has attracted the bulk of capital investment and about 50 per cent of acquisitions so far in the region. The country is estimated to have attracted more than \$4bn in western working capital.

The report points out that investors have varying percep-

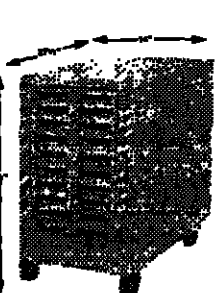
tions of risk in eastern Europe. US companies, for instance, pay hardly any attention to potential problems posed by Hungary's political environment. Austrian and German investors, however, see political risk as fifth in their list of preoccupations about starting up there.

On the other hand, US investors appear much more worried than Austrian/German companies about the political environment in Czechoslovakia.

US investors are also much more averse than companies from Austria and Germany to giving employment guarantees to accompany their investment moves. This reflects the relatively generous labour and employment protection laws already in force in Austria and Germany.

\*Creditanstalt/EIU Vienna 1992 East European Investment Survey. Available from EIU Vienna, Tel (43)7124161.

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# Persecuted Indians attack ghost of Columbus

Latin American groups find nothing to celebrate 500 years after explorer's arrival, says Damian Fraser

CHRISTOPHER Columbus would not have approved. The anniversary of his arrival in the New World 500 years ago today has been expropriated by the very Indians whose subjugation followed his arrival. Celebrations have turned into protests by Indian groups at the miserable conditions and discrimination under which they live.

Indian activists in Peru, Brazil, Ecuador, Bolivia, Colombia, and Mexico have staged street marches. In Nicaragua, indigenous groups from 24 countries are converging for a conference: 500 years of indigenous resistance, black and popular.

"There is nothing to celebrate," says Ms Rigoberta Menchu, the Guatemalan Indian and human rights activist leading the conference. "The rights of the Indian peoples continue to be violated," says Ms Menchu, a candidate for this year's Nobel peace prize.

Latin nations, faced with the choice between celebrating with Spain and Portugal or sympathising with oppressed indigenous groups, have chosen the latter, or stayed silent. One hundred years ago, the same creole elites ruling the continent faced no such inhibition: the Guatemalan government forced 20,000 Indians to march through the capital to

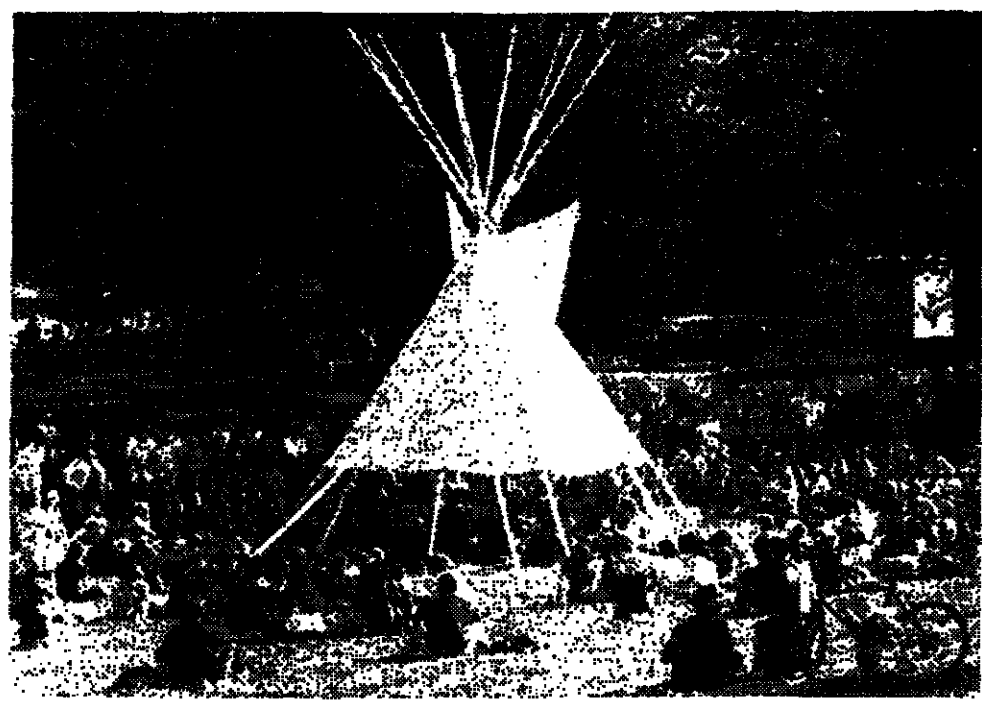
celebrate the 400th anniversary of Columbus' arrival.

In Mexico, while the government has been virtually silent, hundreds of Indians have converged on Mexico City, where they will gather today in the capital's central square. Genero Dominguez, an indigenous activist on hunger strike there, says the campaign is to "remind the world of the crimes committed against us in the name of progress and discovery".

The mobilisation of indigenous groups across Latin America in part reflects the repression and deterioration in living standards they suffered in the 1980s in particular.

Anti-Columbus campaigning has provided a focus for their concerns. "Everyone is talking about Indians," says Mr Domingo Hernandez, a Guatemalan Indian in exile in Mexico City. "It is the first step in our fight to be recognised."

In the cities of Mexico, Indians are "poor, often extremely poor, and have the lowest, most vulnerable, precarious conditions," according to a government report. Inevitably, their cultural identity is threatened: "The culture of the Maya is based on land, corn, the family and communal life," says Mr Domingo Hernandez, a Guatemalan Indian in exile in



Sunrise gathering: crowds gather round a ceremonial tepee in New York's Central Park over the weekend to campaign for the return of Indians' ritual objects

Mexico City. "When you come to the cities this changes."

Government policy across Latin America has systematically favoured urban over rural areas where the majority of indigenous peoples live. Some

70 per cent of Mexico's 8m Indians live in rural areas. Even in the countryside, the Indians are the poorest: 97 per cent of Mexico's rural Indians live in "impoverished" counties, against 23 per cent of

rural Mexicans in general. No one knows the exact number of Indians killed in land disputes or by security forces in the 1980s, but Amnesty International concluded in a report released last

week that mass killings may have reduced in scale in the past 500 years, but "they have never stopped." In Guatemala alone tens of thousands of Indians were murdered in the 1980s by state security forces in the campaign to eliminate leftist insurgency groups.

Those celebrating the quincentenary appear slightly embarrassed. In the Dominican Republic, a visit by the Pope threatened to become a public relations disaster. He was to have inaugurated the lighthouse on land Columbus first spotted, but the Vatican became embarrassed at criticism that it would take a large slice of the country's electricity and infrastructure spending. The lighthouse was opened last week before the Pope arrived.

The discrimination, and poverty in which most Indians live means it will take time before any new concern leads to results. Mr Guillermo Espinosa, head of Mexico's National Indigenous Institute warns: "The indigenous peoples will keep on protesting, but I am very sceptical the general public will change their opinion. There may now be a sentimental reaction but there is not an analytical or objective understanding of their plight."

# US reaches trade pact with China

By Nancy Dunne in Washington

THE US and China over the weekend signed a pact designed to open China's markets to foreign goods, thus averting billions of dollars in trade sanctions threatened by both sides.

The agreement is a major triumph for Mrs Carla Hills, the US trade representative. Since bringing a US Section 301 case against China a year ago, Mrs Hills has applied steady pressure on Beijing, ultimately using as a threat a potential retaliation list totalling \$3.9bn (\$2.3bn) in Chinese exports to the US.

At the same time, she dangled as bait US support for China's long-sought membership of the General Agreement on Tariffs and Trade (GATT). She resisted congressional pressure to take the lead in pushing for Taiwanese membership in the GATT ahead of China's. In the pact with China, Beijing agreed to phase out 75 per

cent of its import licences, quotas and non-tariff barriers within two years. It also agreed to publish its secret trade rules, quotas, and technical standards, all of which have been used to discourage imports.

China's trade surplus with the US this year could rise to \$17bn, but US officials say the new pact prepares the ground for increased US exports of computers, machinery, chemicals, telecommunications equipment, motor parts and farm products.

China's Foreign Ministry has summoned Mr Stapleton Roy, the US Ambassador to China, to protest against Washington's support for Hong Kong autonomy after the British colony reverts to Chinese rule in 1997, an official report said yesterday, according to AP in Beijing.

Vice-foreign minister Liu Huaqiu summoned Mr Roy to lodge a protest against the Hong Kong policy act, signed recently by President Bush.

# Congress likely to back radical economic change

By Simon Holberton in Beijing

THE SENIOR leadership of the Communist party of China gathers in Beijing today for a week-long congress which is expected to endorse radical plans for economic change but balance even the forces of conservatism and reform at the top of the party.

China's "open door policy" to foreign investment and the country's continuing engagement with the rest of the world is expected to gain the full approval of the congress. It is also likely to endorse further industry and price reforms, and proclaim the creation of a "socialist market economy" as one of its key tasks.

Congresses of the Chinese Communist party are, however, as much about policy as they are about jobs. Diplomats in Beijing expect the party to retain Jiang Zemin as its general secretary and titular head, and also to retain Li Peng as prime minister. Li's re-appointment is not expected to be confirmed until positions in a new Chinese cabinet are announced next spring.

Neither reappointment is what Deng Xiaoping, China's 88-year-old leader, sought when he embarked on a campaign of reform at the beginning of the year. However, analysts said, Deng was forced to accept their reappointment during a round of intense horse trading among the country's gerontocracy.

The congress will elect a new central committee for the Communist party. One of its first tasks at the end of the congress will be to elect the politburo and its all-powerful standing committee.

Zhu Rongji, 63, China's industry chief and a leading economic reformer, is expected to be appointed to the politburo but it is unclear whether he will make the standing committee. Zou Jiahua, 65, head of state planning and moderate, is also expected to enter the

politburo as is Hu Jintao, 50, a possible reformer and the current party secretary for Tibet.

On the military front, General Lin Huaxing, 76, is expected to be appointed to both the politburo and its standing committee. Recently, he was made first vice-chairman of the Military Affairs Commission - the organ which controls China's People's Liberation Army.

The congress will, however, mark the passing of an institution erected more than 10 years ago for the party's ageing senior membership. The Central Advisory Commission, numbering more than 100 souls, and chaired by Deng's ideological rival Chen Yun, 87, will be shut down.

## Presence of Deng will loom over the proceedings

At a briefing yesterday, a foreign ministry spokesman said that there was a motion on the Congress's agenda for it to be disbanded and that no elections would take place for this body.

Deng looms over this, the 14th congress of the party since its founding in 1921. Although he has accepted an invitation to attend he is not expected to do so. Diplomats in Beijing believe that the effort he put in to relighting the fires of economic reform earlier this year have affected his health. Some think he is seriously ill.

His name, however, will be enshrined in party documents which may possibly make him an equal of Mao Zedong, the nation's revolutionary leader and unifier - and his daughter, Deng Nan, a scientist, may well be elected to the central committee.

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## Rabin threatens to crush unrest with 'all our strength'

## Palestinians suspend hunger strike

By Hugh Corbally  
in Jerusalem

PALESTINIAN prisoners yesterday suspended a two-week hunger strike which prompted widespread unrest in the occupied territories and raised fears that the issue could disrupt Middle East peace talks, which are due to resume in Washington on October 21.

At least 2,000 prisoners had

been carrying out the fast in protest at prison conditions. Last night a Palestinian lawyer representing the hunger strikers said agreement had been reached with the prison authority to investigate conditions faced by the 15,000 Palestinians in Israeli jails and that the hunger strike would be suspended for one week while the agreement was implemented.

Earlier, Mr Yitzhak Rabin,

Israeli prime minister, said during a visit to the occupied Gaza Strip that Israeli troops would use "all our strength" to suppress unrest sparked by the hunger strike.

"The Palestinians must understand that the solution to their problems will be around the negotiating table and not in the streets and alleyways of the (occupied) territories."

At least 20 Palestinians, including a 14-year-old boy,

were reported killed and more than 100 injured over the weekend in widespread clashes with the security forces in the West Bank and Gaza. Yesterday, an Israeli civilian working at a Jewish settlement in Gaza was killed by a Palestinian farm worker.

Israeli officials expressed concern that the unrest marked a resurgence of the five-year-old intifada, or uprising, in the occupied territories.

They accused Palestinian leaders of fomenting disturbances to disrupt the peace talks or step up pressure on Israel to make concessions in the negotiations.

Palestinians said the demonstrations were an expression of frustration that the year-old peace talks had so far yielded nothing to ease the conditions of the Israeli occupation, including harsh conditions in the prisons.

## Lebanon completes poll for deputies

By Lara Mariowe  
in Beirut, Lebanon

LEBANON yesterday completed its first parliamentary elections in 20 years with a by-election that was boycotted by a majority of voters.

The turnout at elections in Kesrouan, the coastal strip north of Beirut, was estimated at less than 15 per cent.

Mr Nasrallah Sleir, the Maronite patriarch, and a coalition of right-wing Maronite Catholics, had called on the 80,000 registered voters to boycott the poll. While most Christian Maronite voters backed the call, the extent of the boycott is unclear.

The five winning candidates will join the 128-member parliament when it convenes for the first time on Friday.

Ten thousand Lebanese army troops and police were dispatched to Kesrouan to ensure security during the vote. They manned checkpoints at all main intersections and searched cars for weapons.

Advocates of the boycott claim the newly-elected parliament has no legitimacy while 35,000 Syrian troops remain in Lebanon. The Lebanese Opposition Front, established last week, is demanding the dissolution of the legislature. Those who took part in the election pointed out there are no Syrian troops in Kesrouan.

Three of the Opposition Front's four Maronite leaders, including the rebel general Michel Aoun, live in France. Much of Kesrouan was bombarded by Gen Aoun's forces in the inter-Christian war he started in 1990, but the exiled officer is popular here.

The region is the seat of the Maronite patriarchate and is regarded by many Maronites as the heart of Lebanon. The Kesrouan parliamentary elections, which were originally scheduled for August 30, were postponed when all candidates withdrew.

The participation of 24 candidates in yesterday's poll was a blow to the prestige of the patriarch.

The mountain village of Raftoun is home both to Patriarch Sleir and one of the more prominent candidates, his cousin, Mr Henri Sleir. Mr Sleir resisted pressure from his clan and the church to renounce his candidacy.

"People here are torn between allegiance to the church and political pragmatism," said a brother of the candidate. "How can we make our voice heard if we have no seats in parliament?"

In an election based on feudal family loyalties, the list led by Mr Fares Sleir, the former foreign minister, appeared likely to win most of the five seats.

## NEWS IN BRIEF

## Kuwait 'chooses US' to supply main battle tank

KUWAIT has chosen the US Abrams M1-A2 tank, similar to those which helped the allies win the Gulf war against Iraq, as the main battle tank for its army, the official Kuwait News Agency (KUNA) quoted Sheikh Ali Sabah al-Salem al-Sabah, defence minister, as saying yesterday. Reuter reports from Kuwait City. A committee of military experts had chosen the tank as "the most responsive to Kuwaiti army requirements", the report went on.

But last night, Vickers of the UK, which had been competing for the contract, said it had no knowledge of any decision and was surprised by the report.

According to KUNA, Sheikh Ali said contacts were under way with the US government to facilitate the purchase of the tanks made by General Dynamics. KUNA did not say how many tanks Kuwait would buy or give the expected value of the deal. British Challenger tanks competed with US tanks in desert trials this summer for a contract expected to involve about 230 tanks and spare parts in a deal worth \$1.5bn-\$2bn.

**BMW-Renault recycling pact**  
BMW, the luxury car maker, has sealed the first international co-operation agreement for recycling used cars with France's Renault. It said yesterday. Reuter reports from Munich. BMW had signed the contract to work together on disassembling procedures and industrial recycling of the used cars, it added.

The two groups also agreed that Francaise des Ferailles in Athies-mons would process used BMW cars in France, while Guenter Schmitt in Würzburg would recycle used cars of both companies in Germany. Germany's environment minister Klaus Töppeler presented a draft regulation in August which would make it compulsory for car makers to take back their old cars when the cars are ready for the scrap heap.

## Bhutto leads parliament boycott

Pakistan's former prime minister Benazir Bhutto led an opposition boycott of the parliament's lower house yesterday after clashing with the government over an alleged attempt to kill her last month. Reuter reports from Islamabad. Ms Bhutto and other deputies of her People's Democratic Alliance (PDA) marched out of the house after Gohar Ayub Khan, the National Assembly speaker, gave short shrift to their accusations.

On Saturday, a court acquitted Ms Bhutto's husband Asif Ali Zardari of masterminding the murder of 29 people. Prison officials said Mr Zardari, arrested in October 1990, was still being held to face other charges, although this acquittal was his fifth so far.

## Indian rebels die in attack

Five separatist rebels were killed when police raided their jungle hideouts in north-east India's Tripura state, officials said yesterday. Reuter reports from Guwahati. But the Press Trust of India said at least 16 rebels had been killed in the operation.

## Burma to de-nationalise sawmills

Burma's military junta announced yesterday it was returning to private ownership sawmills nationalised over two decades ago, AP reports from Rangoon. The official newspaper Kyemon identified the 18 mills and named the people who claimed to own them. Newspapers recently invited private entrepreneurs to rent government industrial establishments, or join the government in operating them. These include textile, shoemaking and umbrella factories.

## N Korea denounces US

Communist North Korea denounced the US yesterday for delaying planned troop reductions in South Korea. It said the decision was a grave military challenge that aggravated tensions on the Korean peninsula. AP reports from Tokyo. The US and South Korea agreed last week to continue delaying the US troop cuts until assured that North Korea is not developing nuclear weapons.

## Assault on separatist Kurds

Iraqi Kurds attacked ridges guarding the last bastion of Turkish separatist Kurds in northern Iraq yesterday. Reuter reports. Kurdish Peshmarga guerrillas crept up rocky heights which command entry to the Hakur valley, where Turkey's Kurdistan Workers Party (PKK) has its military command. The assault, which could take several days, was the climax of a week-old offensive to drive the PKK from their bases in northern Iraq.

## Baghdad returns US bomb expert

US bomb disposal expert Chad Hall, arrested by Iraqi security forces on the disputed Kuwaiti border, returned to Kuwait yesterday under UN escort. Reuter reports from Kuwait.

UN officials handed Mr Hall to US ambassador Edward Gnehm at Kuwait City airport and he was driven to the US embassy. Mr Hall, earlier arrested under UN escort at Umm Qasr, near the frontier where he was given medical checks. An official said: "He looked pretty healthy to me."

Mr Hall, hired to clear ordnance left over from the 1991 Gulf War, was arrested by the Iraqis at gunpoint on Thursday as he was working with two Pakistani colleagues. The UN said he was arrested at least 10km inside Kuwait.

Iraq freed Mr Hall to UN custody on Saturday. It was in marked contrast to the harsh treatment meted out to other foreigners detained on the Kuwaiti frontier or in northern Iraq since the Gulf War ended last February.

Mr Hall, a retired US Army major, was taken at gunpoint by Iraqi security police after an argument over whether he and two Pakistani workers were working in Kuwait or Iraq. The territory had belonged to Iraq until May, when a UN commission redefined the border. Baghdad has refused to recognise the new boundary.

Baghdad announced Mr Hall's release on Saturday, carefully worded to avoid an apology, but implicitly admitting a mistake over Mr Hall's detention. Under Iraqi law, anyone entering the country without a visa can be jailed for up to 20 years; several foreigners have been convicted after being arrested near Iraqi borders.

Sweden is seeking retrials or pardons for three Swedish engineers jailed in Iraq for seven years. Two Britons have been jailed for trespassing on Iraqi territory.



Members of the Zulu-based Inkatha Freedom party make a show of arms inside the gates of a workers' hostel in Tokhosa, South Africa, as an African National Congress march passed the hostel en route to a rally yesterday. Soon after, Prince Mlambe, a regional leader of Nelson Mandela's ANC, and three youths were killed nearby when gunmen fired on their car, Reuter reports

## Turkey, Arab nations in electricity link

TURKEY and four Arab countries yesterday approved a plan to link their electricity networks by 1997. Reuter reports from Damascus.

Electricity and industry ministers of Turkey, Syria, Jordan, Iraq and Egypt signed an agreement after two days of talks in Damascus. The first stage of the project costing

\$185m (£103.9m) will be financed by the Kuwait-based Arab Fund for Economic and Social Development, whose director-general, Mr Abdullatif al-Hamad, attended the talks. The project was first endorsed by the five states in 1989. The meeting also approved a feasibility study prepared by a consortium of

Canadian companies. Turkey's energy minister, Mr Ersin Farayali, said the linked grid would serve 150m people. Syria's electricity minister, Mr Kamel al-Baba, said the project should be a first stage towards connecting the five states with Gulf Arab countries and linking these with Europe through Turkey.

Maghreb Arab countries should be linked with the five through Egypt, and other African states could also join the network, he added. Egypt's electricity minister, Mr Maher Abaza, said work was under way on a project to link the electricity networks of Egypt and Jordan, expected to be completed in 1995.

## Fraud alleged in Cameroon elections

CAMEROON'S main opposition leader alleged widespread fraud in yesterday's first multi-candidate presidential election, but said he still expected to win. Reuter reports from Yaounde. President Paul Biya's strongest challenger, Mr John Fru Ndi, claimed the government had stuffed ballot boxes,

altered electoral lists and distributed inadequate ballot papers for the opposition. The government-controlled radio did not report fraud but serious organisational problems were observed at polling stations in the capital, Yaounde, the northern city of Garoua and some other centres.

Numerous problems with electoral lists and ballot papers delayed the start of voting. The second main opposition candidate, Mr Bello Bouba Maigari, said the voting had been "badly organised". A prominent member of Mr Biya's ruling Cameroon People's Democratic Movement (CPDM)

described the organisation in Garoua as perfect. Reports that the Douala-based opposition politician, Mr Jean-Jacques Ekindi, had withdrawn from the race, reducing the number of candidates to five, were denied. But Mr Ekindi's ballot papers were not distributed in several Douala polling stations.

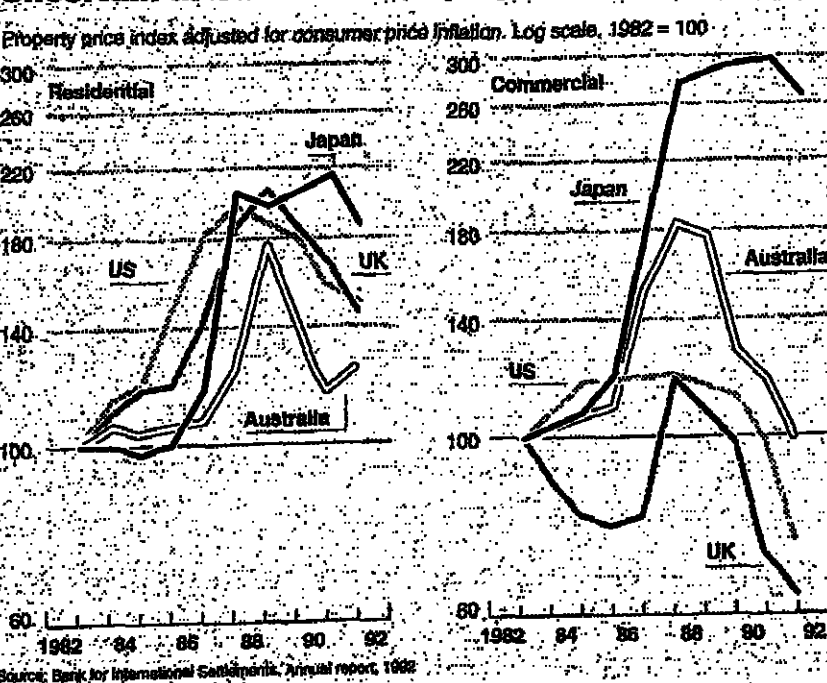
## INTERNATIONAL ECONOMIC INDICATORS: PRICES AND COMPETITIVENESS

Yearly figures are shown in index form with the common base year of 1985. The real exchange rate is an index throughout; other quarterly and monthly figures show the percentage change over the corresponding period in the previous year and are positive unless otherwise stated.

UNITED STATES						JAPAN						GERMANY						FRANCE						ITALY						UNITED KINGDOM					
	Consumer prices	Producer prices	Earnings	Unit labour costs	Real exchange rate		Consumer prices	Producer prices	Earnings	Unit labour costs	Real exchange rate		Consumer prices	Producer prices	Earnings	Unit labour costs	Real exchange rate		Consumer prices	Producer prices	Earnings	Unit labour costs	Real exchange rate		Consumer prices	Producer prices	Earnings	Unit labour costs	Real exchange rate						
1985	100.0	100.0	100.0	100.0	100.0	1985	100.0	100.0	100.0	100.0	100.0	1985	100.0	100.0	100.0	100.0	100.0	1985	100.0	100.0	100.0	100.0	100.0	1985	100.0	100.0	100.0	100.0	100.0						
1986	101.9	98.6	102.2	98.4	76.5	1986	100.6	95.3	101.4	103.3	131.0	1986	99.9	97.5	103.8	104.0	110.2	1986	102.5	97.2	104.5	101.5	102.3	1986	106.1	100.2	104.8	102.5	107.7						
1987	105.5	100.7	103.8	96.7	65.4	1987	101.2	92.5	103.1	108.6	131.6	1987	100.1	95.1	108.0	107.0	123.9	1987	102.9	97.8	107.8	103.0	102.6	1987	111.0	103.2	111.5	105.8	107.7						
1988	109.9	103.2	106.9	98.1	61.8	1988	102.2	92.3	107.8	96.2	140.3	1988	101.4	96.2	113.0	107.0	125.3	1988	108.8	102.8	111.1	104.0	105.3	1988	116.5	106.8	116.4	106.8	107.8						
1989	115.2	108.6	110.4	98.5	58.5	1989	104.9	94.2	114.0	95.1	132.2	1989	104.2	95.3	117.3	108.0	121.0	1989	112.6	108.4	116.4	105.5	102.3	1989	124.2	118.1	125.6	112.1	107.2						
1990	121.6	113.8	115.8	100.0	60.9	1990	108.2	95.7	120.1	98.2	114.8	1990	107.0	101.0	123.9	110.0	125.0	1990	118.4	107.1	120.6	110.0	96.7	1990	131.8	117.9	134.7	118.5	117.3						
1991	126.6	116.3	117.3	103.5		1991	111.6	97.3	124.4	101.7		1991	110.7	103.4	131.8	115.0		1991	120.0	105.8	125.8	114.3		1991	140.3	121.7	147.9	131.2							
3rd qtr.1991	3.9	1.9	3.2	2.4	62.0	3rd qtr.1991	3.3	1.7	3.3	4.0	125.3	3rd qtr.1991	4.1	2.8	n.a.	4.8	122.7	3rd qtr.1991	3.0	-1.5	n.a.	2.7	91.0	3rd qtr.1991	6.4	3.1	10.7	12.8	114.3						
4th qtr.1991	3.0	-0.2	2.8	1.7		4th qtr.1991	3.2	0.0	3.2	8.0		4th qtr.1991	3.9	2.4	n.a.	6.6		4th qtr.1991	2.9	-3.6	n.a.	3.6		4th qtr.1991	6.1	2.1	10.8	12.7							
1st qtr.1992	2.9	0.4	2.6	-0.1		1st qtr.1992	2.1	-0.8	2.5	8.8		1st qtr.1992	4.3	2.0	n.a.	4.5		1st qtr.1992	5.6	1.4	9.2			1st qtr.1992	5.6	1.4	9.2								
2nd qtr.1992	3.1	1.2	2.9	-0.5		2nd qtr.1992	2.5	-0.7	2.4			2nd qtr.1992	4.5	2.0	n.a.	3.8		2nd qtr.1992	6.5	2.0	6.0			2nd qtr.1992	6.5	2.0	6.0								
September 1991	3.4	0.8	2.6	2.1	n.a.	September 1991	3.0	1.1	2.9	4.0	n.a.	September 1991	3.9	2.6	8.4	5.5	n.a.	September 1991	2.8	n.a.	4.3	n.a.	n.a.	September 1991	6.2	2.6	10.8	n.a.	n.a.						
October	2.9	-0.1	2.8	2.9	n.a.	October	3.1	0.3	2.8	8.1	n.a.	October	3.5	2.3	-	5.5	n.a.	October	2.5	n.a.	-	n.a.	n.a.	October	6.1	2.2	10.8	n.a.	n.a.						
November	3.0	-0.5	3.5	1.7	n.a.	November	3.6	0.1	2.7	6.0	n.a.	November	4.2	2.5	-	5.4	n.a.	November	2.8	n.a.	-	n.a.	n.a.	November	6.2	2.3	10.7	n.a.	n.a.						
December	3.1	0.1	2.6	0.7	n.a.	December	3.0	-0.1	3.5	5.9	n.a.	December	4.2	2.6	6.3	9.0	n.a.	December	3.1	n.a.	4.1	n.a.	n.a.	December	6.0	1.9	10.4	n.a.	n.a.						
January 1992	2.6	-0.4	1.7	0.7	n.a.	January 1992	2.1	-0.6	4.8	8.0	n.a.	January 1992	3.9	1.6	-	4.5	n.a.	January 1992	2.9	n.a.	-	n.a.	n.a.	January 1992	6.1	1.3	9.4	n.a.	n.a.						
February	2.9	0.6	3.5	-0.1	n.a.	February	2.2	-0.8	1.2	7.9	n.a.	February	4.3	2.0	-	3.8	n.a.	February	3.0	n.a.	-	n.a.	n.a.	February	5.3	1.5	8.1	n.a.	n.a.						
March	3.2	1.1	2.6	-0.7	n.a.	March	2.1	-0.7	1.7	2.8	n.a.	March	4.8	2.5	5.4	n.a.	n.a.	March	3.2	n.a.	3.6	n.a.	n.a.	March	6.5	1.4	8.1	n.a.	n.a.						
April	3.2	1.1	3.4	-0.6	n.a.	April	2.3	-0.7	1.3	7.7	n.a.	April	4.8	1.9	-	4.4	n.a.	April	3.1	n.a.	-	n.a.	n.a.	April	5.5	1.8	8.8	n.a.	n.a.						
May	3.0	1.1	2.6	-0.8	n.a.	May	2.3	-0.7	1.1	11.8	n.a.	May	4.8	2.0	-	1.7	n.a.	May	3.1	n.a.	-	n.a.	n.a.	May	5.7	2.1	4.8	n.a.	n.a.						
June	3.1	1.5	2.6	-0.7	n.a.	June	2.5	-0.7	3.8		n.a.	June	4.3	2.0	-	4.3	n.a.	June	3.0	n.a.	3.8	n.a.	n.a.	June	5.4	2.1	4.7	n.a.	n.a.						
July	3.2	1.7	1.7	-0.5	n.a.	July	2.0	-0.7			n.a.	July	3.3	1.1	-		n.a.	July	2.9	n.a.	-	n.a.	n.a.	July	5.4	2.1	4.7	n.a.	n.a.						
August	1.5	2.6	-0.6	n.a.	1.8	August	1.8	3.5	1.1		n.a.	August	1.8	3.5	1.1		n.a.	August	2.7	n.a.	-	n.a.	n.a.	August	5.2			n.a.	n.a.						

Statistics for Germany apply only to western Germany. Data supplied by Datastream and WEFA from national government and IMF sources. Consumer prices: not seasonally adjusted. Producer prices: not seasonally adjusted. US - finished goods, Japan - manufactured goods, Germany - industrial products, France - intermediate goods, Italy - total producer prices, UK - manufactured products. Earnings index: not seasonally adjusted, refers to earnings in manufacturing except France and Italy (wages rates in industry). Hourly cost: Japan (monthly) and UK (weekly). Unit labour cost: seasonally adjusted, measured in domestic currencies. Germany - mining and manufacturing, other countries - manufacturing industry. Real exchange rate: IMF real effective exchange rate based on relative unit labour costs (non-normalised). A fall in the index indicates improved international competitiveness.

## Uncertain aftermath of the property boom



## Slow puncture of the Japanese real estate bubble

THE DETAILS of Britain's new economic policy remain shrouded in Treasury mystique. But one clear message emerged in the chancellor's letter to the Treasury and civil service select committee: the UK government will no longer ignore the macro-economic messages emerging from the housing market. The chancellor intends to monitor a range of asset prices, "paying particular attention to periods when house prices are falling or accelerating sharply".

Of course, it is now a little late. The inflationary danger signals from rapid house price inflation should have been spotted back in 1985 and 1986. But during the subsequent two years interest rates were cut in an attempt to prevent sterling from rising above DMS rather than raised to rein in property-related credit demand. By the time British interest rates were increased to double figures, the house price bubble was already bloated and ready to burst.

Nor was this a peculiarly British mistake. The bulk of Japan's asset price inflation occurred in the period 1985-87, as the

charts show. Yet the Japanese monetary authorities cut the official discount rate in 1987 in an attempt to stabilise the dollar's collapse, ignoring the inflationary dangers that this large rise in property prices implied.

Yet movements in property prices can be destabilising when they are falling as well as rising, as the chancellor's letter suggests. So what should the current pattern of property prices be telling policymakers? The charts are taken from the September issue of the International Bank Credit Analyst. They suggest that it is policymakers in Japan who should now be paying particular attention.

The monetary authorities in the US, UK and Australia have all been watching the deflationary impact of falling land prices for some time, and cutting interest rates accordingly. Commercial prices peaked first in the US but they have fallen further in the UK where interest rate cuts have so far been relatively modest. But the plethora of empty commercial real estate in the financial districts of Sydney, Lon-



## NEWS: UK

# MacGregor supports early ERM re-entry

By Ivo Dawney,  
Political Correspondent

MR John MacGregor, transport secretary, recently seen as a possible future chancellor, yesterday lined up squarely with senior cabinet colleagues backing Britain's return to the European exchange rate mechanism as soon as it is feasible.

Mr MacGregor's unequivocal support for early re-entry to the ERM will disappoint those who saw him as less controversially "European" than the other widely cited contender for the post - Mr Kenneth Clarke, home secretary.

In repeated statements since Britain left the ERM on September 16, Mr John Major, prime minister, has felt obliged to stress there is no question of Mr Norman Lamont being moved from the chancellorship.

However, speculation over Mr Lamont's medium-term future has continued unabated, fuelled by the poor reception from commentators and the City to his speech to

the Conservative party conference in Brighton last week.

The question mark over the chancellor of the exchequer provoked widespread discussion in the fringes of the conference - itself fiercely divided over the desirability of UK membership of the ERM - as to his likely successors.

While a straight switch of jobs between Mr Lamont and Mr Clarke was cited as one option, some argued that Mr MacGregor, former chief secretary to the Treasury, would be a less controversial alternative.

But Euro-sceptics rallying to Mr Lamont made clear that such a move would be viewed as a serious shift in the delicate balance of influences on the prime minister towards the most vehemently pro-Maastricht Europeans.

On the other hand, Mr MacGregor as chancellor - much like the appointment of Mr Peter Brooke to National Heritage - was seen as a less contentious alternative.

In a BBC television inter-

view, however, Mr MacGregor made plain yesterday that he was closely allied with Mr Clarke, Mr Douglas Hurd, foreign secretary, and Mr Michael Heseltine, trade secretary, in the strongly pro-ERM faction in the cabinet.

Their opponents are Mr Michael Howard, environment secretary, Mr Peter Lilley at social security and Mr Michael Portillo, chief secretary. Mr Lamont's official backing for a return "when circumstances allow" is widely viewed as indicating scant enthusiasm for any such move.

Taking care to pledge unqualified support for the chancellor's decision to leave the mechanism, the transport secretary said currency flows had left no alternative, although the enforced exit was "a great pity. Once we have sorted out what needs to be done to produce an ERM, or post-ERM, that will assist the community with dealing with those currency flows, then we should be back in it."

## Lamont told Treasury to gloss over projections

By Peter Marsh

MR NORMAN LAMONT told Treasury economists to put a more favourable gloss on official projections for the UK's growing public sector deficit, published a month before the April general election.

In an internal note, the chancellor told officials to recalculate projections for the public sector borrowing requirement in the five years to 1996-97, to pull these down if possible to zero by the end of the period. That led the Treasury to publish projections for the cumulative deficits in the three years to 1996-97 that were roughly £30bn below the original figures worked out internally.

Mr Lamont's initiative was designed to ensure that the Budget statement published in March, which also contained the latest Treasury forecasts, would not include figures about government deficits that would unsettle financial markets and the public.

Details of the manoeuvrings will intensify pressure on Mr Lamont to clarify the degree to which Treasury economists provide analysis free from political pressures.

Mr Lamont, whose future is in some doubt after the debacle of the pound's suspension from the exchange rate mechanism and his lacklustre reception at last week's Tory conference, is to discuss economic strategy today at a meeting with the Commons' treasury and civil service committee.

Seven months after Mr Lamont made his move to cut the Treasury's PSBR projections, he is attempting to trim back public spending next year because of renewed fears about rising state borrowing triggered by the recession.

The chancellor put pressure on his officials in a note drafted about a week before the Budget on March 10. The Treasury settled for a compromise, in which the PSBR projection for 1996-97 was set in the Budget statement at £6bn, above Mr Lamont's zero target but less than the estimated figure of about £16bn.

# Trafalgar House chief to step down

By Roland Rudd

SIR Nigel Brookes is to relinquish control of Trafalgar House, the property, construction and shipping group.

Sir Nigel, who founded the group more than 30 years ago is to step down as chairman and become life president, which is expected to be an honorary consultancy post without an automatic board seat.

The move is part of a series of managerial changes at the group, which has thwarted an attempt by Hongkong Land to

increase its stake substantially. Sir Eric Parker is to step down as chief executive in favour of Mr Allan Gornall, head of the engineering division. Mr Alan Clements, the senior of the group's three non-executive directors, has drawn up a list of outside candidates to take over as chairman.

The non-executives, who include Mr David Howell, a senior Conservative MP, and Mr Tony Ryan, chairman of OPA Group, the aircraft leasing company, recently decided against approaching any poten-

tial successor to Sir Nigel after Hongkong Land took 14.9 per cent of Trafalgar.

The colony's leading property and development group will today confirm it failed to increase its stake in the tender offer by more than 1 per cent. Nonetheless, one of Trafalgar's financial advisers yesterday said the group would consider a request from Hongkong Land to have boardroom representation. Trafalgar's managerial changes will be discussed with Hongkong Land after Trafalgar's board meeting today.

Mr Simon Keswick, chairman of Hongkong Land and Mr Henry Keswick, chairman of Jardine Matheson, which controls a third of Hongkong Land, have made clear they want to discuss managerial changes in the context of Hongkong Land's agenda, which includes boardroom representation and a significant say in the group's strategy.

Trafalgar is not expected to announce the managerial changes until the terms and conditions of Sir Eric's departure are finalised.

## Gloomy outlook among financial services groups

A PICTURE of deepening gloom and pessimism in Britain's financial services companies emerges from the latest quarterly survey of business confidence in the sector, published by the Confederation of British Industry and Coopers & Lybrand today, writes David Barchard.

The report says companies are delaying investment because they are worried about business prospects and believe they risk a net loss on developments they plan.

In contrast to the second quarter of the year, when companies were increasingly confident about business prospects, the survey reveals that many of the 300 companies, ranging from banks and building societies to stockbrokers and venture capitalists, saw their business volumes dwindle in between July and September.

## Sharp decline reported in business confidence

By James Blitz

THE latest survey of business confidence in the UK, published yesterday by Dun and Bradstreet International, the business information company, reveals the sharpest decline in expectations for profits, sales and new orders in British commerce since the recession started in the spring of 1990.

The report, the first national survey of business confidence to be conducted since the government was forced to float sterling on the foreign exchanges on September 16, reflects deepening gloom in most sectors of the economy.

In retailing and construction the outlook seems particularly bleak. Retailers anticipate declining sales volumes despite an aggressive price cutting strategy, while most building firms are forecasting static order books at best.

The survey, in which 1,900 managing directors were interviewed, reveals a marked decline in optimism over sales volumes. Six out of 10 companies expect no upturn in sales in the final quarter of this year, while 39 per cent expect sales to decrease. Dun and Bradstreet's optimism index, a method of calculating business confidence, reveals that the quarter-to-quarter decline is the steepest since the fourth quarter of 1989 and the first of 1990.

The bleak sales outlook is matched by a severe slump in profit expectations. Only 21 per cent of companies predicted improved profits in the next three months. For the first time in over a year, Dun and Bradstreet found that more businesses are expecting profits to decrease rather than increase in the ensuing three months.

**PICTURE POST** No. 1.

**80** PAGES **3D**

**HULTON'S NATIONAL WEEKLY**

The publisher of Picture Post, Edward Hulton, said the first issue should not have a woman on the cover and suggested a battleship instead. So the editor, Stefan Lorant, used two women instead (left)



## Business in Prague

The Prague Karlstein Golf Club, the first 18 hole course in Prague, has been designed as a focal point for the Prague business community. With the facilities of a first class golf club and business centre it is the logical place in which to meet local businesses and opportunities as well as enjoy golf on a challenging and beautiful championship course. Equity memberships now available at 15,000 Swiss Francs not only provide personal or corporate membership to this prestigious club but also offer a resaleable and increasingly valuable asset.

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transverse 5 cylinder  
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# WHEN YOU STEER INTO A TIGHT BEND, THE REAR WHEELS STEER YOU OUT.

Buy a Volvo 850 and you'll get a couple of extra steering wheels free.

They look like ordinary rear wheels but the way they're attached to the car makes them unique.

They're carried on trailing arms which are linked to two transverse struts and the whole unit is mounted on rubber bushes.

The links and bushes give additional flexibility.

This allows the lateral forces that occur naturally in a tight corner to turn the rear wheels in the opposite direction to the front wheels.

We call it the Delta-link suspension system.

It makes the car stable, responsive and a whole lot more fun to drive.

However, sporty suspensions are no use without sporty engines.

So neatly shoe-horned between the front wheels you will find the world's first transverse, 5 cylinder, 20 valve engine.

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Or as Autocar put it "The five is a great engine.

Free revving, flexible, refined and gifted with a voice that will warm the hearts of those who have never given a Volvo a second thought until now."

(Be careful how you use it or you may pick up one or two endorsements of your own.)

It will whisk you from 50-70 in under six seconds and on to 134 mph should you

find yourself on the autobahn.

(As the engineers at Porsche, who had a hand in its development, often do.)

But do these innovations mean that Volvo's tradi-

tional safety values have been left behind in the 850's impressive slip stream?

Far from it.

Hidden below its sleek exterior lies SIPS, Volvo's new side impact protection system.

High strength steel is used in the roof, floor and central pillars, while bars run laterally inside the front and rear seats.

In a nearside collision the far side pushes out, effectively moving its occupants away from danger.

The impact is transferred through the metal, not the passengers.

Side impacts account for one in four crashes and tests have shown that this system reduces the risk of chest injury by 50%.

The 850 also has self-adjusting front seat-belts that ensure a safe positioning regardless of the size of the passenger.

And rear lap belts will not do; everyone who sits in the car gets a three point seat belt.

However, in an effort to render all of the above safety measures unnecessary, anti-lock brakes come as standard.

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## Steel works upgrading in Turkey

WALKER ENGINEERING of Telford, Shropshire, a subsidiary of Clayton, Son & Co (Holdings), the bulk storage design and build specialist, has won an order in excess of £11m to supply two gasholders for the Ereğir iron and steel works in Turkey. The project is part of an ongoing programme to re-equip the plant to significantly increase capacity and conserve energy.

A feature of the gasholders will be the specialist equipment used for collecting and recycling gases to harness energy which is currently being wasted via flare stack burn-off. The scheme is designed to collect, boost and blend the gases, using two giant fans. This provides a mixture of a virtually constant calorific value for use in other plant facilities.

Mr John Landells, Walker's managing director, said: "The contract has been signed after the most rigorous analysis by the client of our ability to deliver a technologically advanced, energy-saving system. The payback period of just two years was also seen as critical."

## London projects

ROOFT has secured a further five contracts, ranging from six to 12 months, with a combined value of over £6.5m. The company is constructing nine flats at Fellat Grove, N22, and a day centre at Stanmore for Metropolitan Housing Trust; converting Funtal House, a hospital building at Colney Park, N6, into 120 student flats for Duoview Properties; constructing 27 housing units for Community Housing Association at Camden Gardens, NW1; and undertaking external refurbishment work for the Peabody Trust.

## BUILDING CONTRACTS

### Restoring historic landmarks



LAING STONEMASONRY has been awarded contracts for specialist masonry repairs at Durham Castle (above) and Berwick Old Bridge.

The castle project, awarded by Durham University, is phase two of a refurbishment programme and involves repairing and replacing eroded sections of the north terrace wall. The Grade I listed building is designated a World Heritage site and part of the £88,352 contract value is being paid by grants from the European Regional Development Fund. Work is due for completion at the end of January next year.

Northumberland County Council has awarded Laing Stonemasonry a £40,577 contract to carry out the sixth phase of the restoration of the Berwick Old Bridge.

Built in 1624, it is believed to be one of the oldest bridges in the country and has a Grade I listing. The phase six repairs, due for completion by the end of the year, will involve replacing six concrete piers on piers 10 and 11.

## Scottish work for Barratt Construction

BARRATT CONSTRUCTION, the construction arm of Barratt Developments, has been awarded contracts worth in excess of £8m in Scotland.

The largest, worth £3.5m, is for a 125-bed hotel to be built at the Aberdeen Exhibition and Conference Centre for Proteal (Aberdeen). In the same area, work will start shortly on a warehouse for C.K. Davie, and an extension to Osprey Electronics premises at Campus 1, Science and Technology Park.

Also in Aberdeen, a contract has been awarded by Bookwin for an extension and alterations to provide kitchens and 21 bedrooms at the Waterwheel Inn, North Deeside Road.

Further north at Port Henry, Peterhead, the company has started work on a box washing

## Residences for Brunel students

NUGENT has been awarded contracts for both the public and private sectors totalling £10m. These include a £5m design and build contract for Brunel University to erect 400 student residences and a £5m contract for Co-operative Retail Services for 50,000 sq ft of car showrooms at Bedford.

Other contracts include major refurbishment works for the Victoria and Albert Museum and Imperial College and a £1m contract for work at Wormwood Scrubs prison.

Ministry of Defence, and the new 80,000 sq ft office complex will accommodate up to 320 staff.

Warrings won the contract following a stringent evaluation of four contractors' submissions by the Ministry of Defence and its project managers. Mr Stuart Waring, Warrings Group chairman, said: "We are delighted to have been chosen to build this truly impressive new headquarters for the Royal Navy, especially in our home town of Portsmouth."

Further north at Port Henry, Peterhead, the company has started work on a box washing

## PEOPLE

### Langdon: at centre of water industry

Janet Langdon, who takes up her position as director of the Water Services Association this month, says one of the attractions of the job was that "I wanted to do something different - and water is so important in people's lives."

Langdon, 52, joins at a high-profile time for the WSA, which represents the 10 large publicly quoted water and sewerage companies in England and Wales.

The companies are engaged in a tough debate with Ofwat, their financial regulator, the National Rivers Authority, the

water standards watchdog, and the EC Environment Council about whether some water standards directives are unnecessarily and expensively high.

She will become director at the end of the month when the WSA's secretary, Michael Carney, retires. Widely travelled in developing countries, she will spend the next few months crossing the UK to visit WSA members.

Langdon, who has lectured in chemistry at Wellesley College, Massachusetts, was previously director of the export

division of GEC Alsthom, and has also worked at Shell, the National Economic Development Office and Distillers.

She says "one of my hobby-horses has been government-industry relations", while at Shell she was seconded to the DTI.

Three years down the privatisation road the companies are increasingly diverging in investment and financing plans. She says "obviously you are not going to get a consensus, coming from the private sector I look on them as independent companies".



## Midland board shuffle

Now that MIDLAND BANK is a subsidiary of the Hongkong & Shanghai Banking Group, its board is beginning to contract to fit along familiar lines in wholly-owned companies.

Three non-executives - Sir Peter Leslie, deputy chairman, Jefferson Cunningham, and Sir Eric Pountain - left the Midland board last week. Sir Peter is to be replaced as deputy chairman by Geoffrey Maitland Smith (left), chairman of Sears, and a Midland director since 1986. Charles Mackay (right), chief executive of Inchcape, joins the board as non-executive director on November 12.

The most significant appointment, however, is that of John Strickland, executive director of HSBC Holdings and the head of information tech-



nology in the group, as a Midland director from next January. Strickland is the architect of Hongkong Bank's world famous computer system which is reckoned to be among the most effective to be found anywhere.

His place on the board will presumably help him to carry out his pledge to integrate Midland's systems with those of its new parent group over the next five years, cutting costs and staff while making a drastic improvement in operating efficiency.

Les Dunn, formerly md of Volex Accessories and Marbourn, has been appointed md of Crabtree Electrical Industries. David Norman, formerly sales and marketing director of Volex Accessories and Marbourn, has been appointed md of both; all three are HANSON subsidiaries.

Roger Lanary, formerly director and general manager of Hamworthy Heating, has been appointed divisional md of combustion division of Hamworthy Engineering, a division of POWELL DUFFRYN.

James Shaw, formerly group personnel executive with Associated British Foods, has been appointed group personnel director of AIR UK GROUP.

Keith Egerton, chairman of Taylor Woodrow Property Company, has been appointed to the board of TAYLOR

WOODROW. Rudolph Kalveks has been appointed director of corporate development and Peter Moxom director of human resources at BOWATER.

John Ames has been appointed director and general manager of LMG Thermoplastics, part of LAWSON MARDON GROUP.

Peter Royer-Collard has been appointed to the board of NEOTRONICS TECHNOLOGY. Tim Ward, formerly European director, personal sector with Barclays Bank where he was responsible for Barclays' personal banking strategy on the continent, has joined NATIONAL BREAKDOWN RECOVERY CLUB as md; he succeeds Ernest Smith, who became md of National Breakdown's parent, Green Flag, and chairman of National Breakdown in July.

## Prosser: challenge at the core of trade unionism



Margaret Prosser has been appointed national organiser of Britain's biggest union, the TGWU. The post is the most senior to be held by a woman in that union and involves working with the general secretary and deputy general secretary on recruitment and organisation.

Prosser's new job means challenging the seemingly inevitable decline of trade union membership, but her experience as the TGWU's national women's secretary in the heartland of entrenched male attitudes should stand her in good stead.

Prosser, now 55, won a place at a private convent but at 15

left without qualifications to work in various offices. She had an early indication of the potential value of women's work when she found her wages as an accounting machine operator outstripped those of her labourer father.

Her working life was set back when in 1968 her husband Joe became paralysed. She nursed him for eight years while caring for three children.

Enforced experience of life on the welfare system led her to activism in the Child Poverty Action Group and from there to part-time working for an advice centre from which she completed a postgraduate diploma course in advice and

information studies at North East London Polytechnic.

She gravitated to heading the Southwark law project, which she helped found and in 1983 began working for the TGWU as a local official.

Colleagues say she is down-to-earth, effective and unimpressed by her own status. She cites just one "shouting match" in the eight years she has worked at the TGWU's head office in London.

She is a stalwart member of the left-leaning walking group, the Red Ramblers. "Some call us pink, but I won't have it," she says. She is also an opera enthusiast, as is her taxi-driving son-in-law.

## CONTRACTS & TENDERS

### WESTERN

Health and Social Services Board  
AN EQUAL OPPORTUNITY EMPLOYER  
CATERING DOMESTIC AND LINEN SERVICES

The Western Health & Social Services Board, providing a comprehensive range of health care services to a catchment population of 252,500, wishes to develop a Select List of competent contractors who will be invited to tender for the provision of catering, domestic and linen services, either collectively in hotel services type contracts or on an individual service contract basis.

Linen service activity will primarily encompass the collection and distribution of linen articles within individual facilities, together with a limited amount of laundering of residents' clothing within some smaller residential facilities.

Currently, catering and domestic services across the Board's area are organised within seven individual contracts. Three of these contracts are provided by commercial contractors, and represent over 50% of services with an overall contract value in excess of £5 million per annum.

Future contracts will continue to be based on a detailed specification of user requirements and, given the environment in which services operate, will reflect the highest standards of performance.

If your organisation has a high record of achievement, demonstrating technical, financial and managerial competency in these service areas and is interested in competing for this work, you are invited to express your interest in writing to:

The Manager  
Food Services Contracts Bureau  
Western Health & Social Services Board  
Board Headquarters  
15 Grosvenor Park  
Cleary Road  
Londonderry BT47 1TG

Following your expression of interest, a Select List application form requesting specific information about your Company's activities, experience and structure will be issued for Board evaluation purposes. A profile of the Western Board will also be issued for background information.



The fully completed Select List application form, together with relevant accompanying documents, must be returned to:  
the Manager, Food Services Contracts Bureau  
using a special return label which will be provided, by no later than 3.00 pm on 27 November 1992.

## ENERGY EFFICIENCY

The FT proposes to publish this survey on November 17 1992.

The FT is read daily by 54% of Chief Executives in Europe's largest companies and nearly 27,000 UK businessmen who have decision making responsibility for fuels and energy.

If you want to reach this important market place, please contact:

Bill Castle  
Tel: 071-873 3760  
Fax: 071-873 3062

for a full editorial synopsis and advertising rates.

Data source: Chief Executives in Europe 1990, BMRC 1990

FT SURVEYS

## CUMBRIA

The FT proposes to publish this survey on October 16 1992.

The FT is the best read publication among senior European executives taking strategic decisions about international operations of their company as well as being best read among Europe's top chief executives.\*

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Brian Heron  
Tel: 061-834 9381  
Fax: 061-832 9248  
Alexandra Buildings  
Queen Street  
Manchester M2 5HT

Data source: EBR 1991 & Chief Executives in Europe 1990

FT SURVEYS

## U.K. WATER INDUSTRY

The FT proposes to publish this survey on November 4 1992.

The 10 water companies of England and Wales are committed to a £28 billion investment programme.

To discover what the FT is planning and how to reach our international audience of senior decision makers, influential financiers and government officials contact:

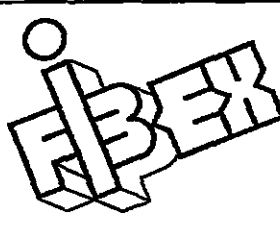
Clive Radford  
Tel: 0272 292565  
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Merchants House,  
Wapping Road  
Bristol, BS1 4RU

for a full editorial synopsis and advertising rates.

Data source: Chief Executives in Europe 1990, BMRC 1990

FT SURVEYS

## CONFERENCES



## Invitation from Brno

Several times a year, Brno exhibition grounds becomes a centre of international trade, exchange of information and international co-operation.

On March 23 - 26, 1993, 2nd international exhibition on finance, insurance and banking with an accompanying conference, FIBEX'93, will be held there under the auspices of the Czechoslovak State Bank (SBČS).

The scope of FIBEX'93 exhibition will include: banks, savings banks, insurance companies, exchanges, mutual funds, computer and office technology, minting.

Floorspace in pavilions can be rented at 150 CHF/sq.m, preliminary deadline for applications is October 30, 1992.

FIBEX'92, inaugurated by Josef Tošovský, Governor of the SBČS, was attended by 165 organisations from 11 countries and 95% of them expressed interest in participation in FIBEX'93. We believe that your company should also consider coming to Brno. Come to the most comprehensive financial exhibition in the former Eastern block countries.

Please contact: BVV, a.s., pp 491, Výstaviště 1, 660 91 BRNO, Czechoslovakia, tel.: 00425/314 28 63, fax: 00425/33 77 61, telex: 62239



## LEGAL NOTICE

ADVERTISED NOTICE OF CREDITORS

MEETING UNDER 140(2)

MOSS STORAGE (GREAT BRITAIN) LIMITED

Notice is hereby given that a meeting of the creditors of the above company will be held pursuant to section 140(2) of the Insolvency Act 1986 at Aquila Court, 21 Pilgrimage Street, St Albans, Hertfordshire AL3 4EF on 21 October 1992 at 10.15am for the purpose of receiving the report of the Administrator appointed under section 140(2) of the Insolvency Act 1986 and if thought fit, appointing a receiver and manager of the company's affairs.

A creditor who claims to be entitled to vote will be entitled to vote only if a written statement of claim is submitted to me at the above address by 12 noon on 28 October 1992 and if the claim is admitted for voting purposes. Any provision that is intended to be used must be submitted to me before the meeting. A creditor whose claim is wholly secured is not entitled to attend or to vote at the meeting.

Date 6 October 1992

The Companies and Creditors Agency

Section appears in the Financial Times every Monday.

To advertise in this section please call Alison Price on 071-407 5752

For further information please call:

Richard Jones on 071-873 3460

Teresa Keane on 071-873 3199

Alison Price on 071-873 3607

Notice of Appointment of Administrator

Re: Moss Storage (Great Britain) Limited

Registered Number: 2371042. Notice of the Insolvency of the above company is hereby given pursuant to section 140(2) of the Insolvency Act 1986 at Aquila Court, 21 Pilgrimage Street, St Albans, Hertfordshire AL3 4EF on 21 October 1992 at 10.15am for the purpose of receiving the report of the Administrator appointed under section 140(2) of the Insolvency Act 1986 and if thought fit, appointing a receiver and manager of the company's affairs.

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Richard Jones on 071-873 3460

Teresa Keane on 071-873 3199

Alison Price on 071-873 3607

## CONTRACTS & TENDERS

### INVITATION FOR APPLICATIONS FOR PREQUALIFICATION

Date: 12 October 1992

- The Government of Maldives has received a credit from the IDA in US currency towards the cost of Third Fisheries Project and it is intended that part of the proceeds of this loan will be applied to eligible payments under the Contract for construction of port facilities, dredging and housing here after to be known as the "Infrastructure Contract".
- Bidding shall be open to only those bidders from eligible source countries as defined under the "Guidelines for Procurement" of the World Bank who are prequalified based on satisfactory evidence of previous comparable experience and capability to perform this work, including equipment, personnel and financial resources.
- The Fisheries Projects Implementation Department of the State Trading Organisation now invites applications for prequalification from eligible potential bidders for furnishing the necessary labour, material, equipment and services for the construction and completion of harbour works, navigation aids, piers, housing and ancillary buildings. Included in this work is approximately 100,000 m<sup>3</sup> dredging, 1340t of sheet pile to wharf end quay and 200m<sup>3</sup> long armoured breakwater, and 1900m<sup>2</sup> of single storied housing and other ancillary building.
- Interested eligible potential bidders may obtain further information and prequalification documents from the office of:

MR IBRAHIM SHAKES or MR N T OAKLEY  
P.O. BOX 100  
HURVILL BUILDING  
MALE 20-05  
REPUBLIC OF MALDIVES  
DUNEDIN  
NEW ZEALAND  
TEL 7701450 MF  
FAX 32-3955  
TEL 32-3831  
FAX 64-3 477 9147  
TEL 64-3 477 9147

Prequalification Documents will be available at the address above from 12/10/92 to 02/11/92 upon non-refundable fee of US\$ 30 for each set of documents. US\$ 5 shall be added for the postage for express mail for purchasing by mail. Please advise if you wish documents to be couriered and forward additional courier fee of US\$ 40 in lieu of the mailing fee with your request.

## LEGAL NOTICES

### MAYOR'S OFFICE OF BÉKÉSCSABA, HUNGARY

#### OPEN INTERNATIONAL PUBLIC TENDER

The tender in two rounds is for a waste treatment plant as main contractors for the city and its environs. In the first round offers may be submitted regarding the technology, settlement and realization. These offers will be evaluated, and a modified tender announced for the second round, confined to the original bidders. The Invitation for Tender, which contains the technical and commercial conditions, will be available from October 20, 1992 on payment of USD 1000. The deadline for offers, enclosing a bank guarantee equivalent to USD 30,000, is December 21, 1992. For further information and a copy of the full announcement that has appeared in English elsewhere, contact:

Polgármesteri Hivatal,  
Attn: Dr Mihály Forján, 5600 Békéscsaba,  
Szent István tér 7.142-43., Hungary.  
Phone/Fax: (36-66) 323-954  
(3 am to 2 pm CET)



When the gospel of "globalisation" first gripped western companies in the middle and late 1980s, many reacted crudely, as if national differences in markets and strategy suddenly mattered no longer.

It has taken them several years to realise that there is no single "correct" balance between global, regional and local strategies. Unlike most Japanese companies, they have found it hard to come to terms with the fact that the ideal mix varies not only across industries, but also inside them: between different businesses, product lines and even individual products within the same line. It also changes over time.

Some companies have still not got that message about their strategies. So it is not surprising that many of the laggards - plus some which should know better - are now making a similar mistake over the sort of organisational changes they need to achieve their global strategies.

The necessary changes include the re-design of structures, procedures, management career paths and, in most cases, the very tricky matter of organisational culture.

On the structural front, the key internal question - as distinct from external ones such as how to manage alliances - has been how best to alter the roles, and power balance, between three types of executive: global business (or "divisional") managers; national (or "country") managers; and functional (such as production) managers.

As far as career paths and culture are concerned, the much-hyped question for most companies over the last few years has been how to breed "global managers", or at least executives with what has become known in academic and consultancy jargon as a "global mindset".

Underlying both questions has been the universal need to streamline (or abandon) messy matrix structures in which power was shared - or, more often, fought over - between divisional, national and functional managers. In most multinationals, this traditional arrangement slowed decision-making and sustained (or created) whole tiers of costly head office jobs - both at the corporate centre and in each business. In today's competitive international environment, greater speed, leanness and cost-effectiveness are essential.

As a result, most companies which want to "go global" are swinging the balance of managerial power firmly towards the global divisional (or business) manager, and away from the national and functional managers. At ICI, Britain's leading chemicals group, and countless other companies, the divisions have been declared

Christopher Lorenz explains how the new breed of managers can come to terms with a confusing world

## Global executives walk a tightrope



"prime". Once-mighty national managers have lost much of their power, as have - to varying degrees - the functional managers.

Where a company makes standard, commodity products which really are global, or speciality items where the demands of customers vary only slightly between countries or regions, a stark arrangement of this kind may be sensible. But in most cases such an all-out drive for global efficiency takes too little account of the need to retain responsiveness to national differences, or even to increase it. The "global first" approach also underplays the need to transfer skills and learning between national and product markets.

But how can one accomplish both these things without recreating a ponderous formal matrix, or - in

the words of a now fashionable refrain within multinationals - retraining almost every manager to "think global, but act local"?

The answer is to do neither, according to two of the most influential academics in the field of international organisation, Christopher Bartlett and Sumantra Ghoshal. Nor is it to relegate once-star country managers and functional executives to bit-parts.

Instead, the answer is twofold, they argue in the latest issue of the Harvard Business Review:

- to get away from the idea that there can be any such thing as a universal "global manager", and instead to breed specialists of all three types: country; functional; and global business (or divisional);
- and to confine to the upper part of the organisation most of the com-

plexities and internal conflicts of balancing global, regional and local requirements. While top managers and some senior executives should operate in a sort of matrix - or preferably in a more flexible "network" - those lower down should have clear, single-line, responsibilities, performance measurements and reporting relationships.

One benefit of this arrangement, say the academics, is that most companies will need relatively few really "transnational" managers to implement their cross-border strategies. This is an important consideration since people with the necessary qualities are in short supply.

Floris Majers, the co-chairman of Unilever, says it is this shortage, rather than one of capital or any other resource, which has become the biggest constraint in most

efforts at globalisation. Majers has an article in the same issue of HBR about his company's experience.

Outlining the roles and characteristics of their three types of "global manager", Bartlett and Ghoshal draw on the experience of executives in various companies, especially Electrolux, NEC, and Procter & Gamble, as well as Unilever.

The academics say there are three roles at the heart of a global business manager's job: strategist for his or her organisation; architect of its worldwide "asset and resource configuration"; and co-ordinator of international transactions.

Country managers, by contrast, "play the pivotal role not only in meeting local customer needs, but also in satisfying the host government's requirements and defending their company's market positions against local and external competitors". In other words, country managers should be much more than the ambassadorial ciphers to which many have been reduced.

Even more than country managers, functional executives have sunk to bit-part status in many multinationals. The academics use graphic language to describe the waste involved: "relegated to support-staff roles, excluded from important meetings, and even dismissed as unnecessary overhead, functional managers are often given little chance to participate in, let alone contribute to, the global activity of the corporate mainstream. In some cases, top management has allowed staff functions to become a warehouse for corporate misfits or a graveyard for managerial has-beens."

"Yet, at a time when information, knowledge and expertise have become ever more specialised, an organisation can gain huge benefits by linking its technical, manufacturing, marketing, human resources, and financial experts worldwide". In sophisticated transnationals, senior functional executives serve as linchpins in the process of worldwide learning, connecting their areas of specialisation throughout the organisation.

Bartlett and Ghoshal advocate some rotation between their three types of global specialist, whether through long-term appointments or membership of temporary teams and task forces. Unilever does both. The academics underplay the need for the relative power of the three types of manager to vary by industry, business and product line. But otherwise they provide invaluable advice on how to perform the ultimate organisational balancing act: reaping the benefits of global scale without losing innovation sparked by national differences - both in the marketplace and within the company.

\* HBR Sept-Oct. reprint S2502. Fax (USA) 617-495-6935.

## Accident prevention at a premium for local councils

By Richard Lapper

Every time a pedestrian has tripped over an uneven paving stone, Britain's local authorities have been used to passing on claims for twisted ankles to their insurance company. In most cases, that has been Municipal Mutual.

The multitude of claims, plus an epidemic of burning schools and a potential wave of claims from former residents of children's homes, is currently threatening the very survival of MMI. Last week it abruptly withdrew from the market, leaving some councils with no option but to close facilities to the public.

The immediate problem of councils' lack of cover has been overcome: other insurers have stepped in, but at a price. Councils are not only having to pay higher premiums, they are also being forced to change their approach to risk.

Risk management programmes, which include the installation of safety equipment and tighter operational management designed to reduce small claims, are common in industry and have already been adopted by some larger councils.

According to Ken Kennedy, risk and facilities manager at Surrey County Council, more local authorities may be forced to follow suit. "Risk management will be a 'lever' which local authorities can use to negotiate lower insurance rates," says Kennedy, who chairs the recently-formed Association of Local Authority Risk Managers.

"Funding risks through insurance alone just isn't an option any more," says Terry Sparkes, chairman of the Institute of Risk Management.

MMI insured 90 per cent of Britain's district, county and metropolitan councils, covering their buildings, vehicles and liabilities to employees and the public. The relationship was mutually convenient. Local authorities were highly loyal customers. Until relatively recently, MMI placed little demand on the councils to control their losses, offering comprehensive cover relatively cheaply.

Insurance companies stepping into the breach created by MMI's demise are likely to make much more demand on councils to control their risks and limit claims. "The first question insurance companies

are going to ask local councils is 'what is your risk management strategy'?", says Kennedy.

Bigger county and metropolitan authorities - which spend between £5m and £10m annually on insurance premiums - are meeting claims of under £100,000 from their own resources and deploying risk management techniques to reduce the likelihood of claims.

Risk managers point to successes in a number of authorities. In Nottinghamshire losses from arson which grew sharply in the late 1980s, totalling £1.6m in 1989, have fallen since risk manager Bill Sulman introduced a prevention scheme in 1991. Sulman has spent £500,000 on security measures - better fencing, alarm systems and lighting - at vulnerable schools in inner city Nottingham.

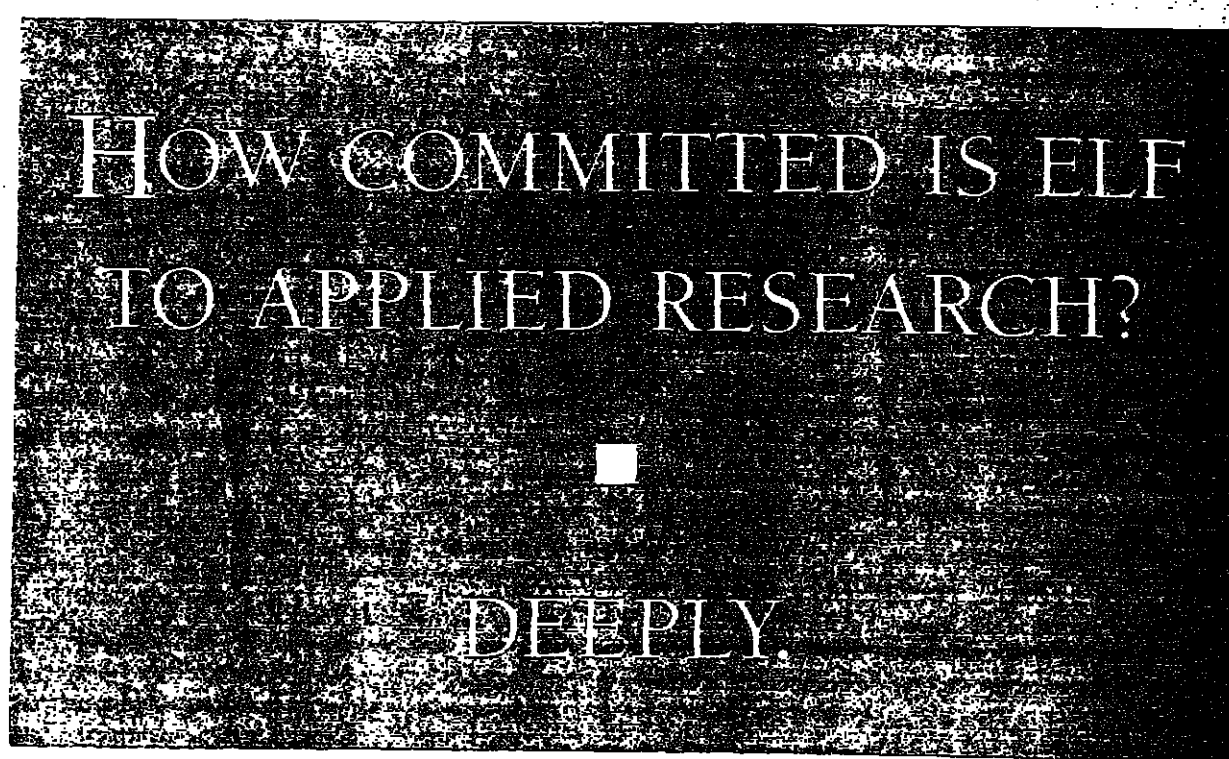
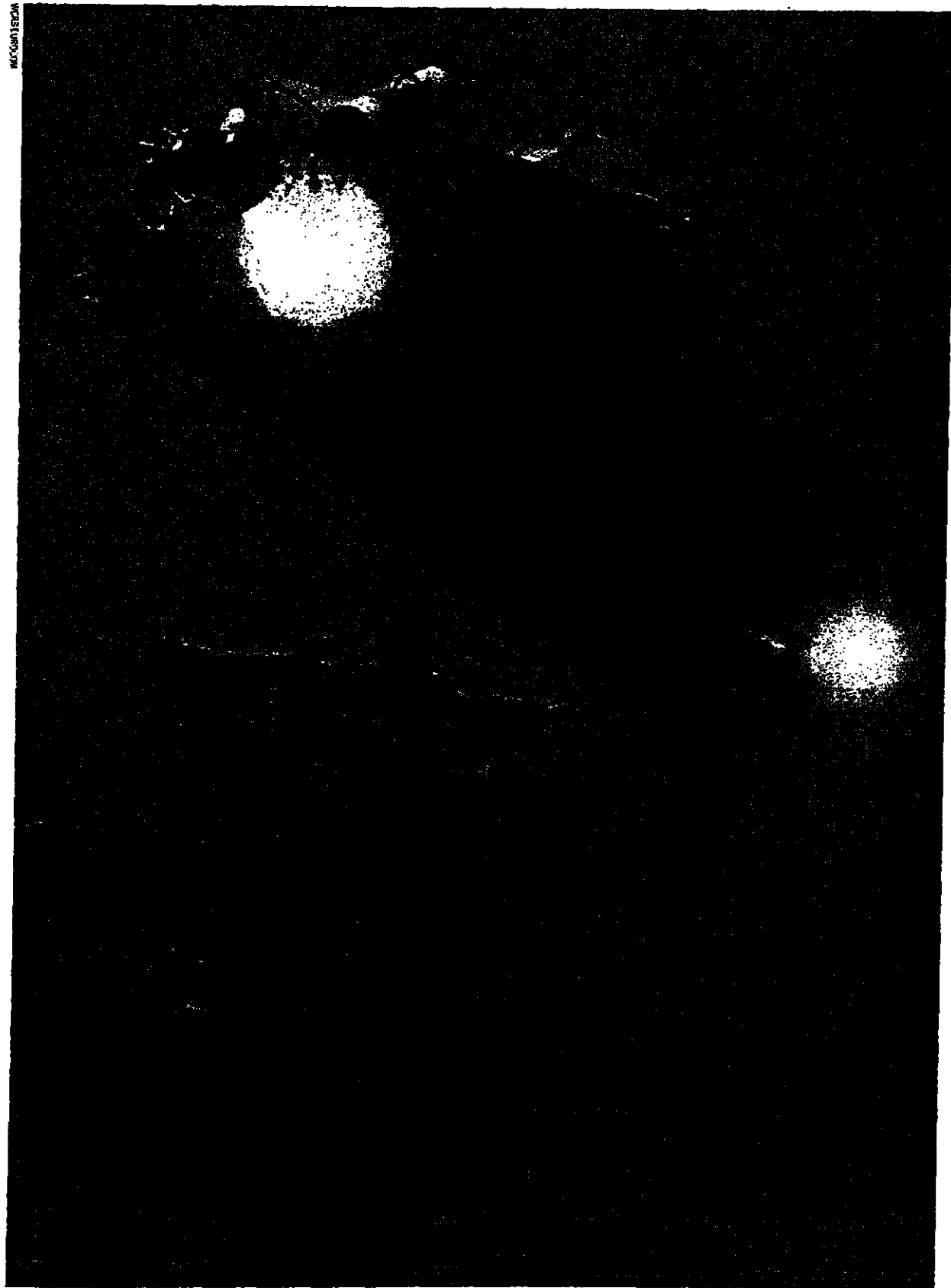
Cheshire County Council, which has also been badly hit by arson in its schools, has just completed fitting sprinklers to the Park Primary School in Runcorn, one of a number of schools to be set on fire last year.

Both Cheshire and Nottingham are also taking measures to reduce a steady trickle of small claims from local authority employees who have suffered back injuries and members of the public who have suffered accidents because of badly maintained roads.

David Bull, a risk manager who doubles as Cheshire's legal officer, says that under new insurance arrangements negotiated recently, the authority must meet the cost of most small claims itself, providing an incentive for managers to stop accidents happening.

"We are trying to end the tyranny of small claims which take up so much time. The handling of the claims can simply bleed the organisation of resources," he says. "We're getting people to think much more about the risks to which they are exposed. Accidents at work can be stopped by relatively minor changes."

Sulman warns that claims from people who have suffered from abuse when they were children in council controlled homes, have risen sharply recently. Victims of the "pin-down" disciplinary regime, for example, recently won settlements of £2m in Staffordshire.



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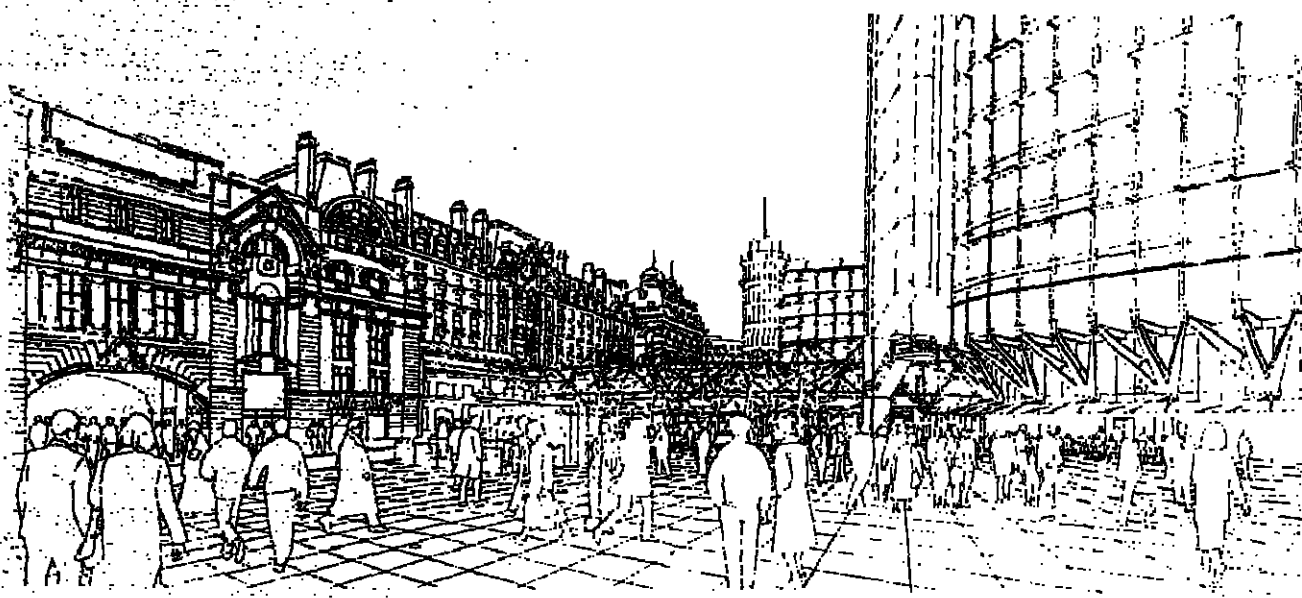
But then, if you're serious about research, it's no use just skimming the surface. ☐

**elf aquitaine**

OUR DEDICATION GOES FURTHER







A glass-canopied bus stand, pedestrian square and office blocks are planned for outside Victoria station

Architecture/Colin Amery

## A misjudged vision

THE best kind of architecture is appropriate architecture. But what is "appropriate"? The word means fit, expedient, apt, suitable and, belonging in its proper place. Propriety comes into it too - a sense of things being commensurate one with another. What seems to worry so many people about the new glass-canopied bus stand and office blocks at Victoria station is that they exhibit bad manners and do not make much effort to settle down appropriately with their neighbours.

These thoughts were prompted by the display and publication of an exhibition of proposals for the long overdue improvement of the forecourt of London's Victoria Station.

To me the model of these proposals is a demonstration of inappropriateness.

They are the work of Britain's excellent establishment modern architect, Michael Hopkins. Mr Hopkins has designed two office buildings to replace the present huddle of low and indifferent buildings on Victoria Street. The two buildings are the chief ingredients of a scheme that is intended to pay for the re-

organisation of the tube station, the new glass-canopied bus stand and the pedestrian square in front of the listed station facade.

Clearly the cost of all this very necessary sorting out of the interchange is high and that must be the reason for the 22 storey office tower that will "release the maximum area of land for the transport interchange and public spaces".

About the last thing Victoria needs is another office block. What is seen here is an accountant's exercise on how to pay for transport improvements at a time when there is not enough public funding. It is a technique that worked at Liverpool Street - but at Broadgate it was possible to think on a much bigger scale at a time when the building of offices actually made money.

The tower at Victoria will, like all of Mr Hopkins's buildings, have a certain cool elegance although its stepped profile unfavourably reminded me of the Trump Tower on New York's Fifth Avenue. I doubt whether it will have the raz-

matraz interior of the Trump Tower.

As it is today, Victoria station provides a great sense of anti-climax when you arrive there, especially if you have just been whisked in high-speed comfort from Gatwick airport. It is not the station itself but the bizarre and extraordinary muddle that is presented to the arriving passenger. There are taxis, buses and a complicated tube station that seems to promise dirt and danger rather than an easy and elegant entrance to London.

The redevelopment proposals are from a joint venture put together by Greycot Estates and London Transport. They replace a scheme that was prepared for the same site by the American architects Skidmore, Owings and Merrill.

Mr Hopkins is a good modern architect. In London, as well as the modernisation of Lords cricket ground, Mr Hopkins was responsible for the conversion of Bracken House, former home of the Financial Times, and the interior design of this newspaper's new editorial offices at Southwark Bridge. He has designed the

extension to the Houses of Parliament with the new Westminster underground station that is yet to be built. I am particularly looking forward to the new Opera House Michael Hopkins has designed at Glyndebourne which will open in 1994.

For Victoria, I can see the virtue of employing Mr Hopkins - an architect who has done what his clients asked him to do. But the underlying commercial thesis is wrong and has been forced upon London by the dire political and economic climate. Westminster City Council should put these proposals on ice for a while. There can be no call for more offices, which would overshadow Victoria station and do little for the area. Pragmatism has its place in life but London and Londoners deserve a bit more vision at Victoria - not another inappropriate commercial compromise.

The public can judge the plans for themselves at the exhibition which is on the station forecourt behind the bus station until October 23rd. Open Monday to Friday, 7.30am to 6.30pm.

Theatre/Andrew St George

## House in good order

García Lorca was killed on 19 August, 1936, by the fascist paramilitary Black Squad. He was 38. He had finished writing *La Casa de Bernarda Alba* that June, concluding the folk trilogy he began in 1933 with *Bodas de sangre* and which he continued with *Yerma* in 1934; *Bernarda Alba* was first performed in Madrid in 1945.

The Gate Theatre, Notting Hill, has staged a tense, powerful production, using Matthew Banks' sinewy translation of Lorca's all-women play. The small theatre refashions the claustrophobia of Lorca's *mis en scene*, walls dark in the midday heat, shafts of light striking into the gloom.

To start, the house of Alba is in black, mourning for Bernarda's husband. Bernarda has a social station to maintain, five daughters to marry. She tyrannises them: "I have to fight tooth and nail to keep them tame and decent." Inside, the daughters sew, plait, and mourn; outside, men pass by, singing, working: "needle and thread for the women, mule and whip for the men." According to custom, Bernarda's eldest becomes betrothed; but the man loves the youngest daughter, Adela. The middle daughter, Martirio, envies both.

Outside swirls a violent, medieval world, with demands of fealty to church and society. A woman is stoned for bearing an illegitimate child. Everything out there

proves Bernarda right in protecting her daughters as she does. She may appear to be a conduit for men's violence and sexuality rolling down the generations to swamp her daughters; but her viciousness is also her own. The unspoken issue is the oppression of women by men, and of women by each other. This speaks to the 1990s: for as gender becomes sex, great oppression is now gathering in the name of equality.

Katie Mitchell's intelligent, emphatic direction allows the play to express itself metaphorically. It speaks of marriage, sexuality, and the constraints and commitments of community. Bernarda's house, isolated and xenophobic, is 1930s Spain, run on violence and tyranny. The malaise of the daughters suggests the deeper waste in Spanish society. The sexuality which smashes the social bonds hints at Lorca's own homosexuality.

Dinah Stabb as Bernarda, Alexandra Gilbreath as Adela, and Kristin Hewson as Martirio act with great tact and assurance, and provide the play's hard core. Ben Livingstone (music) should have chosen something more Iberian-Catholic than Bach's *St Matthew Passion* to punctuate the acts.

*La Casa de Bernarda Alba*, Gate Theatre, Notting Hill, (071 229 5387)



Dinah Stabb

## Magnificent Porgy moves into the light

Opera

This magnificent production, one of the most valuable and meaningful in 20th-century British opera, arrives in London to set the seal on what has already been, by and large, a year of splendid Royal Opera achievement. It started life in 1966, at Glyndebourne. There, as the first British opera-house staging of Gershwin's opera, it proved a milestone in the history of the work - a work always highly popular since its first showing but not always equivalently highly rated.

At Glyndebourne - in a Trevor Nunn production conducted by Simon Battle, designed by John Gunter (sets) and Sue Blane (costumes), and with a cast of superlatively fine singing-actors led by Willard White and Cynthia Haymon - *Porgy and Bess* finally threw off the shackles of its folk-opera, enlarged-musical or what-have-you status.

There it was demonstrated beyond argument as a "real" opera, its roots in popular sources (nothing new in the long and problematic history of opera) but its branches reaching out culturally far and wide. There the notion was finally laid to rest of a work somehow demeaning of the black people who perform in it. There it was shown to be, not flawless - any more than any other significant first opera is ever flawless - but so gloriously full of "felt life" that the flaws came to matter very little.

Now the production is re-created at Covent Garden - with Nunn and most of the original principals back at their stations, but with Andrew Litton replacing Battle as conductor. More often than not, deprived of the circumstances that brought them to birth, productions borrowed turn out to be productions diluted in their vision. This one is different. It positively demanded to be seen and heard outside the Glyndebourne hothouse; it badly needed to be given again before a wider audience (which the large number of Covent Garden performances, including two sponsored for "non-typical" visitors to the house, plus a promised video recording thereafter, will make more possible).

As Friday's performance made plain, the production has indeed been re-created, not simply reproduced. People with still-vivid memories of the Glyndebourne experience may feel, as I do, that the much larger London theatre reduces the sense of engulfment, of being sucked into an operatic world so richly stocked in melody, word and action that it was a cruel come-down to have to leave the theatre at all. (The storm prayers, though still vibrantly sung by the special *Porgy* chorus, fail to lift the roof off as they did in Sussex.)

The length of the work and its episodic detailing seem to weigh rather more



Cynthia Haymon and Willard White

heavily in its later stages - but no doubt this is a direct result of the Royal Opera decision, badly ill-advised as it turns out, to break the three-act structure into two cumbersome long halves separated by a single interval.

On the other hand, the larger theatre gives air to Gershwin's heavily padded scoring, and renders balance with voices

less of a constant trial of conductorial skills. Mr Litton, in his house debut, makes the most of the house advantages: he keeps the music light, rhythmically forward and texturally well-ventilated, finds tautly "continuous" drama in Gershwin's format of recitative and song, and, altogether, proves himself a marvellously apt, idiomatically assured *Porgy* conductor.

The added space also aids the producer in clarifying even further the fine detail of communal life. The opening scene and finale (with its controversial breaching of the Catfish Row facade as *Porgy* throws his sticks aside and walks into the light) particularly show the art of opera direction at its most elevated: every strand of action filled with musical point and purpose, a bounty of sharply honed (but never stagey) individual characterisations forged into an organic ensemble. The broad comic insertions, part of what were once fiercely stigmatised (by Duke Ellington) as the opera's "lamp-black Negroisms", chime fitly with the tragedy.

Awe-inspiring new insights into their roles have been discovered by all the original principals - Marietta Simpson's brilliantly tough-tender Maria, Cynthia Haymon's gauntly imposing Serena, Gregg Baker's towering Crown and Damon Evans's chillingly intelligent, witty Sportin' Life are only the foremost of too many names demanding to be mentioned as exemplars of this developmental process. The young English soprano Tinauke Olafmihan, new as Clara, bursts into flower with a ravishingly pure, bright-toned "Summertime"; Gordon Hawkins, a sturdy, attractively relaxed Jake, replaces Bruce Hubbard (who died last year tragically young).

But all pale before the tendernesses and subtleties revealed, the depths sounded and heights scaled - separately and mutually - by the occupants of the title roles. Miss Haymon's Bess moves from vulgar exuberance to heartrending quiet frailty with absolute authority; Mr White's Porgy is even darker in opening-scene misanthropy, more vulnerable and candid in happiness, more gut-wrenchingly heroic at the end. (Vocally, he sounded tired by the time that Everest of a top G in "I got to be with Bess" was reached, and no wonder.) At the centrepiece of a production which makes opera seem the grandest and most ennobling of all the arts, this partnership forms an ideal pivot.

Max Loppert

(*Porgy and Bess*, Royal Opera, Covent Garden, in repertory until November 11)

## Tosca's careful brutality

Welsh National Opera's *Tosca*, directed by Michael Blakemore and conducted by Carlo Rizzi, is the company's second new production of the season. It is a carefully worked, thoughtful staging, well presented musically, and in style and approach light years away from WNO's recent *Elektra*.

The essence of Blakemore's approach to his first opera is faithful historical realism. In one sense it is almost super-real, for Ashley Martin Davis's sets are dominated by vivid, larger-than-life icons. The torso of a gigantic figure of Christ and the hand of a huge Madonna menace the interior of Sant'Andrea della Valle in the first act, in which the Mary Magdalene in Cavaradossi's painting is shown baring her breast. Scarpia's apartment sports a statue of Bacchus, while the battlements of Act 3 are capped by a massive, swooping angel, avenging sword in hand.

Menace and oppression are omnipresent in this production, mingled with suffocating religiosity. Violence is ever visible. When a republican sympathiser rises to show the flag during the splendidly staged Te Deum at the end of the first act he is brutally clubbed to the floor; before Cavar-

adossi can be brought to his execution an earlier victim has to be cut down and stretched away. Blakemore builds a thoroughly credible vision of despotic rule while sticking closely to the book and never calling for any feeble-minded transpositions of period or place.

The approach relies more heavily than usual upon the portrayal of Scarpia - had Peter Siddons's performance delivered the regulation cardboard villain the whole edifice could have collapsed into grand guignol. But Siddons gives a wonderfully subtle characterisation, sung and acted with great suavity and intelligence, and only lacking a final ounce of vocal weight. It is easy to believe such a man has the cunning to operate this regime of savage repression and that he might cut a credible figure sexually too; the second act depicts not the usual manoeuvres of a repellent old lecher but something far more ambiguous and disturbing.

With a more distinguished Cavaradossi there really would have been a teasing polarity. During the tour of the production there will be two Cavaradossis and no less than four Toscas; Dennis O'Neill should

have sung at Saturday's opening but was injured and replaced by Maurizio Saltarin. He made a plausible Italianate sound but hardly began to phrase meaningfully, breaking lines and taking breaths wherever he saw fit and bringing no life to the role whatsoever.

His Tosca this time was Suzanne Murphy (the other members of the quartet will be Marion Verette Moore, Christine Bunting and Azne Heath-Weich). Murphy is a tried and trusted Puccini singer in Wales and utterly dependable here, never vocally thrilling but cutting a splendid figure. If her duets with Saltarin barely reached blood heat it was not her fault nor that of Rizzi, who conducted a beautifully buoyant account of the score, full of airy textures and athletic rhythms. The intensity of the drama was never to be doubted.

Andrew Clements

*Tosca*, WNO, New Theatre, Cardiff; touring to Oxford, Bristol, Swansea, Birmingham, Liverpool, Southampton

## INTERNATIONAL ARTS GUIDE

### AMSTERDAM

Concertgebouw 20.15 Charles Mackerras conducts Orchestra of the Age of Enlightenment in works by Mozart, Mendelssohn and Schubert. Wed. Thurs and Sun: Riccardo Chailly conducts Royal Concertgebouw Orchestra. Fri: Peter Gülke conducts Hague Philharmonic. Sat afternoon: Edo de Waart conducts Mahler's Fifth Symphony. Sat evening: Editia Gruberova sings opera arias. Sun: Alfred Brendel piano recital (6718 345). Tomorrow and Wed (6718 345). Tomorrow and Wed in Beurs van Berlage: Howard Shelley conducts Netherlands Chamber Orchestra in works by Mozart, Elgar, Britten and Malcolm Arnold (6270 465). Musictheater 20.00 Offenbach's Les brigands (runs till Oct 28, next performances on Thurs and Sat). Tomorrow, Wed, Fri and Sun: Dutch National Ballet in Sleeping Beauty (6255 455).

### BERLIN

THEATRE Maxim Gorki Theater is staging

a new production of *Ghetto*, a controversial 1984 play in which Israeli author Joshua Sobol depicts the efforts of Jews to preserve their cultural identity in wartime Germany. First night on Wed (2082 783). Peter Ustinov gives a one-man show tomorrow at Schiller Theater (3128 505). Schauspiel Theater has a new production of Dürrenmatt's *The Visit* directed by Alfred Kirchner, opening on Sun (7931 515). Deutsches Theater has Thomas Langhoff's Vienna Festival production of Hofmannsthal's political tragedy *The Tower* (2871 225). The Schaubühne has *The Lonely Road*, Arthur Schnitzler's portrait of late 19th century Viennese society (890023).

### MUSIC

Philharmonie On Wed, Fri and Sun, Claudio Abbado conducts Berlin Philharmonic Orchestra and Radio Chorus in semi-staged performances of Rossini's *Il viaggio a Reims*, with an all-star cast including Samuel Ramey, Ruggero Raimondi and Cheryl Studer (2548 8232). Schauspielhaus Milan Horvat conducts Berlin Radio Orchestra and Chorus tonight in works by Falla, Chavez and Beethoven. Sat, Sun afternoon and Mon: Hermann Prey sings German Lieder. Sun evening: Gary Bertini conducts works by Brahms and Berlioz, with piano soloist Rudolf Buchbinder (2090 2156).

### OPERA/BALLET

Deutsche Oper Tomorrow: *Tosca*. Wed: Stravinsky ballet evening with choreographies by

Balanchine and Bejart. Thurs: Die Zauberflöte. Fri: Rigoletto. Sat: Béjart's Ring Round the Ring. Sun: Tannhäuser with René Kollo (also Oct 25). Oct 20, 23: Le nozze di Figaro with Marie McLaughlin and Lucio Gallo (3410 249). Staatsoper unter den Linden On Thurs and Sat, René Jacobs conducts Graun's *Cleopatra* e Cesare, the opera which opened the Staatsoper 250 years ago. Fri: Ariadne auf Naxos with Reiner Goldberg as Bacchus. Sun: Nureyev production of Sleeping Beauty. Oct 25: Daniel Barenboim conducts first night of Harry Kupfer's new production of Parsifal (2004 762). Komische Oper This week's performances begin on Thurs with Die Zauberflöte. Fri: Rigoletto. Sat: Henze's ballet Undine. Sun: Le nozze di Figaro (2292 555).

### MILAN

Teatro alla Scala 20.00 Ballet of La Scala presents Cristoforo Colombo, choreography by Alberto Mendez, music by Donizetti. Daily except Sun and Mon till Oct 22. Next Mon: St Petersburg Philharmonic Orchestra. Oct 25: Cecilia Bartoli recital. Oct 27-31: Nutcracker (7200 3744).

### NEW YORK

OPERA The world premiere of Philip Glass's new Columbus opera *The Voyage*, with a libretto by David Henry Hwang, takes place tonight

at the Metropolitan Opera. Bruce Ferden conducts a staging by David Pontney, designed by Robert Israel, and the cast includes Tatiana Troyanos and Patricia Schuman. Further performances: Oct 16, 21, 24, 28, 31. This week's repertory also includes *Madama Butterfly*, *Falstaff* and *Un ballo in maschera*. Next Mon: *Tosca* with Luciano Pavarotti, repeated on Oct 24, 27, 31 and Nov 4 (382 6000).

### CONCERTS

Tonight at 20.00 in Carnegie Hall, Rafael Frühbeck de Burgos conducts the National Orchestra of Spain in works by Turian, Albeniz, Falla and Ravel. Fri: Heinz Holliger is oboe soloist with Camerata Bern. Sat and Sun: Charles Dutoit conducts Montreal Symphony Orchestra, with Cecilia Bartoli (Sat) and Shlomo Mintz (Sun). Oct 19 and 21: Riccardo Muti conducts Verdi's Requiem (247 7800). Erich Leinsdorf conducts the New York Philharmonic Orchestra in a Stravinsky programme tomorrow at Avery Fisher Hall. Wed: Lincoln Center Jazz Orchestra. Thurs, Fri afternoon, Sat and next Tues: Garrick Ohlsson plays Grieg's Piano Concerto. Oct 22, 23, 24, 27: Masur conducts Beethoven. Oct 28: Roger Norrington conducts the Orchestra of St Luke's (875 5030).

### DANCE

Martha Graham Dance Company can be seen at City Center daily from tomorrow till Sun, followed by Paul Taylor Dance Company

from Oct 27 till Nov 8 (131 West 55th St, between Sixth and Seventh Avenues. Call City Tix 591 1212). Elisa King and Dancers give the New York premiere of Impression, choreographed by King and Doug Varone, from Wed till Sat at St Clement's Church (423 West 48th St, 924 0077).

### VIENNA

OPERA Staatsoper On Wed, Christoph von Dohnanyi conducts the first night of Adolf Dresen's new production of *Das Rheingold*, with a cast including Robert Hale, Siegfried Jerusalem, Kurt Rydl and Heinz Zednik (also Oct 18, 21, 25). This week's repertory also features Maria Stuarda on Thurs with Baltea and Zampieri. José Carreras sings in La traviata on Oct 20 and 24 (51444 2960).

### CONCERTS

Musikverein Alfred Brendel gives a Beethoven recital tomorrow. Thurs, Fri: Václav Neumann conducts Austrian Radio Symphony Orchestra in works by Franz Schmidt, Gottfried von Einem and Dvořák. Sat afternoon and Sun morning: André Previn conducts Vienna Philharmonic. Sat and Sun evenings: Ralf Weikert conducts Tonkünstler Orchestra in works by Weber, Mahler and Bruckner. Sat and next Mon in Brahms-Saal: Thomas Hampson song recital. Sun morning and Oct 25: Andreas Schiff Schubert cycle. Oct 28: Frans Brüggen conducts Orchestra of the

18th Century (505 8190). Konzerthaus Wed and Thurs: Eliahu Inbal conducts the Vienna Symphony Orchestra in Shostakovich's First and Third Symphonies. Sun: Frank Peter Zimmermann plays Beethoven violin sonatas. Next Mon: Ann Murray song recital. Oct 25: concert performance of Giordano's *Fedora* with Renata Scotta. Oct 31: Claudio Abbado conducts Gustav Mahler Jugendorchester (712 1211). Several of this week's concerts are linked by the theme of Satie and Les Six: Heinrich Schiff gives a cello recital on Sat and Jesus Lopez-Cobos conducts the Lausanne Chamber Orchestra on Sun. Christa and Kurt Schwertsik give a Satie cabaret tomorrow at Moulin Rouge, Wallfischgasse 11 (505 6356).

● Peter Williams gives an organ recital featuring music by Tallis, Byrd, Purcell, Stanley and other British composers at St Michael, Michaelerplatz, on Sun at 19.30, followed by Gustav Leonhardt next Mon.

### THEATRE

A new production of Edward Bond's *The Sea* opens at the Volkstheater on Sun (932776). Elisabeth, a new musical about the child bride of Emperor Franz Joseph, runs daily except Wed at Theater an der Wien (588 30285). This week's repertory at the Burgtheater includes Claus Peymann's production of *Macbeth*, Dürrenmatt's *The Visit* and Brecht's *Baal* (51444 2218).

### European Cable and Satellite Business TV

(all times CET)

#### MONDAY TO FRIDAY

CNN 2000-2030, 2300-2330 World Business Today - a joint FT/CNN production with Grant Perry and Colin Chapman  
Super Channel 0700-0710, 1230-1240, 2230-2240 FT Business Daily  
0710-0730, 1240-1300 (Mon, Thurs) FT Business Weekly - global business report with James Selmi  
0710-0730, 1240-1300 (Wed) FT Media Europe  
0710-0730, 1240-1300 (Fri) FT Eastern Europe Report  
2240-2245 FT Report

Sky News 2030-2100, 2230-2300 FT Business Weekly

#### SATURDAY

CNN 0900-0930, 1900-1930 World Business This Week - a joint FT/CNN production  
Super Channel 0830-0900 FT Business Weekly

Sky News 1130-1200, 1730-1800 FT Media Europe

#### SUNDAY

CNN 1030-1100, 1800-1830 World Business This Week

Super Channel 1900-1930 FT Business Weekly

Sky News 0130-0200, 0630-0600 FT Media Europe  
1330-1400, 2030-2100 FT Business Weekly



## FINANCIAL TIMES

Number One Southwark Bridge, London SE1 9HL  
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Monday October 12 1992

## Bundesbank's waiting game

THE BUNDESBANK has emerged from the foreign exchange turbulence of the past month with its international credibility fully restored. Stealing the French franc and any other pretenders to the D-Mark's anti-inflationary throne have been put firmly in their place. But at home, the Bundesbank's position is far less comfortable. Until Mr Helmut Kohl's solidarity talks bear tangible fruit, the Bundesbank must remain unyielding. Official German interest rates have now been too high for too long. But they may have to remain high for a while longer.

The Bundesbank has performed its foreign exchange balancing act with great skill. It has kept official interest rates high, offering only a modest cut in the discount rate which has been more than offset by a trade-weighted appreciation of the D-Mark. But heavy intervention to support the franc has caused short-term money market interest rates to fall by almost a full percentage point since their August peak, allowing a number of European countries to cut their interest rates too.

### Blunt instrument

Yet Germany's domestic imbalances are more than the Bundesbank's artistry can handle alone. Loose fiscal policy continues to stoke up domestic inflationary pressure outside the traded goods sector. But monetary policy is proving to be a very blunt instrument with which to deal with this service sector inflation. The rapid growth of the distorted broad money aggregate only confirms the resilience of publicly subsidised spending and investment to high interest rates.

The Bundesbank may choose to ignore this broad money overshoot but it cannot ignore the underlying inflationary pressure. Private service output grew by 5 per cent in the year to the second

quarter and service sector prices are rising at an annual 5.2 per cent, explaining why consumer price inflation is still creeping up. The new value-added tax, to be introduced in January, will also raise consumer price inflation and risks feeding into wage demands.

The longer that the Bundesbank is left alone to deal with these problems, the greater the risks. High interest rates and a strong D-Mark already have German industry in a vice: industrial output grew by just 0.8 per cent in the year to the second quarter, orders are depressed and profits are squeezed. The last thing that Germany needs is a deep recession in the traded goods sector which pulls the rest of the economy down with it and pushes the fiscal deficit out of control.

### Veiled promises

Yet the Bundesbank cannot move unless there is an offsetting tightening of fiscal policy and evidence that wage demands will moderate over the coming year. Veiled promises of compromises to come are not enough.

The rest of the German political establishment must shoulder its share of the burden. Mr Kohl must propose higher and more progressive income taxes to close the fiscal deficit. The unions must agree to zero real wage growth in west Germany based on an inflation rate next year of no more than 3 per cent. The employers, with union agreement, must scrap the misguided plan for wage convergence between the eastern and western Länder.

Only then will the Bundesbank be right to yield. For now it has no choice but to leave the discount and Lombard rates unchanged, however unpopular both in Germany and in Europe. Germany's European partners already have good reason to feel aggrieved. But they should address their complaints to Bonn.

## Danish dilemma

IN SEEKING to resolve the conundrum left by its rejection of the Maastricht treaty in June, Denmark seems to have taken the advice of a celebrated former counsellor at the Danish court. The adage of Shakespeare's Polonius - "Give every man his ear, but few thy voice; take each man's censure, but reserve thy judgement" - runs through the 261 pages of the long-awaited white paper published in Copenhagen on Friday.

The document assembles a list of eight options for Denmark's relationship with the EC. Yet it repeatedly fails to give any recommendation on the course the country will actually take. That will be worked out in negotiations both with the Danish opposition parties, and with the other 11 EC partners - a procedure aiming to find a compromise capable of being approved in a new Danish referendum next year.

Some of Denmark's objections to Maastricht - for instance, its request for clearer definition of how the "subsidiarity" principle will be applied - seem likely to end up as welcome additions to the treaty. Other points, however, if appended as riders effective for all EC members, could end up making the document rather than less opaque in both its political aims and its areas of practical application. Denmark already has what amounts to an "opt-out" clause on economic and monetary union. Under the deal last December, the third stage of Emu would not come into force for Denmark unless it was agreed in a separate referendum.

Denmark now wants additional safeguards to prevent it from being press-ganged into a future European defence community, as well as to avoid lowering its high

standards of environmental and social protection. Considerable legal and political complexities still lie ahead. One of the most intriguing of the eight options presented on Friday is one under which Denmark could ratify the treaty subject to a time-limit. This would allow it to withdraw later if the Community developed in a manner deemed prejudicial to Danish national interests.

It is hardly surprising that, in their initial reactions, officials in Brussels are taking a distinctly cautious view of the chances of agreeing a workable compromise between Copenhagen and the other 11. The EC as a whole has to steer a mid-course between the general desire to avoid wholesale renegotiation of the treaty, and the necessity to find some means of Danish ratification to allow Maastricht - with appropriate amendments - to come into effect.

Denmark has its own dilemma. A large majority of the Danish electorate, according to opinion polls, does not want to opt out of the EC as it stands. And the Danes want to remain as firmly as possible associated with the EC of the future - if only to maintain the degree of political influence over its development which they have so evidently wielded since the night of June 2.

Negotiating a solution to the "Danish problem" will require considerably more diplomatic and political skills than the EC has displayed during the Maastricht process so far. The only reason for being even moderately sanguine is that, unless they come up with an escape route, EC politicians will find themselves accused, still more than today, of furthering the cause not of European integration, but of European disarray.

## Sunday trading

LAST WEEK'S announcement that the government will bring forward proposals to reform the Sunday trading laws is welcome, if long overdue. Every week, millions of consumers vote with their feet for the convenience of Sunday trading. Many of the stores which oblige them flout the law to do so, while the government blames confusion over a possible clash between the Shops Act and the Treaty of Rome for inaction.

Now the government says that it will frame new legislation, with measures to protect the rights of shopworkers who do not wish to work on Sundays. The latter will do much to ease opposition from those who feared that shopworkers would be dragged into Sunday working against their desire or principles.

However, there is still no clarity over the form of the new legislation. A menu of options will be put before parliament to find a

consensus on this thorny issue. That menu will not include complete deregulation of shopping hours, the attempt at which in 1986 led to defeat in the Commons. It would be undesirable, however, if partial deregulation led to new and equally unworkable restrictions on Sunday trading which were also widely flouted.

And the leisurely timetable envisaged means that the new legislation is unlikely to be in place much before 1994. Not only will that leave millions of Sunday shoppers and thousands of stores which serve them in legal limbo, it will also allow the alliance of sabbatarianism and shopworkers' unions to mobilise their undoubtedly effective campaigning skills. Swift legislation with copper-bottomed protection for those who do not wish to work on Sundays would be the preferable approach.

Subsidiarity is an unlovely word of uncertain meaning. Yet virtually all EC leaders profess to believe it contains magic potent enough to bring European integration out of arguably the worst crisis of confidence it has faced.

But when European Commission president Jacques Delors, as much as his erstwhile foe Lady Thatcher, President François Mitterrand of France, no less than UK prime minister John Major, all discern extraordinary properties in subsidiarity, there is a *prima facie* case for wondering whether it is more snake oil than silver bullet.

Although subsidiarity in essence means that the EC should act only when measures taken nationally or locally would be ineffective, it is being sold as an all-purpose remedy: ● To recapture Danish voters' support for Maastricht, which they narrowly rejected in June; ● To persuade Europhobes in the UK that national governments will be - as British foreign secretary Douglas Hurd put it last week - "firmly in the driving seat" in the European Union blueprinted by Maastricht;

● To clip the wings of the Commission in Brussels, which has been denounced as a bureaucracy hungry for power and out of control; ● To proclaim that EC decisions will be brought closer to the people - although this impression is frequently given by coating the principle of subsidiarity with the more subversive ideas of open decision-making and strengthened democratic accountability. And it is not clear more democracy is on offer.

Last week in Luxembourg, foreign ministers of the 12 had a first stab at agreeing on the procedures through which to apply subsidiarity, while postponing substantive discussion on what it means until the emergency summit of EC heads of government at Birmingham on Friday.

After then, it should become clear whether subsidiarity is anything more than a turf battle, with national governments trying to soothe public opinion into believing that if they rein in an interfering, pettifogging Brussels bureaucracy, all will be well. "National and European bureaucrats can clearly mark out their territory," as one Dutch diplomat put it, "but that doesn't tell you where the people come in."

On the evidence so far, moreover, subsidiarity may end up causing as many Euro-headaches as it cures. Already there is concern that it could undermine the single market, due to be completed by the end of 1992; roll back achievements in EC-wide environmental, regional and social policy; and upset the balance between big and small states which is part of the basic chemistry of the Community's post-war success.

Most EC governments, however, facing a backlash against "Europe" at home, have reached for the easiest scapegoat - the Commission in Brussels. While understandable, and not altogether unwarranted, this is disingenuous.

The Commission is peopled by true believers. A senior official admits it has "tended to conduct itself like a commando operation". Like most bureaucracies it has stretched its powers. But it has not usurped them.

The EC's basic power mechanism is that the Commission, nominated by member governments, proposes, the directly-elected European Parliament advises and can sometimes amend, but only the Council of Ministers, the elected, national ministers of the 12 - can decide EC law. Most EC measures are taken at

EC members are pinning their hopes on subsidiarity to calm fears about European integration, writes David Gardner

## Pandora's box or a panacea



the behest of member states, even though the Commission has sole right to propose. This monopoly right bestows power but also vulnerability. Governments regularly pass the buck to "Brussels" for unpopular or misfired measures, and evade responsibility for suggestions they make, which if they come from the Commission, would be seen as interference. In the last year, for instance, the Commission has twice refused Council invitations to formulate an EC dietary policy - an idea at least as intrusive as the apocryphal Euro-condom Brussels supposedly advocated.

Some governments agitate for measures their partners regard as intrusive. The UK, a leading belligerent for subsidiarity, wants strict enforcement of EC competition rules which frustrate French efforts to operate an industrial policy. The British government has had bruising encounters with Brussels on EC environment regulations, but still wants an EC inspectorate to ensure countries like Italy and Portugal observe the rules. Denmark, for its part, fears EC environmental policy might dilute its high green standards, and wants it strengthened.

The outlook could be worse, paradoxically, for regional and social policy, two areas in which the EC partly practises the "bottom-up"

approach subsidiarity supposedly calls for. EC regional funding in backward and industrially stricken areas elicits decision-making and initiative by regional and even municipal governments, which put forward the projects and help finance them. This has irritated national governments in the UK and even federal Germany, because the Commission is to an extent bypassing them. As main budgetary contributors to this EC spending, the biggest after agriculture, they increasingly question its validity.

But a much more fundamental issue was raised by last month's attempt by the most powerful member states, Germany, the UK and France, to dilute the Commission's sole right to propose. As ambassadors of the 12 worked out how subsidiarity could be applied, these "big three" pushed for a formula whereby the Commission would have to submit its proposals to member states for scrutiny at the draft stage.

Their nine partners - even the discreet minutes of these meetings show - saw this as a naked power grab. Given that subsidiarity is partly a sop to the Danes, it was ironically the smaller countries which were particularly concerned their bigger partners would get a lockhold on the Commission, and tilt legislation in their favour. The fear is that Brussels would have to clear its ideas with the big coun-

tries because they hold nearly two-thirds of Council votes.

"The smaller countries rely on us to defend their interests," said one senior Commission official. "Without a Commission which performs, their stake in Europe is devalued." The ambassadors' compromise, likely to go to Birmingham, is that any state can object to Brussels proposals by invoking subsidiarity, but would need the support of six of its partners to block them. This would "force the Commission to think twice before coming up with something," said a Dutch diplomat, "but member states will not be able to force their opinions on the Commission".

Mr Delors himself partly regained the initiative at the Lisbon summit in June. Since then, the Commission has been screening its activity in the light of subsidiarity, and attaching a "recital" to its proposals explaining why action at Community level is needed. Member states should now have to justify any complaints of interference in the same terms.

This is still a recipe for squabbles, rather than a clear division of powers on the federal model. It is not the 10th Amendment to the US Constitution, which reserves all powers not delegated to the federal government to the states, much less Germany's constitution, which vests all power in the Länder except as prescribed in Article 30 of the federal

tion's Basic Law.

"You could give the US constitution to a 10-year old," says one senior Commission official, "and they would understand it; whereas the Maastricht treaty is understood only by those who have been to a French law school."

Unlike the US or Germany, the EC (and European Union foreseen by Maastricht) is only a quasi-federation. Moreover, unlike a real federal system, it was put together back-to-front. Until now the Community has often preoccupied itself with the little, neglecting things - allowable levels of lawn-mower noise and pig manure, or quality standards for headed cabbages, for instance - while the heart of any federation, economic and monetary policy, and foreign and defence policy, has been jealously reserved to national governments.

The EC action may be answering requests from member governments, which do not trust each other to flatten their part of the level playing field called for by the barrier-free single market. Yet the measures often look at first glance like what a local council, let alone a national government, should be doing, rather than a remote, and moreover "foreign" bureaucracy.

Much of the opposition to Maastricht has been to the often intrusive 282 directives creating the single market, rather than the contents of the treaty. Nevertheless, the Commission and member governments have done precious little to dispel people's fears that Maastricht means greater centralisation and loss of national identity. There would seem not to be enough either in the treaty or the tricky notion of subsidiarity to reassure them.

Maastricht gives the European Parliament in Strasbourg the right to veto laws passed by majority vote in Council, partly to compensate for the loss of national veto, partly to bolster the role of directly elected legislators. But Europe's parliament has yet to convince citizens it is of use to them.

The main extensions of EC powers in the treaty, furthermore, could reduce accountability and make decisions more opaque. The two new "pillars" to the main EC treaty - a common foreign and eventually defence policy, and co-operation on justice and internal security issues ranging from drugs to immigration - are inter-governmental, outside the EC remit. Member states will act jointly, but on present arrangements outside effective oversight of either national parliaments or Strasbourg. The Danes, whose Folketing keeps the closest watch on the EC but also wants more powers for the European Parliament, have a point. Unless subsidiarity turns out to mean more democracy, the treaty is not democratic enough.

Ideas to staunch the leakage of accountability, ranging from opening up Council law-making to public scrutiny, and a greater role for national parliaments, are getting a hearing but not yet hardening.

The debate is still stuck on subsidiarity - at the moment not much more than a piece of molten plastic on which EC leaders otherwise at cross-purposes can stamp their own political seal.

But this does not deny the force of Mr Delors' recent, partly self-critical observation to an audience of businessmen, that "Europe began as an elitist project (in which it was) believed that all that was required was to convince the decision-makers. That phase of benign despotism is over."

### Samuel Brittan

## Sense on sterling



Over a decade ago I published How to End the Monetary Controversy, which resolved the issue to my satisfaction. If not of the economy, I will now attempt a similar service for the exchange rate controversy. This is therefore a theoretical article.

Is the exchange rate just a market price like that of tomatoes, or should it be the anchor for policy against inflation? The tomato analogy cannot bear too much weight. For the exchange rate is a link between the national price level and that of the rest of the world. If the price of tomatoes falls by half, there need be no sizeable effect on inflation. If sterling falls by 50 per cent a large number of UK prices will eventually double. This is most obvious with goods and services which face competition in international and domestic markets; but the effects will spread more slowly towards the sheltered sectors.

What then is the case for flexible exchange rates? I have tried to illustrate it in the accompanying chart in terms of a hypothetical path for the sterling/D-Mark rate over the 1990s. The argument for flexibility is that there are various shocks which can be absorbed by a movable exchange rate, so long as Germany remains committed to price stability and the depreciation of sterling in the early 1990s is offset by a later appreciation.

Letting sterling sag against the D-Mark imparts a deflationary shock to Germany to counter the inflationary strains of unification, but one which can be allowed to ease off as time goes on. It also allows a temporary easing of British monetary policy so long as output and employment in the UK are lower than necessary to "bear down on inflation". The UK can also off-

set the effect of a weak dollar on its overseas competitiveness by allowing sterling to fall as well and then tightening policy as the dollar recovers. These are but topical examples. The line marked "ideal scenario" exhibits short-term flexibility combined with long-term stability in the sterling/D-Mark exchange rate.

The same arguments can be applied to the regions of a country. Northern Ireland or eastern Germany could have their own currencies which could be temporarily allowed to depreciate without much permanent inflationary effect so long as the depreciation eventually comes to an end.

What then is the snag in a multiplicity of fluctuating currencies? There are transactions and nuisance costs. More important is that that no one knows the true position of the floating rate paths I have glibly sketched. Unpredictable exchange rate variations make it particularly difficult for business to treat the whole area covered by all currencies as a single market.

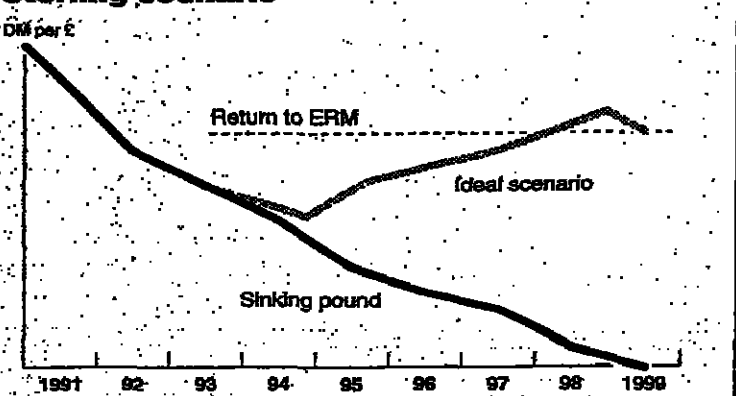
But most important of all is the extreme difficulty of ensuring that sterling does return to the upper

line on the chart rather than move into a vicious, if slow-motion, circle of inflation and depreciation. The danger might be less for another country with a better inflationary record. A specific danger of the UK Treasury strategy of "taking sterling into account" without a specific target is that a series of policy judgments, each defensible in itself, eventually takes sterling along the "sinking pound" line, as indeed happened in the mid-1980s when such a policy was in force.

The fixed exchange option rate is shown in the "return to ERM" line at, say, DM2.6. In exchange for the loss of flexibility it does ensure the achievement and maintenance of German-type rate of inflation, which has no adverse effect on growth and jobs once people have become accustomed to it.

There is nothing to prevent a compromise such as going back to the original ERM idea of occasional modest parity changes, leaving the depreciating country with the onus of keeping to the recovery path. But the compromise does require more thought about the mechanics of adjustment, without insisting that only Britain is in step.

### Sterling scenario



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# Courting the attentions of the Old Lady

With the imminent publication of a report into the BCCI affair, UK banks are favouring tighter regulation, says Robert Peston

An odd thing has been happening to the relationship between the Bank of England's supervision department and the chairman of big UK banks. Several chairmen have privately expressed the view that the Bank should adopt more aggressive tactics in the way it monitors the soundness of banks - an apparent case of turkeys voting for Christmas.

Until recently there was a consensus among bankers that their non-adversarial relationship with the Bank works well. But now some are suggesting that it would be a useful discipline if the supervisors were more interventionist - their lenders, for example, might have shown more caution in the late 1980s if subject to greater Bank scrutiny.

The City-wide discussion on banking supervision has been prompted by press accounts of Lord Justice Bingham's forthcoming report into the role played by the UK authorities prior to the closure of the Bank of Credit and Commerce International in 1991. This long-awaited report is likely to be published next week.

The BCCI affair probably does not point to serious flaws in the law relating to bank supervision. It is the implementation of the law which appears unsatisfactory.

The main purpose of banking supervision is to protect depositors. At the heart of the 1987 Banking Act is the requirement that no one should take deposits from the public without being authorised by the Bank of England.

In deciding whether to give this authorisation, the main issue for the Bank's supervision department is whether a bank is financially sound according to a set of standards described in general terms in the act. The detailed description of the standards are enshrined in a statement of principles drawn up by the Bank of England itself.

There are at least two BCCI episodes which indicate flaws in the UK supervisory system. In the first, during the spring and summer of 1990, the Bank should probably have become more directly involved in an attempt to rescue and reorganise BCCI.

At the time, Price Waterhouse, BCCI's auditor, had passed to the Bank details of BCCI transactions which were either "false or deceitful", in PW's words. The Bank, which had long mistrusted BCCI, insisted at the time that the bank would only be allowed to continue in business in the UK if it received a substantial injection of new capital and if its structure was reorganised.



BCCI scandal: Lord Justice Bingham, left, and Brian Quinn, head of banking supervision at the Bank

This new capital was promised by Abu Dhabi, the Gulf emirate, which also gave a commitment to reorganise BCCI. At the time it may have been justifiable for the Bank to allow BCCI to continue trading, in the interests of protecting depositors, who would have incurred heavy losses if the bank had been wound up.

But in view of BCCI's questionable past and parlous financial condition, it might have been advisable for the Bank to place its own representatives into BCCI to ensure that the rescue took place efficiently and speedily. At the least, senior Bank supervisors should probably have established close contact with high-ranking Abu Dhabi officials.

Had the Bank been more involved in BCCI's affairs in 1990, it might have uncovered evidence of the systematic fraud which it eventually did discover and which led to BCCI's closure on July 5 1991.

There was a second salutary episode in the BCCI affair. Detailed information on the fraud was passed to Bank officials in early 1991. But senior Bank directors, with the ultimate responsibility for any decision on whether to close

BCCI, did not appreciate the magnitude of the corruption until the end of June.

In the first three months of 1991, PW uncovered details of every major element of the fraud at BCCI. Its partners were part of a team set up by BCCI in October 1990 to investigate fraud at the bank. The team reported to BCCI's investigating committee on February 26 in Abu Dhabi and outlined every substantial area of fraud at BCCI. These included:

- a cover-up of loss-making

loan accounts by transferring funds from other accounts;

- failure to record deposits;
- creation of false accounts;
- the misappropriation of funds managed by ICIC, an offshoot of BCCI;
- the disguised ownership of US banks in contravention of US law;
- the extent of losses incurred by BCCI's Treasury division;
- PW communicated full details to the Bank. But Mr Brian Quinn, the Bank director responsible for supervision, has said that it was not until the Bank received a formal report on BCCI under section 41 of the Banking Act, on June 22 1991 that he felt able to close the bank. "The section 41

report completely transformed our view of BCCI," he told a Commons select committee earlier this year.

However, both PW and Abu Dhabi told Lord Bingham that they were surprised that the Bank had to wait for the section 41 report to appreciate the extent of the corruption.

What the BCCI episodes indicate is the need for cultural change at the Bank, say bankers. It is thought highly likely that there will be staff changes at the Bank after the publication of the Bingham report.

Scrutiny of the Banking Act and the Statement of Principles show that the Bank had the powers to become more directly involved in BCCI's affairs. But in its relationship with BCCI stretching back more than a decade, it showed a consistent reluctance to interfere directly.

In part, the Bank may, however, have been hamstrung by a shortage of the appropriate resources. Even today, its supervision department contains only 200 professionals, who derive the bulk of their information from reports supplied by banks and their accountants. The Bank has only 15 executives specialising in on-site examinations of banks and a further 10 investigators who probe alleged banking Act offences. Both teams should probably be expanded. But the Bank may also need to adopt some US practices and become more interventionist and adversarial in its relationship with banks.

In the supervision of banks the Bank has extensive independence from government. Some Treasury officials are arguing that the Bank would be less complacent if it was directly answerable to the Treasury, as is the Securities and Investments Board, regulator of financial institutions other than banks. But given the SIB's difficulty in establishing a clear role for itself, the benefits of government tutelage are not axiomatic.

An opportunity to bring about the requisite changes has been presented by the impending retirement of the current governor, Mr Robin Leigh-Pemberton. The conclusions of the Bingham inquiry may determine whether the government appoints a successor committed to reform and with no ties to the *ancien regime*.

## LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

Fax 071 873 5938. Letters transmitted should be clearly typed and not hand written. Please set fax for finest resolution

### Design for own destiny

From Ms Rebecca Breeze.

Sir, I write as a very cost/benefit conscious New Zealander living in England to comment on Mrs Dalmahoy's letter (October 7) as follows:

(i) I have an English husband who is paranoid that I buy British made goods in preference to foreign ones provided that their performance is at least equivalent to that of the latter. I have had very little difficulty in complying with this.

(ii) It appears many English people feel that foreign products give them enhanced status despite there being at least equivalent UK products.

(iii) Life in a distant colony has encouraged a widespread attitude of self-sufficiency. An increase in this attribute in the UK could have the following results:

- buyers (individual and corporate) should proactively seek to buy British products;
- industrialists should actively seek to develop more products with the object of displacing imports (retailers would be well advised to assist in this process) and more internationally tradable goods and services (preferably ones which sell primarily on characteristics other than price).

By adopting these attitudes we have the power to influence the country's economic future irrespective of the government's action or inaction.

Rebecca Breeze, 39 Langton Street, London SW10 0JL

### 'Foul play' to stress delay of Channel Tunnel opening

From Sir Alastair Morton.

Sir, Appeals to financial editors for fair play face an uncertain fate, but the treatment last week of the Channel Tunnel opening date casts real doubt on the "rules" by which financial editors like to tell us the game should be played.

Companies are exhorted to keep information flowing through the financial columns to investors and shareholders in the eminently justifiable interest of a fair market.

In October 1992, Eurotunnel issued a prospectus based on an opening date of May 15 1993. With early tunnelling well behind schedule, Eurotunnel as client conceded June 15 1993 to TML, the turnkey contractor. This remained the best estimate until early 1992 and is still the target date in the only programme to which TML has bound itself. As everyone knows, TML made up the time lost in early tunnelling and finished a few days early in June 1991. Sadly, TML's fitting out

of the tunnels and terminals under a fixed price contract has not gone well. As a result, by early 1992 it was apparent that June 1993 could not be met. Accordingly, a Eurotunnel press release on February 10 1992 said:

"The tunnel should be able to open at the end of summer 1993", and our preliminary annual report on April 24 this year said: "Eurotunnel remains confident that the system can be opened for commercial services no later than the fourth quarter of 1993..."

During the summer we have used "autumn 1993" in conversations with journalists and in brochures, even in paid advertisements in the Financial Times and elsewhere. We have also used "fourth quarter 1993" in many briefings. We have met every possible demand from any financial editor for up-to-date clarity.

Hence you must surely agree that when we sharpen our "fourth quarter 1993" into

"December 15 1993", it was foul play to place almost universal emphasis on news of six or seven months of delay in your reporting of our half-year statement ("Eurotunnel shares hit by delay warning", October 9). The FT started with "the announcement of a seven month delay". The Telegraph, Express, Independent and some TV reports were similar. The Times' headline was "tunnel will open six months late".

If editors campaign for up-to-date information, editors have a responsibility to keep pace with it and not - in haste or malice - dig out long-suppressed information for use without any qualifying description. As I write, our share price has recovered a third of the 60p or so it lost early this week. Were some sellers misled by the media?

Alastair Morton, chief executive, Euro Tunnel, 111 Buckingham Palace Road, London SW1W 0ST

### Sovereignty and the road to interdependence

From Mr Y Kovach.

Sir, Edward Mortimer, in his article on Czech/Slovak relations (Foreign Affairs, October 7), claims the viability of a constitutional half-way house is not affected by the starting point, whether it be a faltering federation such as Czechoslovakia or long-established nation states as in the EC.

This is nonsense. In the latter case, interdependent states have come to comprehend the limits of their sovereignty and interdependence on others. In the former, nations of a faltering federation, by definition, resent their interdependence and one or more long for sovereignty for the first time.

It appears that interdepen-

dence can only be appreciated after experiencing full-blooded sovereignty. Klaus (economist liberal) and Havel (liberal) are correct in rejecting a half-way house. So, dare I say it, was Milosevic (communist) in the case of the former Yugoslavia. Y Kovach, 38 Lebanon Park, Twickenham, Middx TW1 8DG

### Perhaps UK should contemplate a future with Nafta

From Ms Linda Moore.

Sir, If you will permit this intrusion from a Yank, may I make a suggestion for Mr John Major? Perhaps, while the UK reviews the structure of power in the European Community and contemplates the future, it should consider joining the North American Free Trade Association (Nafta).

The Nafta agreement has not yet been initiated, and it will be several years before it has a significant impact on the economies of its member countries. The long-term plans for Nafta,

however, include alliances with countries based on common economic goals, not geographic proximity.

To have the UK as a member of Nafta would surely benefit us all. For the US, we would be helped by having another strong partner, offsetting some concerns - particularly from Canada - about our domination of the pact. It would also alleviate some of our concerns about job losses to Mexico with the possibility of new investment from the Brits, already a significant factor in our econ-

omy. Your presence would enhance the treaty's chance for success, both in its initial years and in realising its potential for worldwide growth.

For the UK, there would be new opportunities for trade and new access channels to the booming economies of South America. To the extent that Nafta would enhance the UK's economic vitality, you would be better equipped to negotiate with the Franco-German alliance which, it seems, has definitively taken over the

leadership of the European Community.

I believe that including the UK in Nafta would greatly enhance the members' comparative strengths in telecommunications and computer technologies, medicine, and financial services, for example, as well as improving productivity and growth in manufacturing sectors. Linda Moore, L K S Moore & Co, PO Box 30383, Philadelphia, PA 19103, US

## OBSERVER

### Remember Rodrigo

"Give credit where credit's due" was the watchword of Observer's grandmother. Accordingly, amid all the future of what looks to be the most controversial 500th anniversary on record, it is surely time to acknowledge the first European known to have discovered the Americas.

By now, of course, everybody has heard that it wasn't Christopher Columbus, who is authoritatively claimed to have been preceded by Vikings or even fishermen from Bristol. If so, however, nobody knows their names.

Step forward, therefore, the shade of the first European identified as having set eyes on the new continent: Rodrigo from Triana, the look-out aboard the 50ft caravel Pinta who sighted the island of San Salvador a few hours more than half a millennium ago. While remembering him, we might also spare a thought for Joseph from Britain, designer of Santo Domingo's newly opened commemorative lighthouse - which, given the length of its gestation as well as its lack of practical utility, must rank high among the White Elephants of history. Joseph Gleave was still an architecture student when he won a competition for the design in 1928. He finally went to the site in 1946, only for work to be stopped five years later when funds ran out. The project was revived in the 1960s by Dominican Republic president Joaquin Balaguer. But by then the architect had died, having in the meantime set up a practice in Glasgow and designed, among other things, Prestwick Airport. So how do Gleave's successors feel about his transatlantic masterwork? His former assistant John

McCulloch, who was at last week's opening, thinks the cross-shaped concrete structure will be a big tourist attraction. Gleave's son David is less enthusiastic. "I think the problem is that it was designed 60 years before it was built," he said.

### Site challenge

Gleaves' city of Glasgow seems out to disrupt the plans of effervescent Timothy Clifford, director of the National Galleries of Scotland, to extend his empire in Edinburgh with the opening there of a new gallery of Scottish art.

It is the pushy Glaswegians who are making the running with sites for the display of Scottish painting down the centuries. They have already offered the trustees of the National Gallery, led by merchant banker Angus Grossart, free-of-charge space either next to their Kelvingrove Park art gallery or in the old sheriff court building in the city centre.

By contrast the more complacent Edinburgh has offered no free sites.

Either way, Scottish secretary Ian Lang will have a knotty decision to make when the trustees put their recommendation to him, probably next month. Unless he is willing to punish Edinburgh for failing to make more of a play for the new institution, he could be seen as penalising Glasgow for not electing any Conservative MPs.

### Homes by mail

Meanwhile a designer with a fair claim to having run the full gamut of his profession is France's Philippe Starck. His output ranges from the monumental in the shape of Osaka office complexes, to a



"Green shoots of recovery - how romantic"

user-friendly toothbrush. He is now moving into the middle with houses - not the expensively customised sort, but mass-market homes ordinary people can afford.

The stubby-chinned Starck's idea is to design a series of houses, and sell the blueprints through a mail-order catalogue. His customers would then present the designs to a building firm.

But, for the sake of the catalogue buyers, it is to be hoped that he puts more thought into the houses than he has into some of his other products. He claims he once designed a chair in the time that it took an aircraft seatbelt-sign to switch from on to off.

### Dusted off

The old adage that youthful hours spent gaining qualifications are never wasted has found a new upholder in Keith Vaz, the Labour MP for Leicester East who seems to have cornered the market in government-bashing on behalf of BCCI creditors. A qualified albeit non-

practising barrister, he last week dusted off his legal credentials to get himself a hearing in the Luxembourg court considering the compensation agreement negotiated between Touche Ross, the BCCI liquidators and Abu Dhabi.

"The only way to address the court was as a legal person," says Vaz, whom the proceedings scarcely impressed. His reason for intervening, he explains, was that "basically the Luxembourg lawyers are pretty useless and they were not putting the case at all, and it was all in French. I don't know whether they understood what I said because I spoke in English."

### Sour taste

Sad to see Anglo-German relations plunging further depths at the latest lunch in London held by the German Wine Information Service. Its intention was to demonstrate how delightfully the products of the country's vineyards, normally drunk as aperitifs, go down when matched with food. And 25 writers about wine and purveyors thereof duly assembled for the treat...

which they might have ended up enjoying if only the wine supplies hadn't run out. Only two bottles of each of the dozen varieties to be sampled had been provided which, even allowing for the 15 pours per bottle possible in a tasting, was never going to be enough.

Eventually, one of the organisers had the bright idea of popping out to the local off-licence. Alas, when he came back with the seemingly statutory two bottles, the German red wine inside them was not only at best uninspiring, but one of them was decidedly off.

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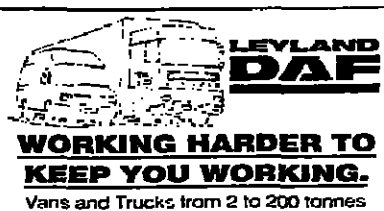
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# FINANCIAL TIMES

Monday October 12 1992

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Au cœur de la performance

## Tension mounts in Angola before announcement of final election results Shooting breaks out in Luanda

By Julian Ozanne in Luanda

HEAVY SHOOTING erupted in the Angolan capital Luanda yesterday as tension mounted between anti-riot police and armed soldiers of Unita, the rebel movement defeated in the country's first democratic elections.

The shooting caused panic in the city centre and raised fears of a violent showdown between the government and Unita, which has alleged that the elections were fraudulent.

The gunfire came hours after a car bomb exploded at dawn yesterday near the Turismo hotel where several senior Unita officials were staying. The bomb blasted out windows as high as the sixth floor.

At least two civilians, apparently caught in crossfire, were killed and several people were injured. Anti-riot police in flak jackets set up roadblocks across Luanda. The international airport was cordoned off but later reopened.

The incidents occurred as a United Nations Security Council mission arrived in Luanda to help salvage the Angolan peace process. The team flew on to hold talks with Mr Jonas Savimbi, the Unita leader, in his southern stronghold of Huambo.

In four separate areas of Luanda, Unita soldiers fired machineguns and grenades at police. Shooting was most intense in a piazza in the city centre where the car bomb had exploded.

After the blast, Unita troops took 12 anti-riot policemen. They were later released in a UN-arranged exchange for 35 Unita party militants arrested by the ruling MPLA before the elections.

A Unita soldier was injured outside the hotel where the car bomb went off by shots fired



Civilians in Luanda help an army officer carry a wounded soldier to an ambulance

from a passing black Honda saloon car.

Unita soldiers - weighed down with bandoleers of bullets, US-made M-79 grenade launchers and light anti-tank weapons - sprayed buildings around the piazza with machinegun fire and launched 40mm grenades at a police station.

A man running across the road was shot dead by Unita soldiers

during the 30-minute shootout.

Other clashes took place in the suburbs of Ross Pinto and Gamela, near the UN compound. A ceasefire was agreed later in the day and UN officials stepped in to calm tempers. About 50 Unita soldiers were arrested.

The shooting reflects rising tension before the announcement of final election results expected today or tomorrow.

Mr Savimbi has alleged the government committed massive electoral fraud. Investigators have found evidence only of irregularities and mistakes. These, they say, are largely owing to the ignorance of officials carrying out democratic elections for the first time in a war-shattered country the size of France, Spain and Germany combined.

## Lamont to face questioning over UK economic strategy

By James Blitz, Economics Staff, in London

MR NORMAN LAMONT, the UK chancellor, today faces tough questioning by MPs on his economic strategy against the backdrop of the steepest decline in British business confidence in three years.

As the chancellor prepared for his cross examination at a televised session of the House of Commons' treasury committee, Dun and Bradstreet International published the first analysis of business confidence since sterling was suspended from the European exchange rate mechanism four weeks ago.

The survey showed that six out of 10 companies expect no upturn in sales in the final quarter of this year, while 39 per cent actually expect sales to decrease.

It coincided with a survey by the CBI, the employers' organisation, and accountants Coopers & Lybrand which revealed deepening pessimism among financial services companies. Banks, building societies and stockbrokers saw business volumes dwindle between July and September of this year.

Evidence of a renewed downturn in the UK economy has also led to calls for the chancellor to signal another cut in UK base

rates, currently at 9 per cent, to boost recovery.

There is growing speculation that a cut in UK rates could come as early as this week following sterling's rise by nearly 15 pence against the D-Mark in the last seven days. The pound's recovery to a close of DM2.22 in New York on Friday might mean the government of the need to support the currency through high interest rates in an attempt to control inflation.

The issue of £800m of five-year government bonds on Friday compounded talk of a near-term rate cut. The issue of shorter-dated gilts has heralded base rate cuts in the past.

Ministers may also believe that the pressure to ease monetary policy will intensify later this week if fresh economic data highlight a deteriorating landscape in UK industry.

On Wednesday, industrial production figures for August are due to be released, with some economists expecting a fall of 0.2 per cent. Thursday's unemployment figures for September will be awaited with particular anxiety by the cabinet.

Compounding the gloom is the prospect that up to 25,000 mining jobs could eventually be lost if British Coal goes ahead with a pit closure programme due to be

finalised this week, with tens of thousands of jobs in related industries. There are suggestions that 30 of the 50 collieries are due to close to clear the way for the state-owned group's privatisation.

Mr John Sheppard, chief economist at Warburg Securities in London, said yesterday that the overall picture presented by these reports was extremely gloomy.

A report out today from Ernst & Young, accountants, shows that the government faces hard choices on whether or not to cut base rates.

Using a Treasury model of the economy, Ernst & Young calculated that a cut in base rates to 6.5 per cent by the middle of 1993 would lead to a rise in gross domestic product in 1993 of 1.8 per cent.

However, inflation would jump outside the government's declared target of 1-4 per cent, rising to an annual level of 5.7 per cent in 1994.

Alternatively, if the government cuts interest by no more than 1 per cent next year, inflation will peak at 4 per cent in 1993, but unemployment will rise to 3.6m in 1994.

Business confidence: PSBR projections, Page 6

## Air strike in Bosnia as ban defied

By Laura Silber in Belgrade

SERB military aircraft at the weekend defied a United Nations ban on military flights over Bosnia, bombing two Bosnian strongholds in the north of the former Yugoslav republic.

The air strike took place during a Western and Croat counter-offensive to close the Serb corridor through Bosnia.

A UN resolution creating a no-fly zone over Bosnia, agreed by the Security Council on Friday, envisages only the monitoring of flights but does not authorise the use of force to punish violators.

Bosnian radio said 19 people were killed on Saturday in a Serb bombardment of Gradacac, one of the two strongholds. It said Serb aircraft took off from Banja Luka, in north-west Bosnia, the military headquarters of the self-proclaimed Serb Republic.

A western diplomat in Belgrade said he had received additional eyewitness reports of Serb military flights from Banja Luka.

Bosnian Serb leaders attending peace talks in Geneva at the weekend said their aircraft were grounded in Banja Luka, dismissing the reports of bombardment as propaganda in an attempt to force foreign military intervention in Bosnia-Herzegovina.

Serbian commanders on the ground said Bosnian reinforcements had crossed over the River Sava from Croatia into Brcko, the other stronghold.

Bosnian forces on Saturday cut through the Serb corridor which runs east-west across northern Bosnia, from Banja Luka to the Serb border in the east. Lorries, buses and cars waited near Brcko for Serb forces to re-establish control over the corridor.

Serb fighters, who control some 70 per cent of Bosnia, on Tuesday overran Bosanski Brod, which was linked by a bridge over the River Sava to Slavonki Brod, its Croatia twin city.

Mr Milan Panic, Yugoslav prime minister, has asked for the despatch of international monitors to airports in Serbia, Montenegro and Banja Luka. Reuters quoted diplomatic sources in Geneva yesterday as saying Croatia and the rump Yugoslavia had reached agreement on allowing the stationing of such observers at their airfields.

## THE LEX COLUMN

### Counting the cash

For all Mr Lamont's fine words on public spending, the government's borrowing requirement will probably end up not far short of £40bn next year. The market is right to wonder exactly where the money is supposed to come from. With sterling floating outside the ERM, overseas investors can no longer be relied on to prop up the gilt market.

Yet the flow of funds into UK investment institutions is hardly encouraging. Slow dividend growth from equities has reduced cash available for reinvestment. Pension funds are squeezed on two fronts by recession: a shrinking workforce and liabilities arising earlier than expected due to early retirement. Life companies, which now contribute the majority of cash flowing into the UK stock and bond markets, are finding traditional products hard to sell.

The squeeze on pension funds could be particularly bad news for equities, which are the best match for pension liabilities and make up over 90 per cent of the average pension fund portfolio. The tougher conditions facing life companies, which pioneered the tentative switch from equities to bonds this year, are especially bad news for gilts. In aggregate, institutional cash flow this year and next is unlikely to be much higher than £38bn recorded in 1991.

The first hint of recovery would ordinarily prompt companies to step up their demands on institutions in the form of rights issues to raise new equity. A spate of cash takeover bids might help relieve the pressure, but, given stretched corporate balance sheets and an aversion to debt, that hardly seems likely. The government may be able to tempt institutions to sell holdings of overseas bonds in favour of gilts, as they did immediately after the general election. With the odds on higher UK inflation, though, this switch now seems harder to justify.

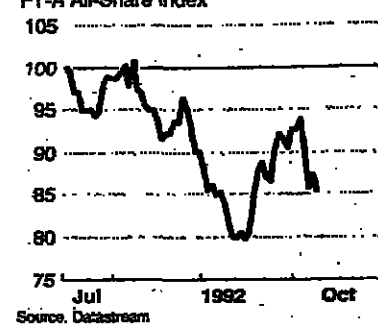
#### UK insurance

Last week's merger of the Australian subsidiaries of Royal and Sun Alliance - just like General Accident's purchase of the Pru's Canadian non-life business a day earlier - can be seen on one level as a mere footnote to empire. UK composites simply cannot afford poor performing overseas activities these days, even where they just represent a small part of their revenues.

As the two deals just announced

#### Rank Organisation

Share price relative to the FT-A All-Share Index



illustrate, the search is on for ways to make more profitable the hedge podge of businesses - often based in former British colonies - inherited in the UK insurance merger wave of the 1980s and 1990s.

Sun appears to have taken the initiative in Australia, but the move fits in neatly with Royal's avowed long-term strategy. Given the company's relatively weak solvency ratio - brought about largely by its huge recent losses on mortgage guarantee business - it is easy to jibe that such joint ventures are primarily defensive. But that is a little unfair. Capital is scarce throughout the sector - and management talent thin on the ground in many overseas operations - so it surely makes sense to combine forces to achieve critical mass where local conditions allow.

Royal's attempt to implement this thinking closer to home - through its Epic network with Germany's A&M and Fonditalia in Italy - may so far be proving a bit avant garde for its continental partners. But with the risks of outright takeover demonstrated in Scandinavia this year, Epic may yet prove a more durable European solution.

All this raises the question of whether the UK composites should co-operate more in their own backyard. The conventional industry view is that further concentration would raise monopoly problems. But one wonders whether the real problem is a lack of boardroom will.

#### Rank Organisation

Rank Organisation provides a telling example of the stark reality of post-devaluation Britain. After Black Wednesday its shares rallied briefly - and arguably without much justification

since the company is well hedged against currency movements. Then last week, they resumed a seemingly inexorable decline with a fall of 10 per cent. The drop is all the more eye-catching as the price is now roughly a third below its peak in May. Could there be particular grounds for worry? After all, debt is uncomfortably high at nearly £1bn and Rank Xerox, over which it has no management control, has been doing badly in Japan.

There is a more prosaic, if still depressing explanation. By comparison with other leisure shares Rank is traditionally volatile, but it has paced the sector over the past year as a whole. Progress with its plan to raise between £200m and £300m by selling its UK hotels is painfully slow. And weak consumer confidence has eaten away at the revenues of its UK holiday business. So capital spending is having to be held down and may even have to be reined in further. It seems unlikely that the company will be able to trade its way into a more comfortable debt position.

But Rank is not the only cyclical stock facing similar problems. Devaluation has not made unwanted assets any easier to sell. Nor has it turned out to be a panacea with a magical promise of higher revenues. In Rank's case, there is some consolation in the form of a yield of nearly 8 per cent. Whether that is enough to sustain the shares is another matter.

#### UK financial sector

If today's CBI survey of financial sector companies is anything to go by, banks and building societies will use any further cuts in interest rates as an excuse to rebuild margins. True, spreads and commissions appear to be widening at a slower rate than during 1991, when base rates were falling. But the financial sector's determination is underlined by the fact that spreads increased at all during the third quarter, a period of static interest rates and deep recession.

The intriguing question is how the banks and building societies get away with higher margins when they are also reporting demand for credit at a very low ebb. One explanation might be that borrowers prefer to accept a higher margin rather than run the risk of switching to a cheaper but unfamiliar source of funds. Fears of a credit crunch have so far proved unfounded, but it does not look as though lenders are in particularly generous mood either.

## Bitter prelude

Continued from Page 1

given new direction. Bill Clinton is the only candidate with a chance to do that. George Bush has long since squandered whatever claim he had to national leadership.

It praised Mr Clinton's record as governor of Arkansas, and most of his economic policy proposals, thought his foreign policy ideas were a "good blend of hardheadedness and concern for human rights" and felt he had stood up well to a barrage of accusations, some "absolutely outrageous".

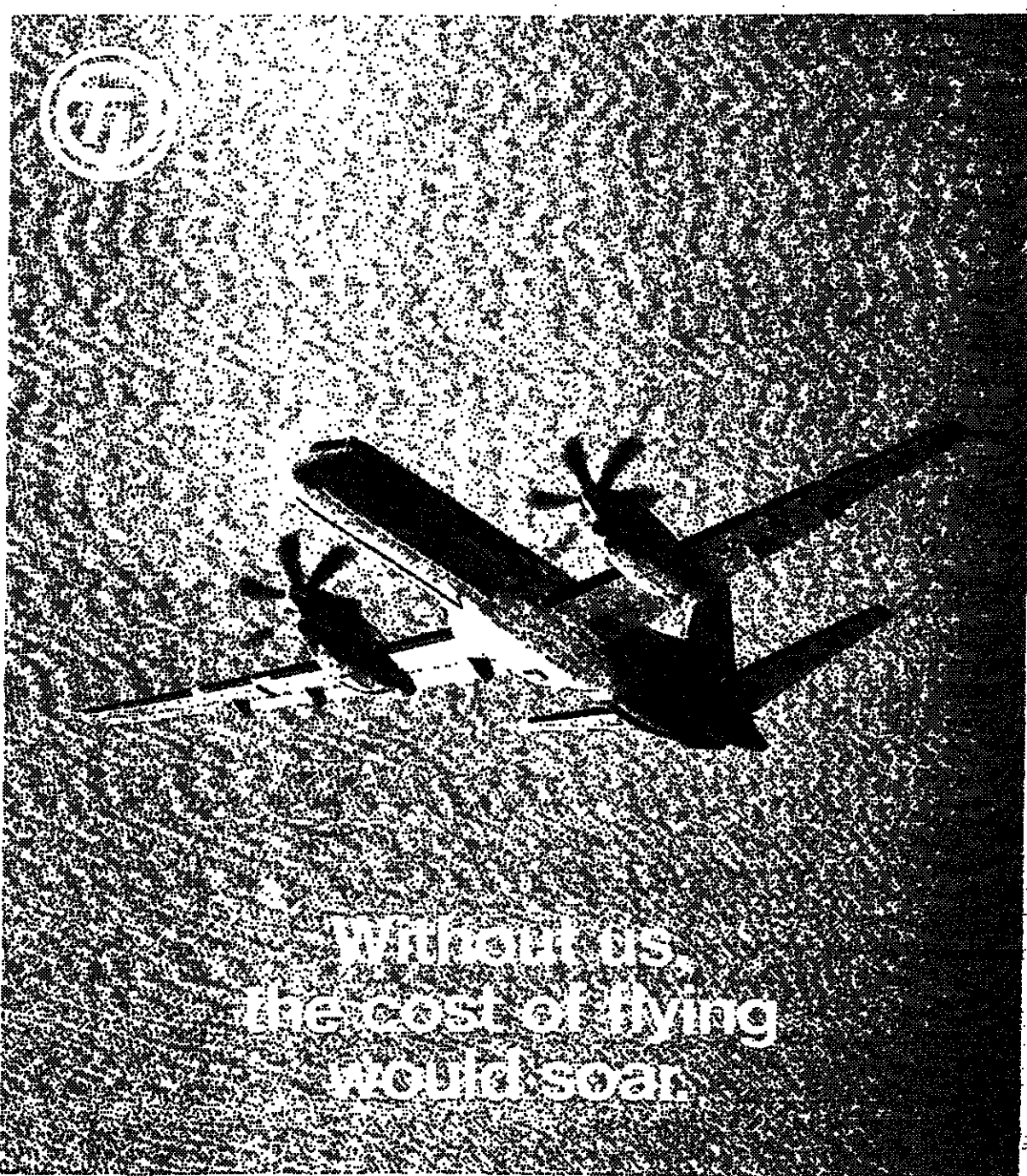
Mr Bush, the editorial said, had failed the test of the presidency after a promising start. He had "nothing useful left to say" on the great economic issues confronting the country.

## FBI to probe Iraqi loans

Continued from Page 1

criminal wrongdoing by administration officials in the handling of the BNL case. Senator David Boren, chairman of the Senate intelligence committee, said at the weekend that testimony from CIA and Justice Department officials had created "very troubling" signs that both government agencies knew that a CIA report on BNL issued last month was misleading. The report examined whether the agency had any knowledge of the involvement of BNL's head office in Rome. It claimed the CIA had only heard of Rome's involvement from "publicly available sources". But it was immediately contradicted by the disclosure in Congress of another classified CIA report.

Both the CIA and Justice Department yesterday denied that their officials had deliberately misled Congress or the court. But an official who was present during the Senate testimony confirmed these admissions were made. Mr Robert Mueller, the assistant attorney general, yesterday acknowledged that he had personally rejected an attempt by the CIA to issue a clarifying statement. "The reason why I did not believe it should be published was that it did not resolve the conflict between the conclusion of the underlying [CIA] summary and the document on which it was purportedly based," Mr Mueller said that while he tried to resolve the discrepancy "I never got an adequate response from the CIA."



Operators of turboprop aircraft, the world's most efficient means of regional commuter and medium range transport flying, face severe competitive pressure to fly faster and yet cut the cost of air miles even further.

Dowty Aerospace has now come to their aid by developing large composite bladed propellers capable of achieving over 80% efficiency in power delivery. Dowty's swept six bladed composite propellers for the new Saab 2000 regional jetprop enable it to fly at over 360 knots (415 mph), making it the fastest turboprop airliner in the world. That's jet performance with turboprop economy. Without Dowty, costs couldn't be kept down to earth.

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World Weather		°C		°F		°C		°F		°C		°F		°C		°F							
Ajaccio	F	23	73	Boulogne	F	12	54	Frankfurt	S	12	54	Majorca	S	21	70	Oporto	F	16	61	Tenafes	C	25	77
Algiers	F	22	72	Brussels	F	12	54	Geneva	C	12	54	Malaga	F	21	70	Oslo	S	9	48	Tokyo	C	20	68
Amsterdam	C	13	55	Budapest	F	12	54	Hamburg	F	12	54	Malta	C	20	68	Paris	S	12	54	Toronto	S	7	45
Athens	C	22	72	Cairo	F	22	72	Glasgow	S	11	52	Manila	F	22	72	Prague	S	12	54	Tunis	F	25	77
Bahrein	S	30	86	Casablanca	F	22	72	Hong Kong	S	26	79	Medan	S	26	79	Riyadh	F	26	79	Vladivostok	F	21	70
Bangkok	S	32	90	Chicago	F	22	72	Kobe	S	12	54	San Francisco	F	12	54	Rome	F	22	72	Warsaw	F	15	59
Barcelona	S	19	66	Cologne	F	11	52	London	S	11	52	Seoul	S	12	54	St Petersburg	F	15	59	Zurich	C	10	50
Beijing	S	12	54	Copenhagen	S	12	54	Jakarta	S	27	81	Stockholm	F	11	52	Sydney	F	25	77				
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Buenos Aires	S	16	61	Dublin	S	13	55	Los Angeles	F	12	54	Washington	F	15	59								
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Dhaka	S	28	82	London	S	11	52	Osaka	S	25	77												
Delhi	S	28	82	Manila	F	22	72	Perth	S	25	77												
Detroit	F	12	54	Medan	S	26	79	Rangoon	S	28	82												
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Washington	F	15	59																				
Zurich	C	10	50																				



# FINANCIAL TIMES COMPANIES & MARKETS

Monday October 12 1992

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## IMI

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### INSIDE

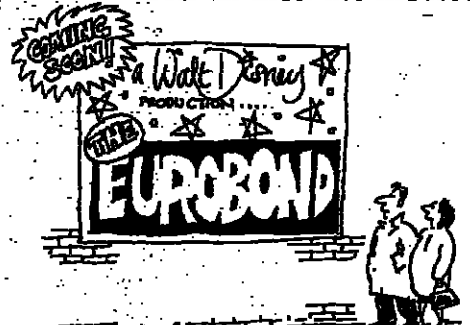
#### Alcoa drops 18% after falling prices

A fall in the price of aluminium pushed third quarter earnings of Alcoa, the world's largest producer of the metal, 18 per cent lower at \$62.2m, or 72 cents per share, down from \$75.9m, or 88 cents, a year earlier. Sales slipped to \$2.4bn from \$2.5bn. Page 17

#### Row at C&J Clark intensifies

The row over control of C&J Clark, Britain's biggest shoe manufacturer, intensified this weekend when five boardroom rebels wrote to shareholders urging them to vote against proposals to dismiss chairman Mr Walter Dickson and non-executive director Mr James Power. Page 16

#### First the bond... then the movie!



Walt Disney, the US entertainment company, launched a Eurobond issue with interest linked to its film revenues. However, the deal requires an understanding of the company not normally required of bond investors. "If you like the movie part of Disney equity and not the theme park part, then this offers the right exposure," said a banker. Page 18

#### Following Germany's steps

Mr Pierre Bérégovoy, the French prime minister, is being reminded of the extent to which the French economy is dictated by Germany. France cannot risk lowering its interest rates until the Germans do so. Last week French government bonds rallied slightly as fears of another attack on the franc receded and hopes rose that the Bundesbank will reduce interest rates. Page 18

#### Bank of Scotland in NZ takeover

Bank of Scotland is poised to complete its takeover of the Countrywide Banking Corporation of New Zealand after the last rebel institutional shareholder, National Mutual Association, agreed to accept the offer for its 5.5 per cent holding. Page 16

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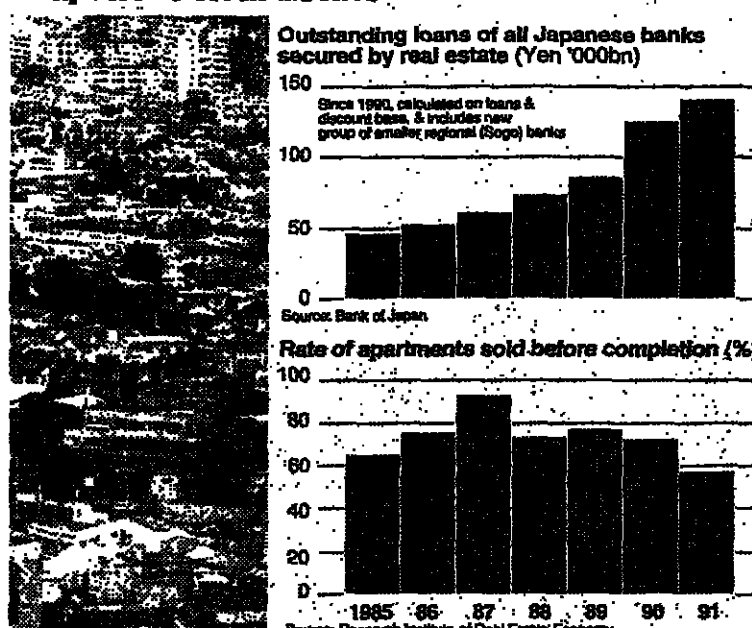
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A plan to relieve the burden of non-performing loans is near completion. Charles Leadbeater and Robert Thomson report

## Nameless body to save the public face of Japan's banks

### Japanese Real Estate



Institution with close links to a leading bank could create a crisis of confidence in the banking system. While the banks concede they are weighed down by the non-performing loans, they have remained confident that a crisis will not arise. As Mr Yoh Kurosawa, president of the Industrial Bank of Japan, Japan's top corporate bank, confidently suggests, banks don't go bust in Japan.

### 'Bankers are very unpopular now. We are like tax collectors in the days of Jesus'

dent of the Industrial Bank of Japan, Japan's top corporate bank, confidently suggests, banks don't go bust in Japan. But banks with bad loans are limited in their ability to provide new finance to corporate customers, who are now unable to tap the equity market for funds. The weakness of the banks has itself cast a shadow over the



stock market. Although the market recovered strongly in the summer from its lows of early in the year, it has started to look a little fragile in recent days. Japanese bankers insist that the scale of their problems is far less than that which caused the collapse of savings and loans institutions in the US. American experience has, however, been closely studied during the discussions in recent weeks over what form the land purchase agency should take.

### As the president of Industrial Bank of Japan suggests, banks don't go bust in Japan.

Sumitomo Trust, a leading trust bank, says the whole process could take as long as 10 years; the amount of property to be sold is estimated at ¥10,000bn. In carrying out this scheme, appearances are important in another way. The new body must be seen to be funded by the banks and not by the public. In reality, the Bank of Japan is

likely to increase the amount commercial banks can borrow from it at cheaper rates on the understanding that the funds are pumped indirectly into the new company.

As well as this indirect assistance, the banks would like tax concessions on write-offs from the Ministry of Finance. If things go terribly wrong, they would probably attempt to hold Mr Kichiji Miyazawa, the prime minister, to his statement that he favours the use of public funds to support the banks.

However, such support, for an industry popularly perceived to have pumped much money and air into Japan's financial bubble, would be very unpopular. Sumitomo Trust expects the body will be ready to begin taking on the troubled collateral by January, giving the banks plenty of time to shift assets off their balance sheets before the end of March. Standards set by the Bank for International Settlements (BIS) require them to have capital equal to 8 per cent of their assets on this date.

If all goes according to the banks' plans, the BIS ratios will be met, non-performing loans and unsaleable property will be removed from their books, and they will benefit from a hoped-for recovery of the Japanese economy, which would itself push up stock and land prices.

Such hopes may be overly optimistic. The banks admit that property market turnover is "dead", and concede that prices still have a way to fall. Mr Kurosawa at the IBJ forecast a further 10 per cent fall, but another IBJ official said perhaps "20 or 30 per cent".

The government has promised to increase its land purchases over the next year, but there are few other willing buyers at present. The big private buyers of the past, particularly developers and ambitious manufacturers, are drawing up their own reconstruction plans. Instead of a neat, quick solution, there is likely to be a more long-drawn-out consolidation of the banking system. Some smaller financial institutions may disappear, while the larger banks will have to ensure their profitability by cutting costs and improving their risk management.

And the new land purchase company may discover that it needs more than indirect government help. If the issue of direct government aid arises, there is likely to be an awkward public debate. As Mr Kurosawa says: "Bankers are very unpopular now. We are like tax collectors in the days of Jesus."

## Dan-Air rescue talks near D-Day

By Paul Betts, Aerospace Correspondent

NEGOTIATIONS between Mr Richard Branson and Dan-Air are expected to reach a head in the next 48 hours amid signs that another group has emerged as a potential rescuer for the troubled UK independent carrier owned by Davies & Newman.

Mr Branson, chairman of Virgin Atlantic Airways, is understood to have become increasingly reluctant to enter into a Dan-Air rescue operation because the airline's financial situation appears to be far worse than Mr Branson had earlier anticipated.

Earlier City of London estimates that the group's pre-tax losses this year would total £7m-£10m (£17m) have now been described as too low.

Mr Branson also appears to consider that any rescue of Dan-Air in association with Virgin would require a complete restructuring of the Dan-Air business cutting it back to its profitable core.

While negotiations between Virgin and Mr David James, the company doctor in charge of Davies & Newman, are continuing, there has been increasing speculation over the weekend that another company has expressed interest in Dan-Air.

One suggestion was that British Airways, which ended talks with Dan-Air last month, had decided to take another look at the Gatwick-based carrier.

BA said yesterday it never commented on this sort of speculation, but City of London analysts said it was unlikely the UK flag-carrier would be interested in reviving talks.

However, the same analysts suggested that one company possibly interested in forging an alliance with Dan-Air was the German group LTV, which bought the Thomas Cook travel chain last summer.

LTV, which is understood to be looking for investment opportunities in Britain, has also been rumoured as a possible white knight in the event of a hostile bid on Owners Abroad, the UK holiday group, from its UK rival Airtrons.

Dan-Air has also held unsuccessful partnership talks with British Midland, the independent UK carrier, and Air France.

### Mr Norman Lamont's

decision to add inflation targets to the pot pourri of measures now being used to determine UK monetary policy was given a lukewarm reception last week.

Some commentators, pointing out that inflation is a lagging indicator of economic conditions, have likened the chancellor's idea to steering the economy by using the rear view mirror.

Others, seeing how retail price inflation, excluding mortgage interest payments, fell to within its target range for the rest of this parliament of 1 per cent to 4 per cent within 24 hours of Mr Lamont's announcement, fear a Treasury public relations trick.

A third group admit that the chancellor's objective of bringing inflation to "2 per cent or less" by the end of the parliament is ambitious. However, they ask why it should be believed in the light of Britain's persistent failure to defeat inflation and the pound's recent exit from the European exchange rate mechanism.

But there are some positive things to be said for the new idea. Two other industrialised nations - New Zealand and Canada - have introduced inflation targets with some success.

Moreover, the government's inflation objectives are not a stand-alone policy. They will, if the Treasury sticks to its word, be subject to the discipline of increased accountability to parliament and the public at large.

The importance of this promised openness should not be underestimated. Government in Britain is obsessively secretive and the Treasury is one of the most secretive of Whitehall departments.

In his statement last Thursday, Mr Lamont said that if the government fails to achieve its inflation targets "it will have a duty to explain how this had arisen, how quickly it intended

## Lamont sets his sights on the inflation target

to get back within the range, and the means by which it would achieve this". He also said: "It will be important to explain clearly to parliament and the markets how we assess the progress being made towards the government's inflation objectives." Treasury officials understand this reference to assessing progress as giving parliament and the public the opportunity to hold the government to account for how it is achieving its inflation targets. Mr Lamont has conceded more

pany it "by a willingness to be open in explaining, to parliament and to the public at large, the influences on inflation and our responses to them".

Mr Lamont will have an opportunity to display how he views accountability later today when he testifies to the Commons Treasury and Civil Service Committee. By the end of November - after the chancellor's Mansion House speech, the Autumn Statement and publication of the next Bank of England quarterly bulletin -

### Economics Notebook

By Peter Norman

than the principle of obliging the government to explain a missed inflation target long after policy mistakes have been made.

Parliament, the press and the public should now expect the government to disclose in a timely manner what it thinks of developments in narrow and broad money supply, house prices and other asset prices, the exchange rate and all the other indicators it will use to guide policy. In turn, the Treasury and the Bank of England should expect pressure to improve the information flow if their account of events is unsatisfactory.

Certainly, the Bank seems to welcome such glasnost. Speaking in Cambridge last week, Mr Robin Leigh-Pemberton, the governor, said the best way of restoring confidence in economic policy was to accom-

it should be possible to assess how far the government is meeting its promises. Increased accountability in the UK will have to substitute for institutional disciplines available in other countries to make inflation targets effective.

New Zealand gave its central bank independence with effect from February 1990 so that it could pursue price stability as a statutory goal.

The salary of Mr Don Brash, the Reserve Bank's governor, has been linked to his ability to deliver stable prices, defined as an annual increase in the consumer price index of zero to 2 per cent by the end of 1993. Mr Brash responded by aiming to hit the target by the end of this year and - with inflation at around 1 per cent - he

is almost certain to succeed. The Bank of Canada does not enjoy such independence. But it has more operational freedom than the Bank of England. The Bank of Canada and the Department of Finance jointly announced in February 1991 that the annual increase in consumer price inflation should fall to 3 per cent by December this year and 2 per cent by December 1996. With core inflation currently around 1.7 per cent, Canada is well ahead of its targets.

Canada's experiences are probably more relevant to the UK than those of New Zealand. Britain and Canada are big economies: both import and export a similar proportion of their gross national product. Since Britain's departure from the ERM, both operate floating exchange rates and yet are part of large trading areas.

Mr David Dodge, Canada's deputy finance minister, says inflation targets have been a great success. "They are the bedrock on which Canada bases its monetary policy."

The targets, he says, have helped the government to explain and defend its policy and keep down wage increases.

In its recent annual survey of Canada, the Organisation for Economic Co-operation and Development said the publication of the targets caused a sharp drop in short-term inflationary expectations, particularly among businesses.

But Mr Dodge stresses that inflation targets need to be backed up by other policy instruments.

Canada has pursued a tough fiscal policy, including a legislated freeze on civil service salaries, for example. Mr Dodge also insists that floating exchange rates are essential if a country is to meet its inflation goals.

This last point should give Mr Lamont and the rest of the cabinet pause for thought, if, as reported, the government is aiming to return sterling to the ERM next year.

## Quarter of UK fund managers see no return to ERM

By Richard Gourlay in London

A QUARTER of Britain's leading institutional fund managers believe the UK will never return to the Exchange Rate Mechanism, according to a survey by Gallup for stockbrokers Smith New Court.

Since the UK's departure from the ERM, the institutions have also raised their forecasts for the 12-month inflation rate from 3 per cent to 4 per cent. The survey suggests scepticism for Mr Norman Lamont's new economic policy laid out at last week's Conservative Party conference.

More than half the investors believed the UK would return to the ERM but not within the next 12 months. Nearly a fifth thought re-entry would be after three months but within a year.

Fund managers have sharply increased their interest in investing in index-linked gilts. The survey showed a similar increase in fund managers intending to reduce their holdings of UK conventional gilts.

The biggest change in sentiment was towards UK equities. The size of the majority of fund managers intending to increase their UK holdings rose to its highest level since April.

However, the institutions have shaved their estimates of earnings per share growth in 1992 from 3.8 per cent to 3.2 per cent since the September survey.

One hundred institutions, which together handle funds worth £542bn (£665bn), took part in the survey.

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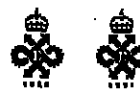
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## COMPANIES AND FINANCE

## Clark rebels under heavy fire

By Peggy Hollinger

THE ROW over control of C&J Clark, Britain's biggest shoe manufacturer, grew increasingly heated this weekend with a letter to shareholders dismissing accusations by boardroom rebels as "untrue and inaccurate".

In a scathing attack on the rebels, five directors - including two members of the founding Clark family - urged shareholders to vote against proposals to dismiss chairman Mr Walter Dickinson and non-executive director Mr James Power.

The letter claimed the four board rebels - all Clark family members - had "misused confidential information and made untrue and inaccurate statements... If they have done this as requisitionists, how would they behave if they controlled the company?"

A company spokesman denied reports that the family was holding peace talks at the weekend. Some 500 members of the Clark family hold more than 70 per cent of the company.

The letter to shareholders countered claims by the requisitionists that recommendations

in a consultants report dated 1993 had been ignored. This was a "red herring which disguises a straightforward attempt to gain board control", the letter stated. The company quotes the consultants, McKinsey, in 1991 as saying that Clarks had "performed creditably" against a difficult market background.

The five board members defended the corporate strategy directed by Mr Dickinson. They predicted that by 1995 the company would achieve cost savings of £12m a year from rationalisation in its retail business - which includes

Clarks, K. Shoes and Ravel - and £25m in manufacturing. An extraordinary meeting has been called for this Friday to decide the issue. The rebels are proposing two new board members, Mr Hugh Pym, an FTN journalist and a member of the Clark family, and Mr Michael Markham, a businessman.

It is believed that Electra Investment Trust, the venture capitalist group which is backing a possible bid approach by Mr Colin Fisher, a consultant, would hold back from any firm offer until the outcome of the egm.

## Firstland makes £5m move into packaging

FIRSTLAND Group proposes to buy Gelpack Industrial, a private industrial packaging company, for £4.8m under a reorganisation that will transform the USM-quoted oil and gas company into a packaging business listed on the main market, writes Walton Morris.

Firstland, suspended since September 15 pending the reorganisation, will change its name to Britton Group and fund the acquisition by a placement of 102m new ordinary shares with private and institutional investors to raise £5.1m before expenses. Mr Simon Beart, finance director, who with Mr Robin Williams, chief executive, led a management buy-in last March with the aim of diversifying into an industrial group with stable earnings, said Gelpack was involved in a low-volume, high-margin niche sector of a growing market.

It had been showing strong growth in pre-tax profit recently, jumping from £214,000 in the year ended June 30 1990 to £706,000 in 1991 and £1,055m in 1992. Turnover expanded from £7.93m to £11.03m and £11.55m.

Firstland will want to dispose of its remaining oil and gas business quickly, probably below the estimated book value of £3m for its operating oil and gas wells in Oklahoma and the Gulf of Mexico.

The reorganisation will include a capital reduction and elimination of the deficit on the profit and loss account.

Barring unforeseen circumstances, the directors intend to recommend a final dividend payable in mid-1993 for the year 1992.

For the first half Firstland reduced its loss from £455,000, which included a £285,000 exceptional charge, to £287,000 on turnover of £201,000 (£233,000). Losses per share were 0.34p (2.05p).

## M&amp;A Deals table

The Cross Border M&A Deals table will be published in tomorrow's edition.

## WMS raising £15m via share placing

By Peter Pearce

WMS Group is to raise about £15m in a placing of shares in the last week of November. The new shares will account for about 40 per cent of the enlarged share capital - the balance will remain with Mr Joe Moore, the chairman and founder, and his family. After the placing, the company will be valued at about £45m.

Originally Window Machinery Sales - though Mr Moore maintains that the company's initials stand for Work Means Success - WMS has grown into a designer, developer and distributor of window hardware and related domestic and industrial fasteners. It is now branching into silicones and sealants.

Almost all the company's products are sourced outside the UK - mainly in Taiwan, the Philippines and India. Wong Shi, the Taiwanese subsidiary, overseas all WMS' Far Eastern activities.

Mr Moore said that, despite the problems of the construction industry, replacement windows was a "buoyant market" and that he ran a "nice clean business". WMS has no debt and Mr Moore said the placing was to finance organic growth - the company has in the past few months moved into the decorative hardware and decorative sundries markets. "More product penetration is needed," he said.

The company employs 220 staff and operates from its national distribution centre which sits on an 11½ acre site in Brighouse, near Leeds, bought from Colnbrook, the collapsed home furnishings group, for £1.9m in 1989.

A prospective pie of between 11.5 and 15, with 3.5 the likeliest, has been forecast. WMS has predicted profits for 1992 of more than £3m post-tax, compared with £1.72m in 1991, on turnover of £23m-plus, against £20.2m. The company will pay dividends, Mr Moore said.

## Competition leaves Specialeyes in the red

SEVERE COMPETITION and moves to prime high street sites has been blamed by Specialeyes, the USM-quoted optical retailer, for a fall into pre-tax losses of £596,000 in the year to May 30, against profits of £201,000.

The company has developed a new strategic plan, as part of which three new directors have been appointed and Mr Andrew Noble, chairman, is being replaced by Mr Jim Power, an existing non-executive director.

Sales rose by 12 per cent to £16.6m but were at the expense of margins. They were affected by the recession and the uncertainty surrounding the General Election, particularly the commitment of the Labour Party to return to free sight tests which caused a severe fall in sales.

Losses per share came out at 3.13p (earnings of 2.04p).

## Bank of Scotland poised to complete Countrywide takeover

By Terry Hall in Wellington

BANK OF Scotland is poised to complete its takeover of the Countrywide Banking Corporation after the last rebel institutional shareholder, National Mutual Association, agreed reluctantly to accept the offer for its 5.5 per cent holding.

National Mutual had been fighting an acrimonious rear-guard struggle since May in an effort to force Bank of Scotland to pay more than NZ\$2.05 a share, saying the offer, which valued Countrywide at £40.2m,

was far too low. It believed the shares to be worth at least NZ\$2.40.

Two other dissident shareholders, Norwich Union and Colonial Mutual, surrendered last month. National Mutual said its struggle was weakened by the late acceptance of the offer, but it had considered challenging compulsory acquisition.

Bank of Scotland had sent dissidents a formal notice of compulsory acquisition, giving them until November 5 to accept, and claiming it had

acceptances for 91.2 per cent.

National Mutual said it was accepting because any legal action would have caused further uncertainties over the future of the bank. "Even if we had managed to retain the shares, their negotiability would have been limited."

Last year Countrywide incurred a pre-tax loss of NZ\$40.5m (£11.6m) for the year to June 30, against profits of NZ\$18.5m previously after bad debt provisions of NZ\$30.5m and a write off of NZ\$38m to purchase United Banking.

## Schroders considers Wertheim takeover

Schroders, the City merchant bank, confirmed yesterday that it is considering taking full control of Wertheim, the Wall Street securities house in which it has held a 50 per cent stake since 1986, writes David Barchard.

However, the bank denied that active negotiations for a cash sale had got under way. "The future of our relationship with Wertheim has been under discussion for some time, but there are no negotiations in progress," the bank said.

To acquire 100 per cent control of Wertheim, which made \$30m profits last year, would probably cost around \$100m.

## Butte warranty claim

BUTTE Mining, which is claiming damages of \$325m (£182.5m) in the US against more than 70 former advisers, directors and investors, is about to embark on another legal action, this time in the UK, writes Peggy Hollinger.

Mr David Lloyd-Jacob, chairman of Butte, said that the company intended to launch a warranty claim for more than \$500,000 over a company purchased in 1989.

Butte paid 9.2m shares for Gramco Zircon, a mining company allegedly holding cash resources which Butte desperately needed. The vendors were Mr Don Upright, Mr Neil Bradley and Mr CJ Deacon, a solicitor.

In the summer, Mr Deacon was involved in assisting pension fund trustees of Bellinghore £3.1m paid to one of his clients.

The purchase agreement for Gramco Zircon included warranties by the vendors, excluding Mr Deacon, that the company would have "not less than £1.5m standing at credit in the company's bank account". However, Butte received just £1.25m from Gramco Zircon's account.

Mr Deacon was paid 5m Butte shares as part of the Gramco transaction. The £1.25m appears to have been the proceeds of a placing of Mr Deacon's shares by TC Coombs, the now defunct stockbroker.

## Ramco shares double

SHARES OF Aberdeen-based Ramco Oil Services have more than doubled on market optimism over its involvement in a contract to develop a 1.4bn barrel Azerbaijan oil field in the South Caspian Sea, writes Walton Morris.

Since the deal to develop the Guneshli field was announced on October 1, the USM-quoted stock has doubled from 36p, to Friday's close of 74p.

Ramco, whose core activity is the supply of corrosion control and ancillary services to the oil and marine industries, will develop the field with Pennzoil, the US oil group.

Pennzoil will bear all development costs and operate the field while Ramco will enjoy a

share of the profits thanks to its early role in lining up the deal.

Ramco's share of profits will be 10 per cent in the initial stage rising to 17.5 per cent with a full participating interest after Pennzoil has recovered its costs.

Mr Stephen Remp, the 45-year-old American chairman and chief executive who founded the company, explained that the favourable terms to Ramco stem from its pathfinding role in securing the contract from the Azerbaijani government.

Current production in the Guneshli field was 130,000 barrels per day and should increase to 270,000 when the field was in full production.

## Optical Fibre System and International Gateway Russian Federation

## Prequalification Notice

Intertelecom Joint Stock Company, GN Great Northern Telegraph Co., Telecom Denmark Ltd, as purchaser will invite tenders for design, supply, installation and commissioning of the following:

An optical fibre cable between Khabarovsk and Nakhodka and transmission equipment for this cable link, including construction work.

A digital international gateway at Khabarovsk, including building work.

The contracts are very closely linked to the Russia-Japan-Korea Submarine Cable Project (RJK-K Cable System) of which the Ready For Service date is early 1995. Synchronisation of start up of operation of the RJK-K Cable System and of the landbased optical fibre cable system as well as of the international gateway is of utmost importance. The cable laying period is being influenced by the climatic conditions prevailing in the project region.

System specifications and requirements are as follows:

Optical fibre cable length approx. 900 km in total. Dispersion shifted and non-dispersion shifted fibres, attenuation - less than 0.24 dB/km, 8-12 fibres, cable laying in ducts and ploughing. Transmission equipment: 565/622 Mbps line equipment to be terminated at Khabarovsk at 2 Mbps level, and at Nakhodka at 140 Mbps level.

Digital International Gateway; automatic operation with operator assisted service; Signalling systems: CCITT N5, N7 and R-2D for international circuits; IVF and 2VF for long distance (analogue) domestic circuits. Call charging: centralized, toll ticketing. Interwork with local networks. Capacity: 4,000 international circuits, 2,500 long distance circuits and 3,200 local lines (remainder to be clarified).

The contracts are expected to be financed in part by the European Bank for Reconstruction and Development. The award of contracts is expected in the second quarter of 1993 following competitive

tendering open to prequalified companies and consortia. Civil works are to be subcontracted to the construction department/subsidiary of A/O Intertelecom. The ability to implement both contracts within the above timeframe will be an important tender evaluation criteria.

Individual companies and consortia who have the capability to complete these major contracts and who wish to be considered for prequalification are invited to submit a capability statement containing:

- company profile including type and size of the company, and financial statements for the last 2 (two) years;
- details of similar projects completed in the last 5 years;
- current contracts being executed and future commitments, by value and completion date;
- ability to perform the work as described above; and
- experience in Russia, CIS-countries or other countries in Eastern Europe.

Companies and consortia may apply for prequalification for one or more contracts. Preference shall be given to a combined offer. Prequalification submissions should be submitted separately for each contract.

Five (5) copies of capability statements should be forwarded to the following addresses:

INTERTELECOM (3 copies)  
Delegatskoy st. 5, Moscow  
103091, Russia  
Tel: 7 095 292 71 27,  
Fax: (+7095) 924 70 62  
Telex: 412425 INTEC SU

Telecom Denmark Ltd. (2 copies)  
Network Division  
Telegade 2, DK-2630 Taastrup, Denmark  
Tel: (+45) 42 52 91 11  
Fax: (+45) 42 52 93 31  
Telex: 229999 TELCOM DK

The deadline for submission of capability statements is November 12, 1992.

Companies and consortia seeking further information should contact Mr. V. Kirichenko, Intertelecom, or Mr. P.B. Olesen, Telecom Denmark, at the above addresses. Prequalified bidders will be invited to prepare their bids in accordance with tender documents to be issued in the second part of November 1992.

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The interest amount payable on 8th January, 1993 will be £2,304.71 in respect of each £100,000 denomination.

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8th October, 1992

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FT SURVEYS

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## COMPANIES AND FINANCE

## Merrill to advise IRI on sale of bank

By Haig Simonian in Milan

IRI, the Italian state-owned holding company which is privatising some subsidiaries, has appointed Merrill Lynch, the US investment bank, to advise on the sale of Credito Italiano.

The surprise decision to sell Credito Italiano, Italy's sixth-largest bank, was announced by the government last month. But no indication was given as to the timing or method of the sale. Analysts now expect the disposal of part or all of IRI's 67 per cent stake to take place via a trade sale to a group of outside buyers, probably around the year-end.

In spite of the government's enthusiasm for increasing private share ownership, the likelihood of a public placement of IRI's shares has decreased owing to the current depressed value of the bank's equity. Credito Italiano is now capitalised at around L3,000bn (\$1.61bn), against an actual value estimated by senior managers at between L7,000bn and L10,000bn.

The high price has also made a straight sale to a single buyer less probable. A transfer of ownership to a foreign financial institution may not receive the Bank of Italy's blessing, while the number of banks which could afford to buy Credito Italiano is already limited.

Hence analysts expect at least part of IRI's shares to be bought by a "hard core" of private-sector Italian investors. Familiarity with the bank and the domestic financial scene could persuade such buyers to pay a substantial premium over current market levels. Another part of IRI's stake might be floated simultaneously, or subsequently.

IRI said it would be up to Merrill Lynch to recommend the best procedure for the sale to maximise the proceeds, while "respecting the market and the interests of Credito Italiano". A mandate for valuing the bank, to take place after Merrill Lynch makes its recommendations, may be awarded to another institution.

## Minebea forecasts first loss due to NMB burden

By Robert Thomson in Tokyo

MINEBEA, a leading Japanese machinery maker, has forecast consolidated pre-tax losses of ¥7bn (\$57.4m) for the year to September - the first loss for the world's foremost maker of miniature bearings since its founding in 1961.

The company blamed the turnaround - from taxable profits of ¥7bn the year before - on losses at its semiconductor subsidiary, NMB Semiconductor, and on the fall in the Tokyo stock market, which is likely to result in paper losses of about ¥2.8bn.

Like many Japanese industrial companies, Minebea had relied on the stock market to boost earnings during the late 1980s, but the continuing weakness of the market has forced these companies to book losses on their holdings.

Consolidated sales are likely to total ¥270bn, down from a previous estimate of ¥280bn and last year's ¥285.4bn, while the company is expecting net

losses of ¥13.5bn, compared with profits of ¥888m last year.

NMB, expecting losses of about ¥12bn, has become a burden for Minebea because of the severe competition in the semiconductor market, and the company is planning to shift away from the production of standard memory chips to application-specific chips.

But competition in the market is also severe, and the cost of keeping up in the semiconductor sector is putting

extra pressure on Minebea when sales of core products have slowed in tandem with the Japanese economy.

The forecast for parent company profits was revised down to ¥8.5bn from ¥9.5bn on sales of ¥200bn, down from ¥207bn. Net profits were revised down to ¥2.7bn from ¥4.8bn, and the parent is expecting to post book losses of ¥1.5bn on its securities holdings.

Minebea intends to pay an annual dividend of ¥6, down from ¥11.75 last year.

## First half reverse for Wagons-Lit

By Andrew Hill in Brussels

NET profits at Wagons-Lits, the Franco-Belgian tourism group, dropped to BF264m (\$9.28m) in the six months to June 30 from BF762m a year earlier.

But before exceptional gains the company returned to the black with profits of BF121m, against losses of BF227m.

The group said the travel agency and restaurant operations had turned in par-

ticularly good results, although the mediocre economic climate continued to hold back the hotel, railways and car-hire subsidiaries.

The company warned against reading too much into the figures because of the seasonal nature of its business. But it said it was expecting a continued improvement in the second half of the year.

Turnover increased to BF745.8bn from BF741.2bn, of which the largest part came

from the restaurant business - up to BF15.5bn from BF14.1bn. Travel agency sales rose to BF13.2bn from BF10.1bn, while hotels generated turnover of BF7.17bn compared with BF6.91bn.

Wagons-Lits is controlled by Accor, the French hotel group, which took over the company a year ago. Minority shareholders in Wagons-Lits are still fighting a legal battle to force Accor to increase its offer price to all shareholders.

## Worms expansion to go ahead despite fall

By Alice Rawsthorn in Paris

WORMS, the French holding company with interests in insurance, shipping and luxury goods, sustained a sharp fall in first-half net profits to FF379m (\$75.3m) from FF1.11bn a year earlier, because of the downturn in the property market.

Despite the profits downturn,

Worms is pressing ahead with expanding its insurance business by concluding a cross-shareholding agreement between Athena, its insurance subsidiary, and Württembergische, a German insurer.

Under the deal Athena will hold 5 per cent of Württembergische which will take 5 per cent of the French company.

The Württembergische deal is the latest in a series of alliances between French and German insurance groups. Assurances Générales de France has built up a sizeable holding in Achamer & Münchener, while Union des Assurances de Paris is in talks with France's Suez group to acquire an interest in Colonia, another German insurer.

## Creditor banks block KIO's debts move

By Tom Burns in Madrid

THE Kuwait Investment Office's attempt to extricate itself from its large and haemorrhaging property interests in Spain has met with a blanket refusal from creditor banks to accept a debt-for-equity swap.

This development has brought Prima Inmobiliaria, a KIO-controlled property company, close to bankruptcy in what would be the second crash of a KIO Spanish asset in less than three months. In July Ercros, KIO's big Spanish chemicals group, went into receivership owing more than Pta200bn (\$2bn).

The KIO faces an additional problem with Prima, which has debts of Pta57bn. At issue is the extent of KIO's holding in the property company and this dispute brings to the fore a row between the present and former managers of KIO and its Spanish investment arm, Grupo Torras.

Grupo Torras acknowledges that a 32.45 per cent holding in Prima is contested by the banks which claim its actual equity could be in excess of 60 per cent. This higher figure takes into account the stakes in Prima of the two men who masterminded the growth of Grupo Torras - Mr Fouad Jafar, KIO general manager until 1980 and Spanish financier Mr Javier de la Rosa, who severed his connections with KIO earlier this year.

Grupo Torras says it is not responsible for such shareholdings while the banks claim they were all brought together at the time the loans were made to Prima.

Grupo Torras's new management is investigating the business dealings of Mr Fouad Jafar, Mr de la Rosa and their associates in the KIO's investment drive into Spain.

The Italian financier Mr Carlo Bonomi, chairman of the Saffa paper group which owns 5.77 per cent of Prima, resigned from Prima's board last week alleging that Grupo Torras's shareholding in the property company was greater than had been publicly stated.

## Weak metal price hits Alcoa's third quarter earnings

By Laurie Morse in Chicago

A FALL in the price of aluminium has left third-quarter earnings of Aluminum Co of America (Alcoa), the world's largest producer of the metal, 15 per cent lower at \$62.2m, or 72 cents per share, down from \$75.3m, or 88 cents, a year earlier. Sales slipped to \$2.4bn from \$2.5bn.

For the first nine months earnings fell by 58 per cent to \$107.6m, or \$1.34 a share, from \$254.1m, or \$2.97. A large part of this fall was due to extraordinary second-quarter losses and special charges of \$104.7m, or \$1.22 per share, relating to debt restructuring and the sacking of about 2,500 employees. Excluding the special charges, Alcoa's 1992 earnings to date came to \$212.3m, or \$2.48 a share.

The rest of the slide in nine

month earnings was due to lower prices for alumina, ingot, and most fabricated products, the company said.

Mr Victor Lazarovici, of S. G. Warburg in New York, said the results were "surprisingly strong". He pointed to the cost reductions, and noted that Alcoa's realisations from manufactured products rose to \$1.38 a pound, up from \$1.33 in the second quarter, and \$1.30 in the first.

As expected, the company's aluminium product shipments fell in the third quarter, to 875,000 tonnes, from 726,000 a year earlier.

The third-quarter earnings were struck after unfavourable foreign exchange adjustments of \$8.1m compared with \$7.4m. Alcoa's stock closed down 1/4 at \$94 1/4 on Wall Street after the results were released on Friday.

## CRA restates accounts and ends ASC dispute

By Kevin Brown in Sydney

CRA, the Australian resources group, has restated its 1990/91 accounts after settling a long-running dispute with the Australian Securities Commission (ASC) over accounting practices.

The ASC queried CRA's treatment of several items as extraordinary rather than abnormal, including a A\$134m (US\$95.7m) writedown of downstream aluminium businesses and a A\$159m transfer of surplus pension contributions. CRA said it believed the treatment was acceptable under Australian accounting

standard AASB 1018. However, the group has accepted the ASC's view that the standard "is capable of other interpretations".

The effect of the restatement is to increase CRA's net profits after abnormal items to A\$398m from A\$350m. However, the bottom-line losses after extraordinary items remains unchanged at A\$34m.

CRA also released restated results for Comalco, its 67 per cent-controlled aluminium subsidiary. Comalco's net profits, after abnormalities of A\$27m, became net losses of A\$67m, but the bottom-line losses remain unchanged at A\$67m.

## Telecom NZ names new chief

By Terry Hall in Wellington

TELECOM Corporation of New Zealand, which is controlled by Bell Atlantic and Ameritech, has announced the appointment of Mr Roderick Deane as chief executive and managing director.

The appointment has caused widespread surprise. Mr Deane, who was formerly chief economist and deputy governor of the Reserve Bank of New Zealand, has headed Electricorp Corporation, the state enterprise, since 1987.

## NEWS IN BRIEF

## Hewlett to cut 2,000 jobs in US

HEWLETT-Packard, the US computer group, plans to cut 2,000 jobs, including 2,000 in the US, through a voluntary severance incentive programme, Louise Kehoe reports from San Francisco.

A fourth-quarter charge of about 40 cents a share will cover the cost of programme.

MOODY'S, the US rating service, has upgraded the long-term debt of media group News Corp subsidiaries from B1 to B2 for senior unsecured debt and from B3 to B1 for subordinated debt. Preferred stock has been upgraded from B3 to B1, Alan Friedman reports from New York.

Moody's also assigned a B2 rating to News America's proposed \$1m of senior notes and debentures.

THE board of South Korean steelmaker Posco has elected vice-chairman Mr Hwang Kyung-ro as chairman, John Burton reports from Seoul.

Mr Hwang has been with the company since it was set up in 1968. He replaces Mr Park Tae-joon, who resigned last week for political reasons.

HAFNIA Holding of 1992, the new holding company for Danish insurer Hafnia which went into payment suspension in August, continues to bleed, Hilary Barnes reports from Copenhagen.

The value of assets it took over from the original Hafnia, including stakes in Baltica, the Danish insurer, and Skandia, of Sweden, have fallen to Dkr3.2bn (\$559m) from Dkr5.9bn when it was set up.

LAWSON Mardon, the Canadian packaging group, has acquired Cartonajes Sumer, one of Spain's largest packaging companies, Bernard Simon reports from Toronto.

Lawson is paying C\$13.2m (US\$10.5m) cash for Sumer plus a C\$61.5m non-interest bearing subordinated bond. The seller is Cragnotti & Partners Capital Investments, the Italian investment group, Lawson's controlling shareholder since early 1991.



## Sime Darby Berhad NOTICE OF MEETING

NOTICE IS HEREBY GIVEN that the Fourteenth Annual General Meeting of Sime Darby Berhad will be held at the Pacific Ballroom, Pan Pacific Hotel, Jalan Putra, 50350 Kuala Lumpur, Malaysia on Saturday, 7th November 1992 at 11.30 a.m. for the following purposes:-

To receive and adopt the Directors' Report and the Accounts for the year ended 30th June 1992 and the Auditors' Report thereon. (Resolution 1)

To declare a final dividend for the year ended 30th June 1992. (Resolution 2)

To elect the following Directors:-

Martin Smith Berry (Resolution 3)

Haroen Al Rasjid (Resolution 4)

Anand Panyarachun (Resolution 5)

David Li Kwok Po (Resolution 6)

To consider and, if thought fit, pass the following Resolution as a Special Resolution pursuant to Section 129(6) of the Companies Act, 1965:-

"That pursuant to Section 129(6) of the Companies Act, 1965, YABhg Tun Ismail bin Mohamed Ali be re-appointed Director of the Company to hold office until the conclusion of the next Annual General Meeting". (Resolution 7)

To re-appoint Price Waterhouse as auditors of the Company and to authorise the Directors to fix their remuneration. (Resolution 8)

Kuala Lumpur  
12th October 1992

By Order of the Board  
Martin G. Manen  
Secretary

Note:  
Any member of the Company entitled to attend and vote at this meeting is also entitled to appoint one or more proxies to attend and vote in his stead. A proxy need not be a member of the Company.

## Notice to the Warrant Holders of TAKA-Q CO., LTD.

(the "Company")  
Bearer Warrants to subscribe for shares of common stock of the Company

Issued in conjunction with  
U.S. \$100,000,000  
3 1/2 per cent Guaranteed  
Bonds due 1992

Adjustment of  
Subscription Price

Notice is hereby given pursuant to Condition 7 of the Terms and Conditions of the Warrants that as a result of the issuance of 5,710,000 shares of common stock of the Company on 22nd September, 1992 at the issue price per share of Yen 580 determined on 27th August, 1992, being less than the current market price per share of Yen 859.30 as at the date of such determination, the Company has adjusted the Subscription Price of the captioned Warrants as follows:  
Subscription Price before adjustment: Yen 2,390.80  
Subscription Price after adjustment: Yen 2,384.80

Effective Date of the adjustment: 22nd September, 1992 (Japan time)

TAKA-Q CO., LTD.  
By: The Bank of Yokohama, Ltd.  
as Principal Paying Agent  
Dated 12th of October, 1992

## Correction notice

C.A. La Electricidad de Caracas, S.A. (LA-ELEC) U.S. \$200,000,000 Floating Rate Bonds due 2003 Series A-1 U.S. \$13,000,000 Floating Rate Bonds due 1997 Series A-2 U.S. \$23,247,000 Floating Rate Bonds due 1998 Series B-1 U.S. \$13,898,000 Floating Rate Bonds due 1994 Series B-2 U.S. \$18,242,000 Floating Rate Bonds due 1995 Series B-3

In accordance with the provisions of the Bonds, notice is hereby given that for the interest period from September 30, 1992 to December 31, 1992 the Bonds will carry an interest rate of 4.1875% per annum, interest calculated on each U.S. \$1,000 nominal amount at a rate of 20/32, interest payable on December 31, 1992 equal to interest of the appropriate amount remaining outstanding for each series is as follows:

Series B-1 will amount to U.S. \$8,010,558 per U.S. \$1,000 nominal amount of which U.S. \$400,000 remains outstanding.  
Series B-2 will amount to U.S. \$8,777,778 per U.S. \$1,000 nominal amount of which U.S. \$777,778 remains outstanding.  
By: The Chase Manhattan Bank, N.A.  
Agent Bank  
October 12, 1992

## ALUMINIUM

The FT proposes to publish this survey on October 28 1992, from its printing centres in Tokyo, New York, Frankfurt, Roubaix and London. It will be read by senior business and government officials in 160 countries worldwide. If you want to reach this important audience, please call Anthony G. Hayes Tel: 021-454 0922 Fax: 021-455 0569 George House, George Road, Edgbaston, Birmingham B15 1PO

## FT SURVEYS

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## SABRE VIII INTERNATIONAL LIMITED

JPY5,000,000,000  
Floating Rate Secured  
Notes Due 1993

For the 3 months period 6th October, 1992 to 6th January, 1993 the Notes bear the interest rate of 4.00%. JPY1,022 will be payable from 6th January, 1993 per JPY1,000,000 principal amount of Notes.

Yamichi International  
(Europe) Limited, Agent Bank







## INTERNATIONAL CAPITAL MARKETS

## INTERNATIONAL EQUITIES

## Companies find the gloss has faded from foreign listing

ARE foreign listings going out of fashion? During the 1990s - when securities markets were meant to go "global" - getting a listing abroad was all the rage.

Investors around the world wanted to buy shares in foreign companies, and the theory so what better way to sell shares to them than list on their local exchanges?

For many companies, however, this proved expensive and time-consuming. Like many theories of the globalisation era, experience has shown it to be overly simplistic. Recent experience suggests the high-water mark of foreign listings has passed. In London the number of foreign companies seeking a listing peaked at 84 in 1990, falling to 38 in 1991. Last year there were 20 and this year far fewer.

There is a steady flow of companies delisting, on the other hand. That may be because of merger or takeover or because the amount of trading did not live up to the companies' hopes. Whatever the reason, at 533 the number of overseas listed companies could be past its peak.

This phenomenon is not restricted to London. UK companies are pulling back from foreign listings. Aegia, a media buying company, last week said it was giving up its listings in Paris and New York, to save itself £250,000 a year in compliance costs.

Tokyo, meanwhile, suffered the indignity last month of losing five big foreign listings, including GM, Philips and News Corp. It is not too hard to see why these companies' ambitions were frustrated. Most foreign shares are bought by institutions and these investors generally have access to a foreign company's domestic market.

The replacement of floor-trading by screens, the greater flow of information internationally and the advent of broker-dealers with sales forces spanning the globe means companies no longer have the same need to list on foreign markets. A second reason is that liquidity has not developed in most off-shore markets.

It turns out that foreign investors value liquidity, and the chance to trade at prices determined by

domestic investors, more than they value the ability to trade when domestic markets are shut or the convenience of having foreign companies sitting alongside domestic ones on local exchanges.

Foreign listings are not about to vanish. They are still used by consumer product companies and others for marketing reasons, for instance. For companies wanting to raise money, rather than just create a new market for their shares, it may be useful to go through the disciplines of complying with local prospectus requirements.

That is especially true in the US, the world's largest domestic capital market. Compliance with Securities and Exchange Commission regulations and US accounting practices is a stiff requirement which many companies are prepared to fulfil - even though there is now a growing private market for companies which are exempt under Rule 144a.

Unless and until the SEC relaxes its disclosure requirements, this is likely to remain the case.

Richard Waters

## INTERNATIONAL BONDS

## Hybrid production from Walt Disney

EUROBOND investors were last week offered a new type of debt/equity hybrid, when Walt Disney, the US entertainment company, launched a bond issue with interest linked to its film revenues.

More than half the deal is being placed in the US, under a Rule 144A option. With US interest rates at a low point, US insurance companies, no longer able to gain double digit coupons even in the junk bond market, are particularly hungry for the potential yield the structure offers.

However, the deal, which was extensively marketed prior to launch, requires an understanding of the company not normally required of bond investors.

"If you like the movie part of Disney equity and not the theme park part, then this offers the right exposure," said one banker.

The \$400m Eurobond issue of senior participating notes due 1999 pays interest of 7 1/2% per cent for the first 18 months and 1 1/4% per cent thereafter. In addition, payments of contingent interest will be made if film revenues generated by a \$400m portfolio of live action films exceed \$800m over the life of the notes.

Subsequently, eligible revenues are split with the company, up to a maximum of \$240m.

Thus interest payments will fall in a range of 3 per cent to 13 1/2 per cent, according to Citicorp. The deal is arranged by Citicorp Investment Bank, with US placement arranged by Lehman Brothers.

Revenue participation is already an established part of film financing. Loans with profit participation for lenders developed from the traditional means of financing through limited partnerships. The latest deal is a public offering of a structured transaction which works on the same principle as these loans with profit participation.

For Disney, the deal also has a strategic goal. The company is cash rich, and could use its internal cash flow to finance its films. However, the structure of the deal - which means that interest costs fall and rise in line with revenues - will have the effect of smoothing out its earnings profile. This is desirable since Wall Street marks down shares with a volatile performance.

Tracy Corrigan

Anthony Harris

## The down-sizing of Great Britain Plc



INDEXED bonds are the investment flavour of the month. They may look boring, but they have one great merit: they offer all-risks anti-Tory insurance. If our future is to be

slump, real interest rates will fall; if we get the traditional inflationary dash for growth, investors are still covered. There is even a bonus: as indexed issues pile up, the market is at last gaining real liquidity. This alone may help to drive yields down further. Indexed will be a bad choice only if we can expect an ordinary cyclical recovery.

This seems at best an outside chance, because in Brighton last week the Tories lived fully up to their old name - the stupid party. Patriotism, clearly, is the last refuge not only of scoundrels, but of fools. We were left with foreign policy of bulking our way into Europe, an economic policy of blind faith in men of proved poor judgment, and a government not only facing recession, as most are, but with not the ghost of an idea of what to do about it. On the contrary, it seems bent on making a bad situation worse.

One example must suffice: the apparent decision, in the name of public expenditure control, not to build a Jubilee Line extension to Docklands. This will have an effect not only on the PSBR, but on the banks, which will have to make further large provisions against their Docklands book. This loss of capital can only be met by further attempts to downsize bank balance sheets: by calling in loans, and refusing new ones, and by squeezing surviving borrowers for more revenue.

These are the very actions which have already produced the worst downturn for a generation. Has any official warned ministers about this? From the Bank, very possibly; but from the treasury, probably not. There has been no sign yet in what ministers say, or more significantly in what they do, that they understand the financial forces which drive debt deflation. The Fed knows about

them, and so do the Japanese and Australians; but not Mr Major and his backward-walking crew. The one implied hope that was left was that sterling devaluation would enable the UK to enjoy more than its share of a recovery initiated by wiser policies in other countries. But this seems unlikely. The only big reflation is planned in Japan; but Japanese demand for imports is so low this will have little impact. So far as the UK is concerned, fiscal deflation in Germany, Italy, and Sweden, with its depressing impact in neighbouring countries, will more than outweigh whatever Tokyo may do.

This leaves the US. Assuming that Governor Clinton does nothing disastrous, a change of regime and of policies can be expected there. The new policies will include a public investment stimulus on New Deal lines, which is possible because the US fiscal rules, unlike British, allow investment spending to be counted off-budget. With a friendly Congress, an effective attack on Washington waste is also possible. This is a promising approach; and since any real US recovery is also likely to trigger a strong dollar recovery, the international impact will be truly helpful. Don't rush to buy equities, though. Investment spending always has a lumbering take-off; and Mr Clinton's record is that of a cautious man. Wall Street would look attractive, were it not for the clear risk of a crash between now and lift-off. London is still caught in a trap of ever-downward expectations.

In London, the only hope lies in interest rates. The anti-inflationary rhetoric in Brighton makes cuts likelier than not. This is the normal cover story of those about to relax monetary policy, as Mr Paul Volcker memorably showed in 1982. His huge interest rate cuts were prefaced by an anti-inflationary lecture so fierce it frightened the bond markets. But can any plausible cuts offset the government's determination to deflate at the bottom of a recession, while resisting the deep devaluation which worked this trick in 1982? Indexed still look the best sterling bet for the cautious. For bold pessimists, conventionals.

## NEW INTERNATIONAL BOND ISSUES

Borrowers	Amount m.	Maturity	Av. life years	Coupon %	Price	Book runner	Offer yield %
<b>US DOLLARS</b>							
Chiyoda Corp (J)	270	1996	4	1.5	100	Nomura Int.	-
Citizen Watch Co (J)	200	1996	4	1.5	100	Nikko Europe	-
Shimizu Corp (J)	150	1996	4	1.5	100	Daiwa Europe	-
Kansai Int. Airport Co	200	1999	7	8.25	99.5	Bank of Tokyo CM	6.286
Tokai Electric Ind (J)	100	1996	4	1.5	100	Daiwa Europe	-
Ashinaga (J)	200	1996	4	(K)	99.88	UBS P&D	-
Walt Disney Co (J)	400	1999	7	(K)	101	Citicorp/Lehman	-
<b>YEN</b>							
Republic of Finland	750m	1996	5.5	5.25	99.35	ISJ Int.	5.382
Jets Int. (J)	40m	1996	4	(F)	100.3	Mitsubishi Fin.	-
Kumagai Gumi Co.	700m	2000	7.25	5.75	101.375	Daiwa Europe	5.510
<b>D-MARKS</b>							
Citizen Watch Co (J)	100	1996	4	4	100	Bayerische LBK	-
UIG Finance	400	2002	10	7.825	102.25	Trinkaus & Burkhart	7.300
Zukun Inc (J)	150	1996	4	4	100	Daiwa (Deutsch.)	-
Kansai Int. Airport Co	12	1997	5	(G)	100	Fuji BK (Deutsch.)	-
Sarofim	200	2002	10	7.5	101.125	Deutsche Bank	7.337
BNL (J)	75	1995	3	(F)	99.9	Hesse Newman	-
GECC (J)	50	1997	5	7.75	102.6	M. Stanley/SEV	7.105
Bank of Tokyo (Cur.)	50	1996	4	7.75	101.4	Bank of Tokyo (Deutsch.)	7.339
<b>STERLING</b>							
Britannia Bldg Soc (n)	50	-	13	107.125	Hoare Govett Corp. Fin.	-	13.000
<b>FRENCH FRANCS</b>							
European Inv. Bank	2bn	2002	10	8.75	98.84	Société Générale	8.900
Crédit Local de France (J)	1.5bn	2002	10	8.75	99.37	Crédit Lyonnais	8.972

## FT CONFERENCE

## FINANCIAL REPORTING IN THE UK

London, 26 November

The Accounting Standards Board's proposals for the treatment of off-balance sheet finance and capital instruments, mergers and acquisitions, goodwill, the operating and financial review and the profit and loss account will be reviewed by Mr Andrew Lennard and Mr Allan Cook from the Accounting Standards Board, Mr P Raymond Hinton of Arthur Andersen, Mr Graham Stacy of Price Waterhouse and Mr Nigel Stapleton, Chairman of the Technical Committee, 100 Group of Finance Directors.

## MANAGING FINANCIAL RISKS

London, 30 November &amp; 1 December

The workshop is an intensive, practical course aimed at those who wish to understand the principles and practices of financial risk management. It combines comprehensive technical reference material with an interactive format, case studies and worked examples.

## VENTURE FORUM EUROPE '92

London 2-4 December

Co-sponsored by the Financial Times and Venture Economics, the Forum brings together an expert speaker panel to review the opportunities for venture capitalists in a rapidly changing European environment. Forum sessions will focus on performance measurement, the need for investor relations in venture capital, direct investments by institutions, exit strategies and succession problems in European owner-managed businesses.

## THE FOURTH

## FT PETROCHEMICALS CONFERENCE

London, 8 &amp; 9 December

This year's conference will focus on restructuring and rationalisation, consider the challenges of making operations more competitive and discuss the role of mergers, acquisitions and strategic alliances. Speakers taking part include: Mr Ronnie Hampel, Chief Operating Officer, Imperial Chemical Industries; Mr Peter Kwant, Vice President - European Petrochemical Division, Shell International Chemical Company; Mr Stephen Pettit, Chief Executive Petrochemicals Division, BP Chemicals and Dr Italo Trapasso, Chairman and CEO, Montecatini.

## WORLD PULP AND PAPER

London, 14 &amp; 15 December

The conference arranged by the Financial Times in association with the Confederation of European Paper Industries will bring together a distinguished panel of international industry leaders to share their views on the long-term prospects for the industry and to assess how corporate strategies are changing in a more complex and competitive environment. New horizons and new opportunities opening up for the future will also be assessed. Speakers include Dr Bo Berggren of STORA, Mr Alain Soules of Arjo Wiggins Appleton, Mr Erling S. Lorentzen of Aracruz Celulose, Mr Dick Eykel of N.V. Royal KNP, Professor Edward Akim of the All-Russian Pulp and Paper Research Institute and Mr H C Bowen Smith of Dillon, Read & Co.

All enquiries should be addressed to: Financial Times Conference Organisation, 102-108 Clerkenwell Road, London EC1M 5SA. Tel: 071-251 9321 (24-hr answering service) Telex: 27347 FTCONF G. Fax: 071-251 4686.

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## INTENSIVE TECHNICAL ANALYSIS TRAINING COURSES

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## ITALIAN TECHNOLOGY AND INDUSTRY

The FT proposes to publish this survey on October 12 1992. The above survey will be distributed to 160 countries worldwide including Italy. In Europe 92% of the professional investment community regularly read the FT. If you want to reach this important audience, please contact: (in Italy) Elisabetta Tressio

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\*Data source: The Professional Investment Community Worldwide 1991/1992 (WPII)

## FT SURVEYS

## BusinessWeek

## This week's topics:

Germany: Ready For A Rate Cut?

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Bargains Galore In The PC Price War

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## Standard Chartered

## Standard Chartered PLC

US\$400,000,000 Undated Primary Capital  
Floating Rate Notes

In accordance with the provisions of the Notes, notice is hereby given that for the Interest Determination period from 13th October 1992 to 13th November 1992 the Notes will carry interest at the rate of 3.4375 per cent per annum.

Interest accrued to 13th January 1993 will amount to US\$29.60 per US\$10,000 Note and US\$296.01 per US\$100,000 Note.

Chartered WestLB Limited  
Agent Bank



## WORLD STOCK MARKETS

## CANADA

[illegible]

## INDICES

NEW YORK DOW JONES										1992				1991			
	Oct 7	Oct 8	Oct 9	Oct 10	1992		Since compilation	1992		Oct 7	Oct 8	Oct 7	Oct 8	1991			
					HIGH	LOW		HIGH	LOW					HIGH	LOW		
Industrials	3136.56	3176.63	3152.25	3178.19	3413.21	3136.96	3413.21	41.26	41.26	AUSTRALIA							
					41.26	41.26	41.26	41.26	41.26	All Imports (Oct 1/89)	1466.2	1465.8	1455.4	1454.3	1464.56 (2/89)		
Home Bonds	102.46	102.54	102.47	102.52	103.20	102.41	103.20	54.99	54.99	Exports (Oct 1/89)	638.0	640.9	632.7	632.5	726.28 (3/7)		
Transport	1219.56	1244.33	1238.49	1253.80	1389.01	1219.56	1389.01	169.45	169.45	Alumina							
Utilities	214.76	216.07	215.57	216.14	226.59	214.76	226.59	11.83	11.83	Domin. Acker (9/12/89)	328.77	330.39	319.56	319.17	406.57 (2/89)		
					11.83	11.83	11.83	11.83	11.83	Topical (Oct 2/91)	776.18	774.12	771.12	768.82	1079.43 (2/89)		
					226.59	214.76	226.59	11.83	11.83	BELGIUM							
					226.59	214.76	226.59	11.83	11.83	Belco (1/91)	1089.27	1089.27	1077.15	1068.55	1235.40 (2/89)		
					226.59	214.76	226.59	11.83	11.83	DENMARK							
					226.59	214.76	226.59	11.83	11.83	SEDEX (3/89)	255.10	255.35	254.73	258.02	366.21 (2/7)		
					226.59	214.76	226.59	11.83	11.83	FINLAND							
					226.59	214.76	226.59	11.83	11.83	RCA Econ (2/12/89)	607.69	613.6	612.2	603.1	935.90 (2/89)		
STANDARD AND POOR'S										FRANCE							
Composite 1	402.86	407.75	404.25	407.18	425.27	394.50	425.27	30.77	30.77	Oct 1/89 (1/89)	449.76	449.76	441.70	434.74	555.93 (2/89)		
Industrials	471.36	478.05	473.43	477.00	503.30	470.91	503.30	32.39	32.39	Oct 2/89 (1/89)	517.34	517.34	516.86	516.1	597.91 (1/89)		
Financials	35.17	35.46	35.31	35.52	36.44	35.17	36.44	1.27	1.27	GERMANY							
					36.44	35.17	36.44	1.27	1.27	F&E Acker (12/89)	575.47	576.42	570.27	567.21	725.26 (2/89)		
					36.44	35.17	36.44	1.27	1.27	Oct 1/89 (1/89)	1437.66	1436.88	1436.00	1429.20	1999.20 (2/89)		
NYSE Composite	222.11	224.62	222.84	224.09	233.73	217.92	233.73	15.81	15.81	DAX (2/12/87)	1437.66	1437.12	1436.00	1429.20	1811.57 (2/89)		
Amex Ind. Value	364.65	367.01	366.88	367.71	418.99	364.65	418.99	54.34	54.34	NYSE ROWS							
RASDAQ Composite	570.52	573.88	569.20	570.55	612.02	570.52	612.02	41.50	41.50	Hang Seng (3/17/84)	5596.71	5595.53	5599.63	5593.12	6162.53 (1/87)		
					612.02	570.52	612.02	41.50	41.50	FINLAND							
					612.02	570.52	612.02	41.50	41.50	ISOE (2/81 (1/88)	1111.41	1115.43	1102.94	1126.32	1469.57 (1/71)		
					612.02	570.52	612.02	41.50	41.50	ITALY							
					612.02	570.52	612.02	41.50	41.50	Imco Cos. Ital. (1/87)	397.47	382.47	369.95	361.71	551.93 (4/7)		
					612.02	570.52	612.02	41.50	41.50	MGR Global (2/1/89)	788.0	793.0	770.0	771.0	1086.00 (2/89)		
					612.02	570.52	612.02	41.50	41.50	JAPAN							
					612.02	570.52	612.02	41.50	41.50	Oct 1/89 (1/89)	1769.78	1725.53	1710.74	1738.10	2380.18 (1/87)		
					612.02	570.52	612.02	41.50	41.50	Nippon Sec. (1/16/86)	1290.15	1304.49	1295.19	1291.19	1763.43 (1/87)		
					612.02	570.52	612.02	41.50	41.50	Top Sec's (1/16/86)	1401.10	1492.76	1434.14	1488.07	2495.81 (1/87)		
					612.02	570.52	612.02	41.50	41.50								
					612.02	570.52	612.02	41.50	41.50								
					612.02	570.52	612.02	41.50	41.50								
					612.02	570.52	612.02	41.50	41.50								
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					612.02	570.52	612.02	41.50	41.50								
					612.02	570.52	612.02	41.50	41.50								
					612.02	570.52	612.02	41.50	41.50								
					612.02	570.52	612.02	41.50	41.50								
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					612.02	570.52	612.02	41.50	41.50								
					612.02	570.52	612.02	41.50	41.50								
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					612.02	570.52	612.02	41.50	41.50								
					612.02	570.52	612.02	41.50	41.50								
					612.02	570.52	612.02	41.50	41.50								
					612.02	570.52	612.02	41.50	41.50								
					612.02	570.52	612.02	41.50	41.50								
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					612.02	570.52	612.02	41.50	41.50								
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					612.02	570.52	612.02	41.50	41.50								
					612.02	570.52	612.02	41.50	41.50								
					612.02	570.52	612.02	41.50	41.50								
					612.02	570.52	612.02	41.50	41.50								
					612.02	570.52	612.02	41.50	41.50								
					612.02	570.52	612.02	41.50	41.50								
					612.02	570.52	612.02	41.50	41.50								
					612.02	570.52	612.02	41.50	41.50								

## NEW YORK ACTIVE STOCKS      TRADING ACTIVITY

Friday	Stocks traded	Closing price	Change on day	↑ Volume		Millions	
				Oct 8	Oct 7	Oct 8	Oct 7
Ford Motor	5,442,200	34 1/4	- 2 1/4	New York SE	178,910	203,780	88,120
Brilliance	3,919,700	20 1/4	-	Amerx	9,530	10,212	8,755
Phillips Pet	3,565,800	58	- 1 1/4	NASDAQ	-	197,854	156,519
Amer Metco	2,747,900	11 1/4	- 1	NYSE	-	-	-
Gen Motors	2,705,200	29 1/2	- 1	NYSE Listed	2,303	2,301	2,296
2010:800	2,701,800	41 1/4	- 1 1/4	Rios	1,516	1,046	680
Comcast Corp	2,428,300	36 1/4	+ 1	Falls	1,186	639	993
Core Co	2,338,300	37	- 1 1/4	Unchanged	601	596	625
RJR Nabisco	2,175,900	8 1/4	- 1/4	New Hites	28	28	35
Guinoco	1,705,300	14 1/4	+ 3/4	Long	62	52	36

## CANADA

TORONTO		Ottawa		Montreal		Quebec	
	Oct 8	Oct 7	Oct 8	Oct 7	HIGH	LOW	
Metals & Minerals	2656.40	2681.94	2637.92	2683.71	3238.87 (Q4/1)	2637.92 (7/10)	
Composite	3218.49	3237.20	3215.36	3229.50	3660.06 (Q4/2)	3237.92 (7/10)	
Montreal Portfolio	1677.58	1691.53	1676.69	1686.58	1979.59 (Q4/1)	1668.96 (2/10)	

Base values of all indices are 100 except NYSE All Common = 50; Standard and Poor's = 10; and Toronto Composite and Metals = 1000. Toronto indices based 1975 and Montreal Portfolio (4/10) and Quebec Composite (4/10) based 1976. All other indices are based on 1965. All indices are closed, except Unavailable. ♦ The DJ index indicates theoretical day's highs and lows are the averages of the highest and lowest prices reached during the day by each stock; whereas the actual day's highs and lows were given by Teledyne Report. The theoretical day's lowest values that the index has reached during the day. (The figures in brackets are previous day's.)

**TOKYO - Most Active Stocks**

Friday October 9 1982						
Stocks	Closing	Change		Stocks	Closing	Change
Traded	Prices	on day		Traded	Prices	on day
7.0m	471	+12	Nippon Mining	3.8m	499	-6
6.2m	1,820	-10	Mitsubishi Kasei	2.7m	402	-14
4.2m	475	-13	Kawasaki Hvy	2.8m	407	-1
4.2m	294	+1	Green Cross	2.8m	1,580	
3.7m	630	+8	Nitsei Eng	2.8m	428	+8

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Brussels	+32 2 5132816	5110472	New York	+1 212 7524500	3082397
Copenhagen	+45 33 134441	935335	Paris	+33 1 42970623	42970629
Frankfurt	+49 69 156850	5964483	Tokyo	+81 3 32951711	32951712
Geneva	+41 22 7311604	7319481	Stockholm	+46 8 6660065	6660064
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**FINANCIAL TIMES**

**INTERNATIONAL TRAVELS**  
LONDON PARIS FRANKFURT NEW YORK TOKYO

**AUSTRIA**  
**1992**

[illegible]

196.59	68,000	D/S
925	520	Danl

[illegible]

## JAPAN

[illegible]

Product	Price
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1992			1992		
High	Low	Price	High	Low	Price
11.50	11.50	DAF	215	140	Procedura A
11.50	11.50	DSM	215	140	Procedura B
11.50	11.50	Paraflex Pro	215	140	Procedura C
11.50	11.50	Fluorid Res	105	30	SCA B
11.50	11.50	Fluorid Res	105	30	SCA C
11.50	11.50	Fluorid Res	105	30	SCA D
11.50	11.50	Fluorid Res	105	30	SCA E
11.50	11.50	Fluorid Res	105	30	SCA F
11.50	11.50	Fluorid Res	105	30	SCA G
11.50	11.50	Fluorid Res	105	30	SCA H
11.50	11.50	Fluorid Res	105	30	SCA I
11.50	11.50	Fluorid Res	105	30	SCA J
11.50	11.50	Fluorid Res	105	30	SCA K
11.50	11.50	Fluorid Res	105	30	SCA L
11.50	11.50	Fluorid Res	105	30	SCA M
11.50	11.50	Fluorid Res	105	30	SCA N
11.50	11.50	Fluorid Res	105	30	SCA O
11.50	11.50	Fluorid Res	105	30	SCA P
11.50	11.50	Fluorid Res	105	30	SCA Q
11.50	11.50	Fluorid Res	105	30	SCA R
11.50	11.50	Fluorid Res	105	30	SCA S
11.50	11.50	Fluorid Res	105	30	SCA T
11.50	11.50	Fluorid Res	105	30	SCA U
11.50	11.50	Fluorid Res	105	30	SCA V
11.50	11.50	Fluorid Res	105	30	SCA W
11.50	11.50	Fluorid Res	105	30	SCA X
11.50	11.50	Fluorid Res	105	30	SCA Y
11.50	11.50	Fluorid Res	105	30	SCA Z
11.50	11.50	Fluorid Res	105	30	SCA AA
11.50	11.50	Fluorid Res	105	30	SCA AB
11.50	11.50	Fluorid Res	105	30	SCA AC
11.50	11.50	Fluorid Res	105	30	SCA AD
11.50	11.50	Fluorid Res	105	30	SCA AE
11.50	11.50	Fluorid Res	105	30	SCA AF
11.50	11.50	Fluorid Res	105	30	SCA AG
11.50	11.50	Fluorid Res	105	30	SCA AH
11.50	11.50	Fluorid Res	105	30	SCA AI
11.50	11.50	Fluorid Res	105	30	SCA AJ
11.50	11.50	Fluorid Res	105	30	SCA AK
11.50	11.50	Fluorid Res	105	30	SCA AL
11.50	11.50	Fluorid Res	105	30	SCA AM
11.50	11.50	Fluorid Res	105	30	SCA AN
11.50	11.50	Fluorid Res	105	30	SCA AO
11.50	11.50	Fluorid Res	105	30	SCA AP
11.50	11.50	Fluorid Res	105	30	SCA AQ
11.50	11.50	Fluorid Res	105	30	SCA AR
11.50	11.50	Fluorid Res	105	30	SCA AS
11.50	11.50	Fluorid Res	105	30	SCA AT
11.50	11.50	Fluorid Res	105	30	SCA AU
11.50	11.50	Fluorid Res	105	30	SCA AV
11.50	11.50	Fluorid Res	105	30	SCA AW
11.50	11.50	Fluorid Res	105	30	SCA AX
11.50	11.50	Fluorid Res	105	30	SCA AY
11.50	11.50	Fluorid Res	105	30	SCA AZ
11.50	11.50	Fluorid Res	105	30	SCA BA
11.50	11.50	Fluorid Res	105	30	SCA BB
11.50	11.50	Fluorid Res	105	30	SCA BC
11.50	11.50	Fluorid Res	105	30	SCA BD
11.50	11.50	Fluorid Res	105	30	SCA BE
11.50	11.50	Fluorid Res	105	30	SCA BF
11.50	11.50	Fluorid Res	105	30	

.....	1,019	3
Spa	384	3

[illegible]

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#	Price		1992	1993	October 9	Price	1992	1993	October 9	Price
	High	Low								
9	3,715	1,150	91	243	10	0.95	0.07	92	0.95	0.07
10	2,220	1,150	92	243	11	1.30	0.97	93	1.30	0.97
11	494	1,180	93	243	12	1.30	0.97	94	1.30	0.97
12	494	1,180	94	243	13	1.30	0.97	95	1.30	0.97
13	494	1,180	95	243	14	1.30	0.97	96	1.30	0.97
14	494	1,180	96	243	15	1.30	0.97	97	1.30	0.97
15	494	1,180	97	243	16	1.30	0.97	98	1.30	0.97
16	494	1,180	98	243	17	1.30	0.97	99	1.30	0.97
17	494	1,180	99	243	18	1.30	0.97	00	1.30	0.97
18	494	1,180	00	243	19	1.30	0.97	01	1.30	0.97
19	494	1,180	01	243	20	1.30	0.97	02	1.30	0.97
20	494	1,180	02	243	21	1.30	0.97	03	1.30	0.97
21	494	1,180	03	243	22	1.30	0.97	04	1.30	0.97
22	494	1,180	04	243	23	1.30	0.97	05	1.30	0.97
23	494	1,180	05	243	24	1.30	0.97	06	1.30	0.97
24	494	1,180	06	243	25	1.30	0.97	07	1.30	0.97
25	494	1,180	07	243	26	1.30	0.97	08	1.30	0.97
26	494	1,180	08	243	27	1.30	0.97	09	1.30	0.97
27	494	1,180	09	243	28	1.30	0.97	10	1.30	0.97
28	494	1,180	10	243	29	1.30	0.97	11	1.30	0.97
29	494	1,180	11	243	30	1.30	0.97	12	1.30	0.97
30	494	1,180	12	243	31	1.30	0.97	13	1.30	0.97
31	494	1,180								

**HONG KONG**

[illegible]

16	38.50	Jardine
18.20	18.40	Jardine

[illegible]

**SINGAPORE**  
**1992**

	Low	October 9	\$5
98	2.26	Cold Storage	2.43
2.10	10.40	OBS	10.80
1.10	8.70	Fraser & Neave	9.50
65	4.75	Genting	5.00
75	1.00	Malayan	1.05
60	6.42	Indochina	6.57
55	3.20	Keppel Corp	3.50
75	4.30	ONGC	4.50
50	4.34	PTTE	4.62
30	14	S'pore Air Prg	14.10
10	9	Singapore Pst	8.90
90	6.56	Strait Trading	6.75
26	2.24	Tek S Bank	2.30
90	5.15	UOB	5.20

Price data supplied by Teletura.

NOTES - Prices on this page are as quoted on individual companies and are mostly last traded prices, if available. & Dealings suspended, or suspended, or in script form, or in







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Continued on next page



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£ Int. Equity Wgtg	5	2.475	2.475	2.575
£ Int. Bond	5	£-	-	-
£ Cash	5	£1.050	1.050	1.100
£ Int. Money	5	£-	-	-



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JERSEY (REGULATED)									
Fund Name	NAV	Price	Yield	Vol	Chg	Net Assets	Assets	Liab	Equity
Barclays International	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Barclays Global	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Barclays Asia	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Barclays Europe	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Barclays Americas	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Barclays Japan	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Barclays Australia	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Barclays New Zealand	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Barclays South Africa	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Barclays Latin America	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Barclays Middle East	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Barclays Russia	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Barclays China	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Barclays India	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Barclays Brazil	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Barclays Mexico	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Barclays Argentina	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Barclays Chile	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Barclays Peru	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Barclays Colombia	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Barclays Venezuela	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Barclays Ecuador	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Barclays Bolivia	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Barclays Paraguay	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Barclays Uruguay	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Barclays Cuba	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Barclays Haiti	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Barclays Dominican Republic	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Barclays Puerto Rico	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Barclays Virgin Islands	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Barclays Cayman Islands	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Barclays Bermuda	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Barclays Anguilla	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Barclays Antigua	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Barclays Barbados	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Barclays Belize	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Barclays Costa Rica	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Barclays El Salvador	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Barclays Guatemala	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Barclays Honduras	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Barclays Nicaragua	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Barclays Panama	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Barclays Paraguay	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Barclays Uruguay	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Barclays Cuba	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Barclays Haiti	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Barclays Dominican Republic	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Barclays Puerto Rico	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Barclays Virgin Islands	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Barclays Cayman Islands	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Barclays Bermuda	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Barclays Anguilla	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Barclays Antigua	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Barclays Barbados	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Barclays Belize	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Barclays Costa Rica	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Barclays El Salvador	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Barclays Guatemala	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Barclays Honduras	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Barclays Nicaragua	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Barclays Panama	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Barclays Paraguay	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Barclays Uruguay	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Barclays Cuba	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Barclays Haiti	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Barclays Dominican Republic	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Barclays Puerto Rico	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Barclays Virgin Islands	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Barclays Cayman Islands	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Barclays Bermuda	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Barclays Anguilla	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Barclays Antigua	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Barclays Barbados	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Barclays Belize	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Barclays Costa Rica	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Barclays El Salvador	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Barclays Guatemala	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Barclays Honduras	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Barclays Nicaragua	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Barclays Panama	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Barclays Paraguay	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Barclays Uruguay	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Barclays Cuba	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Barclays Haiti	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Barclays Dominican Republic	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Barclays Puerto Rico	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Barclays Virgin Islands	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Barclays Cayman Islands	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Barclays Bermuda	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Barclays Anguilla	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Barclays Antigua	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Barclays Barbados	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Barclays Belize	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Barclays Costa Rica	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Barclays El Salvador	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Barclays Guatemala	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Barclays Honduras	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Barclays Nicaragua	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Barclays Panama	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Barclays Paraguay	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Barclays Uruguay	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Barclays Cuba	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Barclays Haiti	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Barclays Dominican Republic	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Barclays Puerto Rico	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Barclays Virgin Islands	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Barclays Cayman Islands	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Barclays Bermuda	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Barclays Anguilla	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Barclays Antigua	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Barclays Barbados	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Barclays Belize	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Barclays Costa Rica	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Barclays El Salvador	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Barclays Guatemala	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Barclays Honduras	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Barclays Nicaragua	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Barclays Panama	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Barclays Paraguay	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Barclays Uruguay	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Barclays Cuba	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Barclays Haiti	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Barclays Dominican Republic	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Barclays Puerto Rico	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Barclays Virgin Islands	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Barclays Cayman Islands	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Barclays Bermuda	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00



## CURRENCIES, MONEY AND CAPITAL MARKETS

## FOREIGN EXCHANGES AND MONEY MARKETS

## Volatility continues

There were wild swings in the exchange rates for the dollar, sterling and the Italian lira against the D-Mark last week and there may be further volatility in forthcoming days, writes James Blitt.

UK clearing bank loan rate 9 per cent from September 22, 1992

Attention will focus on the Bundesbank council meeting on Thursday, with a strong expectation that the German central bank will cut its official rates after recent easing in its money market operations. However, many analysts believe that the next figure for Germany's money supply will be in double figures and that an easing in rates is unlikely until Christmas.

The uncertainty over the differential between German and US rates hangs over the dollar, sterling and the lira. The US did not ease interest rates last week, as had been expected, and the dollar rallied

8 pence to a close of DM1.4880 in New York Friday. Uncertainty over the November 3 Presidential election probably gives the dollar a limited upside.

On Friday, the Italian lira closed at L874.4 to the D-Mark, 12 per cent higher than its low on Monday afternoon. But the near term outlook for the currency depends on the passing of the 1993 budget, which involves deficit cuts of 93 trillion lire. There will doubtless be periods of currency weakness until credibility is re-established.

Sterling, which is also floating freely outside the European exchange rate mechanism, will be affected by the UK Chancellor's appearance before a select committee of the House of Commons today, in which he could further outline the UK government's economic policy. Wednesday's industrial production number for August and Thursday's figure for September unemployment will illustrate the scale of the UK recession.

## POUND SPOT - FORWARD AGAINST THE POUND

Day's spread	One month	Three months	Six months	One year
US	1.4880 - 1.4900	1.4880 - 1.4910	1.4880 - 1.4910	1.4880 - 1.4910
Canada	1.4880 - 1.4900	1.4880 - 1.4910	1.4880 - 1.4910	1.4880 - 1.4910
France	1.4880 - 1.4900	1.4880 - 1.4910	1.4880 - 1.4910	1.4880 - 1.4910
Germany	1.4880 - 1.4900	1.4880 - 1.4910	1.4880 - 1.4910	1.4880 - 1.4910
Italy	1.4880 - 1.4900	1.4880 - 1.4910	1.4880 - 1.4910	1.4880 - 1.4910
Japan	1.4880 - 1.4900	1.4880 - 1.4910	1.4880 - 1.4910	1.4880 - 1.4910
Spain	1.4880 - 1.4900	1.4880 - 1.4910	1.4880 - 1.4910	1.4880 - 1.4910
Sweden	1.4880 - 1.4900	1.4880 - 1.4910	1.4880 - 1.4910	1.4880 - 1.4910
Switzerland	1.4880 - 1.4900	1.4880 - 1.4910	1.4880 - 1.4910	1.4880 - 1.4910
Denmark	1.4880 - 1.4900	1.4880 - 1.4910	1.4880 - 1.4910	1.4880 - 1.4910
Netherlands	1.4880 - 1.4900	1.4880 - 1.4910	1.4880 - 1.4910	1.4880 - 1.4910
Belgium	1.4880 - 1.4900	1.4880 - 1.4910	1.4880 - 1.4910	1.4880 - 1.4910
Portugal	1.4880 - 1.4900	1.4880 - 1.4910	1.4880 - 1.4910	1.4880 - 1.4910
Greece	1.4880 - 1.4900	1.4880 - 1.4910	1.4880 - 1.4910	1.4880 - 1.4910
Finland	1.4880 - 1.4900	1.4880 - 1.4910	1.4880 - 1.4910	1.4880 - 1.4910
Ireland	1.4880 - 1.4900	1.4880 - 1.4910	1.4880 - 1.4910	1.4880 - 1.4910
UK	1.4880 - 1.4900	1.4880 - 1.4910	1.4880 - 1.4910	1.4880 - 1.4910

## DOLLAR SPOT - FORWARD AGAINST THE DOLLAR

Day's spread	One month	Three months	Six months	One year
US	1.4880 - 1.4900	1.4880 - 1.4910	1.4880 - 1.4910	1.4880 - 1.4910
Canada	1.4880 - 1.4900	1.4880 - 1.4910	1.4880 - 1.4910	1.4880 - 1.4910
France	1.4880 - 1.4900	1.4880 - 1.4910	1.4880 - 1.4910	1.4880 - 1.4910
Germany	1.4880 - 1.4900	1.4880 - 1.4910	1.4880 - 1.4910	1.4880 - 1.4910
Italy	1.4880 - 1.4900	1.4880 - 1.4910	1.4880 - 1.4910	1.4880 - 1.4910
Japan	1.4880 - 1.4900	1.4880 - 1.4910	1.4880 - 1.4910	1.4880 - 1.4910
Spain	1.4880 - 1.4900	1.4880 - 1.4910	1.4880 - 1.4910	1.4880 - 1.4910
Sweden	1.4880 - 1.4900	1.4880 - 1.4910	1.4880 - 1.4910	1.4880 - 1.4910
Switzerland	1.4880 - 1.4900	1.4880 - 1.4910	1.4880 - 1.4910	1.4880 - 1.4910
Denmark	1.4880 - 1.4900	1.4880 - 1.4910	1.4880 - 1.4910	1.4880 - 1.4910
Netherlands	1.4880 - 1.4900	1.4880 - 1.4910	1.4880 - 1.4910	1.4880 - 1.4910
Belgium	1.4880 - 1.4900	1.4880 - 1.4910	1.4880 - 1.4910	1.4880 - 1.4910
Portugal	1.4880 - 1.4900	1.4880 - 1.4910	1.4880 - 1.4910	1.4880 - 1.4910
Greece	1.4880 - 1.4900	1.4880 - 1.4910	1.4880 - 1.4910	1.4880 - 1.4910
Finland	1.4880 - 1.4900	1.4880 - 1.4910	1.4880 - 1.4910	1.4880 - 1.4910
Ireland	1.4880 - 1.4900	1.4880 - 1.4910	1.4880 - 1.4910	1.4880 - 1.4910
UK	1.4880 - 1.4900	1.4880 - 1.4910	1.4880 - 1.4910	1.4880 - 1.4910

## EXCHANGE CROSS RATES

Day's spread	One month	Three months	Six months	One year
US	1.4880 - 1.4900	1.4880 - 1.4910	1.4880 - 1.4910	1.4880 - 1.4910
Canada	1.4880 - 1.4900	1.4880 - 1.4910	1.4880 - 1.4910	1.4880 - 1.4910
France	1.4880 - 1.4900	1.4880 - 1.4910	1.4880 - 1.4910	1.4880 - 1.4910
Germany	1.4880 - 1.4900	1.4880 - 1.4910	1.4880 - 1.4910	1.4880 - 1.4910
Italy	1.4880 - 1.4900	1.4880 - 1.4910	1.4880 - 1.4910	1.4880 - 1.4910
Japan	1.4880 - 1.4900	1.4880 - 1.4910	1.4880 - 1.4910	1.4880 - 1.4910
Spain	1.4880 - 1.4900	1.4880 - 1.4910	1.4880 - 1.4910	1.4880 - 1.4910
Sweden	1.4880 - 1.4900	1.4880 - 1.4910	1.4880 - 1.4910	1.4880 - 1.4910
Switzerland	1.4880 - 1.4900	1.4880 - 1.4910	1.4880 - 1.4910	1.4880 - 1.4910
Denmark	1.4880 - 1.4900	1.4880 - 1.4910	1.4880 - 1.4910	1.4880 - 1.4910
Netherlands	1.4880 - 1.4900	1.4880 - 1.4910	1.4880 - 1.4910	1.4880 - 1.4910
Belgium	1.4880 - 1.4900	1.4880 - 1.4910	1.4880 - 1.4910	1.4880 - 1.4910
Portugal	1.4880 - 1.4900	1.4880 - 1.4910	1.4880 - 1.4910	1.4880 - 1.4910
Greece	1.4880 - 1.4900	1.4880 - 1.4910	1.4880 - 1.4910	1.4880 - 1.4910
Finland	1.4880 - 1.4900	1.4880 - 1.4910	1.4880 - 1.4910	1.4880 - 1.4910
Ireland	1.4880 - 1.4900	1.4880 - 1.4910	1.4880 - 1.4910	1.4880 - 1.4910
UK	1.4880 - 1.4900	1.4880 - 1.4910	1.4880 - 1.4910	1.4880 - 1.4910

## EURO-CURRENCY INTEREST RATES

Day's spread	One month	Three months	Six months	One year
US	1.4880 - 1.4900	1.4880 - 1.4910	1.4880 - 1.4910	1.4880 - 1.4910
Canada	1.4880 - 1.4900	1.4880 - 1.4910	1.4880 - 1.4910	1.4880 - 1.4910
France	1.4880 - 1.4900	1.4880 - 1.4910	1.4880 - 1.4910	1.4880 - 1.4910
Germany	1.4880 - 1.4900	1.4880 - 1.4910	1.4880 - 1.4910	1.4880 - 1.4910
Italy	1.4880 - 1.4900	1.4880 - 1.4910	1.4880 - 1.4910	1.4880 - 1.4910
Japan	1.4880 - 1.4900	1.4880 - 1.4910	1.4880 - 1.4910	1.4880 - 1.4910
Spain	1.4880 - 1.4900	1.4880 - 1.4910	1.4880 - 1.4910	1.4880 - 1.4910
Sweden	1.4880 - 1.4900	1.4880 - 1.4910	1.4880 - 1.4910	1.4880 - 1.4910
Switzerland	1.4880 - 1.4900	1.4880 - 1.4910	1.4880 - 1.4910	1.4880 - 1.4910
Denmark	1.4880 - 1.4900	1.4880 - 1.4910	1.4880 - 1.4910	1.4880 - 1.4910
Netherlands	1.4880 - 1.4900	1.4880 - 1.4910	1.4880 - 1.4910	1.4880 - 1.4910
Belgium	1.4880 - 1.4900	1.4880 - 1.4910	1.4880 - 1.4910	1.4880 - 1.4910
Portugal	1.4880 - 1.4900	1.4880 - 1.4910	1.4880 - 1.4910	1.4880 - 1.4910
Greece	1.4880 - 1.4900	1.4880 - 1.4910	1.4880 - 1.4910	1.4880 - 1.4910
Finland	1.4880 - 1.4900	1.4880 - 1.4910	1.4880 - 1.4910	1.4880 - 1.4910
Ireland	1.4880 - 1.4900	1.4880 - 1.4910	1.4880 - 1.4910	1.4880 - 1.4910
UK	1.4880 - 1.4900	1.4880 - 1.4910	1.4880 - 1.4910	1.4880 - 1.4910

## FT LONDON INTERBANK FIXING

Day's spread	One month	Three months	Six months	One year
US	1.4880 - 1.4900	1.4880 - 1.4910	1.4880 - 1.4910	1.4880 - 1.4910
Canada	1.4880 - 1.4900	1.4880 - 1.4910	1.4880 - 1.4910	1.4880 - 1.4910
France	1.4880 - 1.4900	1.4880 - 1.4910	1.4880 - 1.4910	1.4880 - 1.4910
Germany	1.4880 - 1.4900	1.4880 - 1.4910	1.4880 - 1.4910	1.4880 - 1.4910
Italy	1.4880 - 1.4900	1.4880 - 1.4910	1.4880 - 1.4910	1.4880 - 1.4910
Japan	1.4880 - 1.4900	1.4880 - 1.4910	1.4880 - 1.4910	1.4880 - 1.4910
Spain	1.4880 - 1.4900	1.4880 - 1.4910	1.4880 - 1.4910	1.4880 - 1.4910
Sweden	1.4880 - 1.4900	1.4880 - 1.4910	1.4880 - 1.4910	1.4880 - 1.4910
Switzerland	1.4880 - 1.4900	1.4880 - 1.4910	1.4880 - 1.4910	1.4880 - 1.4910
Denmark	1.4880 - 1.4900	1.4880 - 1.4910	1.4880 - 1.4910	1.4880 - 1.4910
Netherlands	1.4880 - 1.4900	1.4880 - 1.4910	1.4880 - 1.4910	1.4880 - 1.4910
Belgium	1.4880 - 1.4900	1.4880 - 1.4910	1.4880 - 1.4910	1.4880 - 1.4910
Portugal	1.4880 - 1.4900	1.4880 - 1.4910	1.4880 - 1.4910	1.4880 - 1.4910
Greece	1.4880 - 1.4900	1.4880 - 1.4910	1.4880 - 1.4910	1.4880 - 1.4910
Finland	1.4880 - 1.4900	1.4880 - 1.4910	1.4880 - 1.4910	1.4880 - 1.4910
Ireland	1.4880 - 1.4900	1.4880 - 1.4910	1.4880 - 1.4910	1.4880 - 1.4910
UK	1.4880 - 1.4900	1.4880 - 1.4910	1.4880 - 1.4910	1.4880 - 1.4910

## MONEY RATES

Day's spread	One month	Three months	Six months	One year
US	1.4880 - 1.4900	1.4880 - 1.4910	1.4880 - 1.4910	1.4880 - 1.4910
Canada	1.4880 - 1.4900	1.4880 - 1.4910	1.4880 - 1.4910	1.4880 - 1.4910
France	1.4880 - 1.4900	1.4880 - 1.4910	1.4880 - 1.4910	1.4880 - 1.4910
Germany	1.4880 - 1.4900	1.4880 - 1.4910	1.4880 - 1.4910	1.4880 - 1.4910
Italy	1.4880 - 1.4900	1.4880 - 1.4910	1.4880 - 1.4910	1.4880 - 1.4910
Japan	1.4880 - 1.4900	1.4880 - 1.4910	1.4880 - 1.4910	1.4880 - 1.4910
Spain	1.4880 - 1.4900	1.4880 - 1.4910	1.4880 - 1.4910	1.4880 - 1.4910
Sweden	1.4880 - 1.4900	1.4880 - 1.4910	1.4880 - 1.4910	1.4880 - 1.4910
Switzerland	1.4880 - 1.4900	1.4880 - 1.4910	1.4880 - 1.4910	1.4880 - 1.4910
Denmark	1.4880 - 1.4900	1.4880 - 1.4910	1.4880 - 1.4910	1.4880 - 1.4910
Netherlands	1.4880 - 1.4900	1.4880 - 1.4910	1.4880 - 1.4910	1.4880 - 1.4910
Belgium	1.4880 - 1.4900	1.4880 - 1.4910	1.4880 - 1.4910	1.4880 - 1.4910
Portugal	1.4880 - 1.4900	1.4880 - 1.4910	1.4880 - 1.4910	1.4880 - 1.4910
Greece	1.4880 - 1.4900	1.4880 - 1.4910	1.4880 - 1.4910	1.4880 - 1.4910
Finland	1.4880 - 1.4900	1.4880 - 1.4910	1.4880 - 1.4910	1.4880 - 1.4910
Ireland	1.4880 - 1.4900	1.4880 - 1.4910	1.4880 - 1.4910	1.4880 - 1.4910
UK	1.4880 - 1.4900	1.4880 - 1.4910	1.4880 - 1.4910	1.4880 - 1.4910

## LONDON MONEY RATES

Day's spread	One month	Three months	Six months	One year
US	1.4880 - 1.4900	1.4880 - 1.4910	1.4880 - 1.4910	1.4880 - 1.4910
Canada	1.4880 - 1.4900	1.4880 - 1.4910	1.4880 - 1.4910	1.4880 - 1.4910
France	1.4880 - 1.4900	1.4880 - 1.4910	1.4880 - 1.4910	1.4880 - 1.4910
Germany	1.4880 - 1.4900	1.4880 - 1.4910	1.4880 - 1.4910	1.4880 - 1.4910
Italy	1.4880 - 1.4900	1.4880 - 1.4910	1.4880 - 1.4910	1.4880 - 1.4910
Japan	1.4880 - 1.4900	1.4880 - 1.4910	1.4880 - 1.4910	1.4880 - 1.4910
Spain	1.4880 - 1.4900	1.4880 - 1.4910	1.4880 - 1.4910	1.4880 - 1.4910
Sweden	1.4880 - 1.4900	1.4880 - 1.4910	1.4880 - 1.4910	1.4880 - 1.4910
Switzerland	1.4880 - 1.4900	1.4880 - 1.4910	1.4880 - 1.4910	1.4880 - 1.4910
Denmark	1.4880 - 1.4900	1.4880 - 1.4910	1.4880 - 1.4910	1.4880 - 1.4910
Netherlands	1.4880 - 1.4900	1.4880 - 1.4910	1.4880 - 1.4910	1.4880 - 1.4910
Belgium	1.4880 - 1.4900	1.4880 - 1.4910	1.4880 - 1.4910	1.4880 - 1.4910
Portugal	1.4880 - 1.4900	1.4880 - 1.4910	1.4880 - 1.4910	1.4880 - 1.4910
Greece	1.4880 - 1.4900	1.4880 - 1.4910	1.4880 - 1.4910	1.4880 - 1.4910
Finland	1.4880 - 1.4900	1.4880 - 1.4910	1.4880 - 1.4910	1.4880 - 1.4910
Ireland	1.4880 - 1.4900	1.4880 - 1.4910	1.4880 - 1.4910	1.4880 - 1.4910
UK	1.4880 - 1.4900	1.4880 - 1.4910	1.4880 - 1.4910	1.4880 - 1.4910

## LONDON MONEY RATES

Oct 9	Overnight	7 days notice	One Month	Three Months	Six Months	One Year
Interbank Offer	9 1/2	9 1/2	9 1/2	8 1/2	8 1/2	8 1/2
Interbank Bid	8	8 1/2	8 1/2	8 1/2	8 1/2	8 1/2
Clearing CDs	-	-	8 1/2	8 1/2	8 1/2	8 1/2
Fiscal Authority Depos	9 1/2	9 1/2	9 1/2	8 1/2	8 1/2	8 1/2
Fiscal Authority Bonds	-	-	-	-	-	-
	9 1/2	9 1/2	-	-	-	-



FINANCIAL TIMES MONDAY OCTOBER 12 1992

## INVESTMENT TRUSTS - CONCL

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## LONDON SHARE SERVICE

## Cont

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are based on "historical" data, this complete grant  
 can be used to certify other, including exceptional profits/losses but  
 not estimated value of offshore assets. Market Capabilities are published  
 by S&P-Standards except for Investment Trusts and British Funds.  
 The following are the most actively traded stocks. This includes NY stocks whose  
 quotations and prices are published continuously through the Stock  
 Exchange National Database system (SNDX)  
 are based on:  
 1. Most common stock, preferred or deferred  
 2. Non-voting stock in non-restricted on application  
 3. Common or capital securities  
 4. Officially NY listed, designations permitted under rule 525A-6(h)  
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## MONDAY INTERVIEW

## Enduring symbol of stability

Carlo Azeglio Ciampi, governor of the Bank of Italy, talks to Robert Graham

In a country where intrusive journalism thrives, one institution and one figure have remained above the fray - the Bank of Italy and its governor Carlo Azeglio Ciampi.

The mystique, close to reverence, surrounding the bank and its 71-year-old governor endures in spite of Italy's bruising experience on the currency markets in recent weeks. The lira was forced to devalue by 7 per cent on September 13 and four days later to begin floating outside the exchange rate mechanism (ERM).

Mr Ciampi was the leading advocate of the "strong lira" policy, which placed the currency within the narrow fluctuation band of the ERM. But this policy was based on the premise that Italy had to put its public finances in order.

The governor has emerged from the crisis with his prestige intact because he has been powerless to control fiscal policy, as he has never ceased to remind the politicians during his 13 years as governor.

His speech at the bank's annual meeting in May now looks prophetic. Urgent measures, he said, had to be taken within "a matter of weeks" to keep the lira stable within the ERM.

With the studied caution of an intensely private person Mr Ciampi says: "The crisis that emerged last month could have been avoided if the member states had grasped the opportunity provided by the German-Italian proposal of September 12 for a general realignment - within the bounds set by an appreciation of the D-Mark and equal depreciation of the lira, coupled with a decrease in interest rates in Germany."

"Unfortunately the realignment was limited to the lira/D-Mark exchange rate, so that the accompanying reduction in German rates was only small. This left plenty of scope for the markets to mount further speculative attacks against other currencies."

This is not simply wisdom with hindsight. In private Mr Ciampi scarcely conceals a great sense of disappointment, even bitterness, that an opportunity was missed, and for which both Italy and other members such as Britain paid dearly.

On the weekend of September 12-13 Italy and Germany were the sole countries to discuss realignments in

face-to-face meetings, he points out. Discussions with other members were done over the telephone, which, Mr Ciampi says, was not the best way of breaking down the resistance of other European Community members to a more general realignment.

The Italians also pressed in vain for a convening of the EC's monetary committee during that weekend, although by the following Wednesday the committee was convened at even shorter notice to endorse the suspension of sterling and the lira from the ERM.

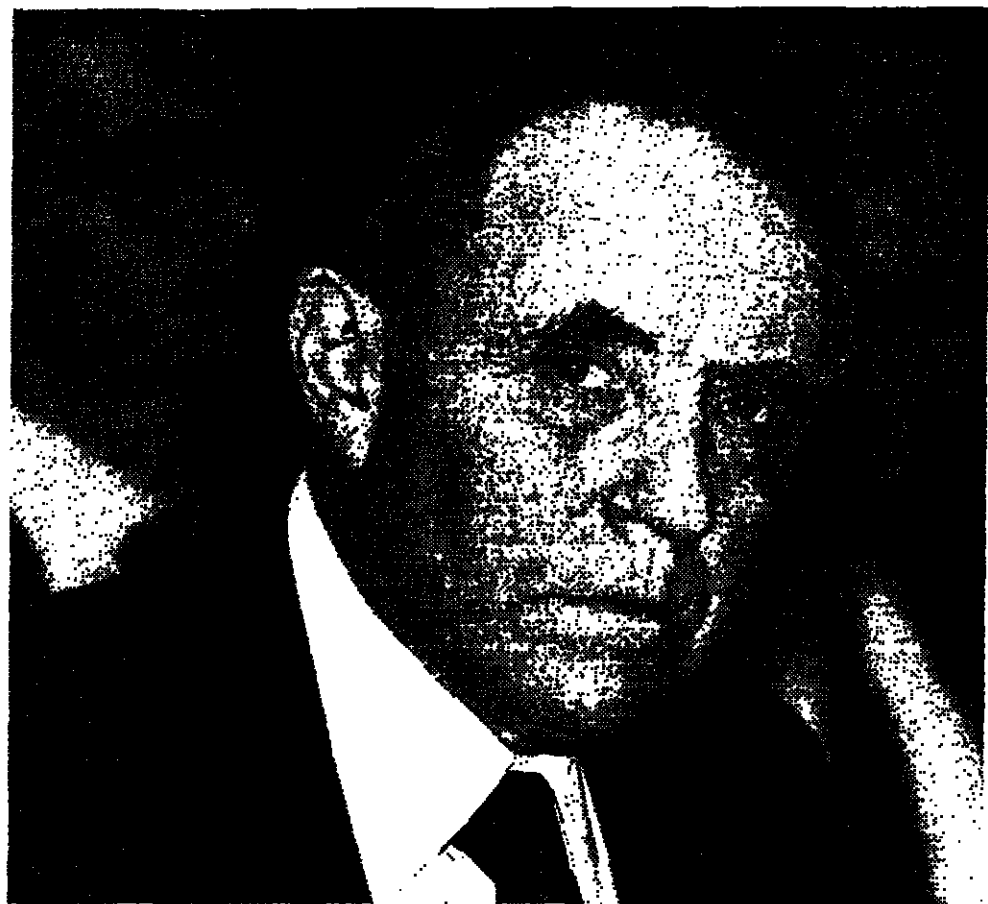
Mr Ciampi is convinced that the Bundesbank would have reduced interest rates by more than a quarter of a percentage point on September 14 if the realignment had not been limited to Italy's devaluation. Indeed, he knows German culture well, having studied German literature at university in Pisa and having established a close relationship with Karl Otto Pöhl, the former Bundesbank president.

The governor does not advocate significant changes in the ERM to resolve the problems that have emerged recently. "The crisis is not the result of shortcomings in the system, but rather of the unwillingness of countries to implement - as the rules actually require - closer and more effective economic and monetary co-ordination." In other words it is the application of the rules which has been faulty.

Recent events have not undermined the Maastricht treaty, he argues. Indeed, they have only cast doubt on its "gradualist" timetable towards European union. "The crisis has clearly revealed the difficulty of maintaining orderly conditions for five or seven years during the advance towards the third stage of monetary union. The process needs to be accelerated [towards an institutional arrangement with a single monetary policy]."

Mr Ciampi is an ardent supporter of closer European integration and believes Italy has to be fully part of this process; hence Italy's commitment to re-enter the ERM as soon as possible. To achieve this he turns to the politicians, saying budget proposals to tackle the huge public sector deficit must be approved and "resolutely implemented".

But here he finds himself and the bank in a curious position. The Bank of Italy,



Terry Kirk

## 'The crisis could have been avoided'

through its carefully guarded independent status, can take decisions in monetary policy and foreign exchange matters. The government, however, is hampered by a cumbersome bureaucracy and a fragmented political process which creates long delays before fiscal policies are implemented. The government's difficulties in enacting a 1993 budget, which may take until the end of November to approve, are creating considerable uncertainty in the markets.

Mr Ciampi is one of the main

## PERSONAL FILE

1920 Born, Livorno. Educated University of Pisa.  
1941-44 Italian Army, awarded military cross.  
1946 Joined Bank of Italy.  
1970 Head of research department.  
1973 Secretary-general.  
1976 Director-general.  
1979 Governor, Bank of Italy.  
Chairman, Ufficio Italiano dei Cambi.  
1987 President, Committee of EC Governors.

proponents of a European Community stand-by loan to sustain international confidence in the Italian economy and help repay loans extended by the Bundesbank to support the lira. The proposal is now under discussion.

Despite the depletion of reserves, he insists that Italy is in a position to honour all its obligations contracted with the Bundesbank and the Belgian central bank during recent weeks. And he is adamant that Italy's gold reserves will not be touched.

In making such assurances, there can be no doubt that Mr Ciampi has past experience to draw on, having seen 11 devaluations of the lira during his tenure as governor. "The moments of greatest tension in the markets have passed," he says.

He started out life intending to be a naval officer, a natural profession for someone born in the port of Livorno. Though he was invalided out of the service because of problems with his eyes, he smatters his conversation with nautical metaphors and sounds very much like a naval officer in describing his philosophy.

"It is necessary to hold steady, avoid over-hasty decisions and provide the liquidity [to the financial system] that is required while pursuing a rigorous monetary policy." But he is well aware that this will not be enough to satisfy the financial markets and reassure investors.

"It is crucial that uncertainty and doubt be eliminated: investors' fears that constraints will be imposed on government securities are out of place, as is concern that the freedom of capital movement will be restricted. The public debt will continue to be managed according to the rules of the free market."

Mr Ciampi will not be drawn on what sort of party the lira might re-enter the ERM or the precise timing of such a move. But he says: "The depreciation of the lira that has occurred in the absence of ERM obligations is far in excess of any reasonable estimate of the need to improve the price competitiveness of Italian industry."

By the end of last week the markets bore out this view of the overshoot in the floating rate, with the lira recovering to L880 against the D-Mark, compared with L1,000 in earlier trading.

Devaluations, Mr Ciampi says, rarely solve problems; rather they underline the previous failure to solve them and make their resolution even more urgent. This is a message he hopes will be understood by the politicians.

His relations with the government of Mr Giuliano Amato

are good, and there is agreement on where the dividing line lies between political decision-making and the role of the bank. This has been important in co-ordinating positions over the past month since ultimately the decision for Italy to realign was a political one. So too will be the decision on ERM re-entry.

Such co-ordination was not always evident, notably with the previous government of Mr Giulio Andreotti - the governor and the former prime minister did not meet formally to discuss bank business for two years.

Mr Ciampi is now beyond normal retiring age, and indeed has waived his salary and merely draws his pension. He claims he is ready to go whenever necessary, handing over a ship in perfect working order. But he has become such a symbol of institutional solidity that it is hard to see when such an opportunity will arise. It would be surprising if he was not in office when the Bank of Italy celebrates its centenary next year.

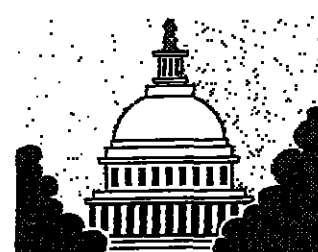
## Clinton and the new Democrats

With Governor Bill Clinton still well ahead in opinion polls, the US seems to be heading for a new era of government activism. Mr Clinton has repeatedly asserted his belief in the public sector as a positive force in people's lives. He is also hyper-active by temperament: "unless he achieves at least 20 things each day as president," says one adviser, "he will not go to bed happy." The prospect of an energetic "do-gooder" in the Oval Office will alarm those who believe that governments mostly do harm; it suggests a regression to the 1960s and the "Great Society" social programmes championed by Lyndon Johnson.

Such fears are probably exaggerated. Mr Clinton would be an activist president. But his conception of government's role seems to be enlightened. Following the heavy defeat of Mr Walter Mondale, the old-style bureaucrat, Mr David Osborne, an institute fellow, was co-author of Reinventing Government, an influential book that advocates a Thatcherite cocktail of deregulation, privatisation and enhanced customer choice.

These "new democrats" have been innovative in other spheres. The DLC has been at the centre of a movement to redefine the relationship between government and citizens by stressing that rights entail reciprocal responsibilities. The group believes, for example, that welfare payments are justified only if recipients accept training or jobs. On race, Mr Marshall, a former journalist who helped start the movement and now runs the Progressive Policy Institute, the council's think-tank. He explained that the institute was set up following the defeat of Mr Michael Dukakis, the Democratic presidential candidate in 1988 and was modelled on conservative think-tanks, such as the Heritage Foundation, which successfully laid the ground for Ronald Reagan's victory in 1980.

In what ways has the DLC and the institute tried to change traditional Democratic thinking? Mr Marshall rattles off examples. They have stressed the importance of pro-market policies to stimulate growth, arguing that a preoccupation with redistribution makes little sense when the overall pie is no longer growing much. Equally important, they have advocated far-reaching reform of the public sector, advocating "entrepreneurial government" in place of old-style bureaucracies. Mr David Osborne, an institute fellow, was co-author of Reinventing Government, an influential book that advocates a Thatcherite cocktail of deregulation, privatisation and enhanced customer choice.



MICHAEL PROWSE on America

the DLC's policy positions. This would not surprise Mr Marshall who regards himself as pursuing a "third way", which is neither right nor left. He claims an affinity of views with many on the progressive wing of the Republican party, including, for example, Mr Lamar Alexander, the education secretary, who is promoting "school choice", and Mr Jack Kemp, the housing secretary and proponent of urban "empowerment" and enterprise zones. He jokes, however, that it will be a Democratic administration that actually implements many of their pet schemes.

It is hard to doubt either Mr Marshall's sincerity or the merits of many of his progressive policies. The depth of Mr Clinton's personal commitment to the "post-liberal" agenda, however, remains untested. If he is elected, traditional Democratic constituencies, such as organised labour, will lose no time in pressing their sectional interests. An inexperienced president could easily lose his way.

Worse still, Mr Clinton is a skilled enough politician to have used the DLC as a political springboard without really believing in its policies. The DLC has been useful to him in many practical ways, from locating fund raisers to providing crucial cells of support in many states.

Mr Marshall's gut feeling, however, is that Mr Clinton is fully committed to the reform agenda. In his acceptance speech at the New York convention, Mr Clinton could have pandered to party activists, but instead delivered a ringing restatement of core DLC beliefs. At subsequent testing moments, he has remained solid: for example, he recently endorsed the free trade pact with Mexico despite union misgivings. Optimism about the US is currently unfashionable; but I cannot help thinking that the nation may have found a man and a set of policies capable of addressing its many pressing social and economic problems. The days of domestic drift could be numbered.

## Leaning on the Bar

The legal profession is finally realising how remote it has been in tackling discrimination against women practitioners - and not before time. If the profession has been even more neglectful about its attitude to ethnic minorities, its indifference to female contribution to the law is infinitely of longer standing.

The Law Society's publication last week of a consultative document on new anti-discrimination measures is designed to alert the profession to the importance which it must attach to the question of discrimination.

Significantly, the governing body of solicitors wishes to elevate its current guidelines on non-discriminatory policies and practices to the status of rules enforceable through the profession's disciplinary code. The existing principle of non-discrimination should, it states, be extended to impose a policy on solicitors which will be directed specifically at eliminating discrimination. This would focus on current practices on recruitment and career advancement.

The nature of discrimination against women differs significantly from discrimination against members of the ethnic minorities. Whereas blacks and Asians appear to suffer very serious discrimination at the point of recruitment as trainee solicitors, women encounter disadvantages later in their careers; this is most common following temporary withdrawal from practice because of pregnancy.

More worrying still is the comparative failure of women solicitors to become partners.



JUSTINIAN

Some of the large firms of solicitors still do not possess a female partner. There is considerable statistical evidence suggesting that while women do achieve partnerships, they only do so at a significantly slower rate than their male counterparts. Other evidence, not all anecdotal, reveals that women interviewed for partnerships are often asked improper questions on their marital prospects and whether they intend to start a family.

Similar experiences from women who seek to practice at the Bar have long been a source of justified criticism of the profession.

Barrister Helena Kennedy's recently published book entitled *Eve was Framed* is testimony to what she proclaims is the treatment of women as "a paradigm of the faults and blindnesses of the legal system".

In an earlier work, published in 1978, Ms Kennedy wrote, that "nothing of any significance has been done to counter discrimination against women, and as a result women are playing little or no part in the creation and interpretation of laws affecting men and women alike".

Discrimination against women over the years has been a tent peg to secure the status quo ante. It is as powerful as a legal precedent in inhibiting change. The present movement to rid the profession of its discriminatory habits is healthy enough but the legacy of the past leaves a mark on the contemporary legal scene.

The first woman barrister was appointed in 1922; the first woman solicitor also qualified in the same year. It took another 40 years before a woman became a county court judge; three years later the first woman made it to the High Court bench.

But that was hardly the herald of a new era. Only five more women have since been appointed as High Court judges. No woman has yet become a law lord and out of a complement of 27 judges on the Court of Appeal there is only one woman. Of some 90 High Court judges only three are women.

Judges are appointed mainly from among the leading barristers. Out of 628 practising Queen's Counsel only 28 (4 per cent) are female. In spite of this comparative paucity of women barristers from whom to select today's judiciary there is a case for positive discrimination by the Lord Chancellor.

Equally pressing for the profession is its treatment of people from the ethnic minorities. This week's consultative document also laid down proposals for new measures to deal with racial discrimination.

The Law Society took its first steps to tackle racial discrimination in 1988 when it introduced a code of practice to address increasing evidence

suggesting that black students were finding it more difficult than their white counterparts to secure articles (training with a firm of solicitors).

At the same time, black barristers complained that white solicitors were declining to brief them. Black barristers' reliance on work from black and Asian solicitors was in danger of establishing a form of professional apartheid. Indeed this later took solid shape with the establishment of a Society of Black Lawyers.

Since then the number of complaints has not diminished. Last year the Law Society received 85 allegations of racial discrimination from students. The Society of Black Lawyers' recently published report based on a survey of its members supports these findings. An industrial tribunal recently found a firm of solicitors guilty of discrimination on racial grounds against an applicant who wanted to become a trainee solicitor. The tribunal criticised the firm's selection procedures for unfairness; the tribunal indicated how a firm could unintentionally infringe race relations laws.

The Law Society now proposes to reinforce the code by developing equal opportunities policies. The proposals realistically recognise that racial discrimination cannot be instantly eliminated. But if appropriately implemented the new measures should reassure ethnic minorities that they - like their female colleagues - are not being neglected in the ultimate search for proper representation in the provision of legal services.

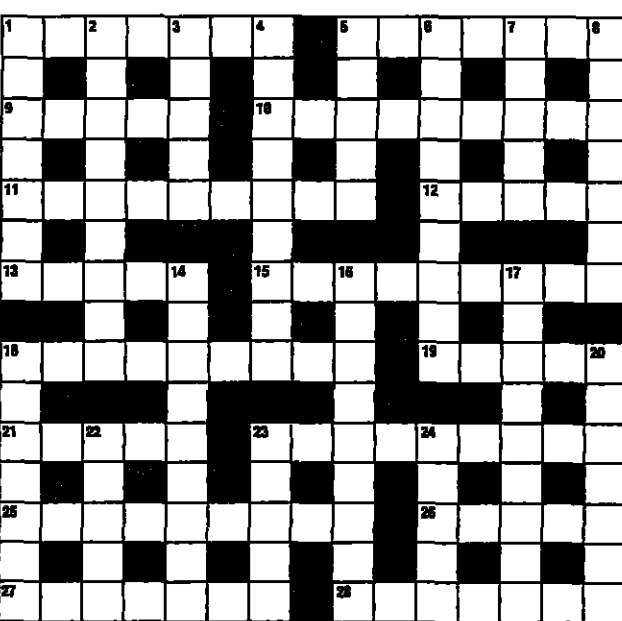
Louis Blom-Cooper QC

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## JOTTER PAD

## CROSSWORD

No. 7974 Set by QUARK



## ACROSS

- Speech recorder (7)
- With vigour, cook endlessly making a roll (7)
- Uninhabited partygoer in right state (5)
- Control the government put back (9)
- Did gardening and possibly hated being kept in? Impetuous (9)
- Fast, tho' finally slow (5)
- Drink taken at breakfast? (5)
- Complete reversal left a cove bewildered (5,4)
- Disallows regulations for deliveries? (9)
- Inferred army about to object (5)
- Enjoyment with old money resources (5)
- On one's toes or on one's head perhaps? (4,5)
- Get Len gin after accident. Careless! (9)
- A dance is in the offing! guess (5)
- Serious composer in English - a good man (7)
- Cover chimney up north? One's outside the law (7)

## DOWN

- Worn on site (23 won't suffice) (4,3)
- For a probationary period one's in gallery at beginning of month (9)
- Period when engineers come in to fit (5)
- Rackless person set about live adder (9)
- A degree - one way to become an inventor? (5)
- Broke in to find the answer books (9)
- Measure to restrain (5)
- Look over the lighted rose: it's a sight (7)
- Goes on part of roof for automatic entrance (9)
- Final bit of defence towards end of course? (4,5)
- Superior spirit (5)
- Broke in to find the answer books (not Bach) at church (7)
- I go between the rafters - ie me, but flying (3,4)
- Man switched left to right in river (5)
- Sounds like the break to match (5)
- Bad behaviour in student rag growing? (5)

The solution to last Saturday's prize puzzle will be published with names of winners on Saturday October 24.

## Airline of the Year 1992.

In addition to winning the Airline of the Year award for the second year running, we were also voted Best Transatlantic Airline, Best Business Class, Best Long-Haul Airline, Best Inflight Entertainment, Best Airline Ground and Check-in Staff, and Best Food by the readers of Executive Travel Magazine.

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